

WORLD NEWS

EUROPE

Yeltsin moves to end battle over PM

By Christina Frestland in Moscow

Boris Yeltsin eased a stand-off with the legislature yesterday by inviting the speakers of both houses of parliament to meet him and Sergei Kiriyenko, the prime minister-designate.

The president's conciliatory gesture persuaded parliamentarians to back off from their threat to ask the Kremlin formally to withdraw its nomination of Mr Kiriyenko, an inexperienced 36-year-old, as Russia's next prime minister.

In a further effort to sub-

due the parliamentarians, Mr Yeltsin will hold today's meeting at his residence outside Moscow, a venue normally reserved for visiting heads of state. "I understand it to mean the president is ready to listen to his guests," the chief Kremlin spokesman said.

The invitation is a further signal that the president, who last week dismissed his entire cabinet, intends to reassert himself as Russia's dominant politician. With his offer of a meeting, Mr Yeltsin is seeking to appease parliamentary leaders,

angered by his decision to nominate the former fuel and energy minister to the country's number two job.

Parliament, which will begin to debate Mr Kiriyenko's candidacy tomorrow, has the right to reject the president's choice. But if the legislature refuses his candidate three times in a row, the president can dissolve parliament, a threat which would turn the current game of brinkmanship into one of the most serious political crises Russia's young democracy has experienced.

Today's scheduled meeting

will give Mr Yeltsin a chance to directly exert his powers of persuasion on Gennadiy Seleznev, the Communist speaker of the Duma, the lower house of parliament, and Yegor Stroyev, the head of the upper chamber.

The Duma called on the president yesterday to hold even broader consultations on his choice of cabinet ministers, asking him to convene "round-table" discussions with Russia's leading political parties.

Parliament also warned that it might seek to strengthen its hand by drag-

ging out the prime minister's confirmation hearings, raising the possibility that the first vote on his candidacy might be postponed until next Wednesday.

Western economists have warned that the wrangling could delay important structural and financial reforms. They expressed their concern just as the reform faction, which fears it may lose ground in the current cabinet shuffle, became embroiled in a political conflict in one of its flagship regions, Nizhny Novgorod. The dispute in the house

town of Boris Nemtsov, the acting first deputy prime minister, intensified yesterday when the local electoral commission cancelled the results of a weekend mayoral election.

Nizhny Novgorod stunned the reformist by electing as mayor Andrei Khlobov, a local entrepreneur who is the subject of a criminal investigation. The electoral commission justified its decision to cancel the vote and call new elections on the grounds that violations had been committed during the election campaign.

Ukraine poll gives the left big gains

By Charles Clover in Kiev

Leftwing parties scored big gains in Ukraine's parliamentary elections, nearly complete official results showed yesterday.

The Communist party received 153 parliamentary seats, over a quarter of the total of 450, with their leftwing allies, the Socialist-Peasant bloc, winning 32. This increases the strength of this core leftwing group to 155 seats (112 in the outgoing parliament), but is still not enough for a 236-seat majority in the parliament, necessary to block or pass legislation.

Other leftwing and centrist parties with which the left could form coalitions, also did well. Their combined weight could continue to block the management of key reforms, such as privatisation, which Leonid Kuchma, Ukraine's president, has been seeking for years.

Next Tuesday, an international Monetary Fund team is due in Kiev to check on Ukraine's progress in fulfilling the terms of a \$555m 12-month stand-by loan, suspended last month because of the country's failure to meet macroeconomic targets.

The stand-by arrangement will be hard to reactivate because of a large pre-election budget deficit, but some experts say Ukraine might be given a shot at a longer-term Extended Fund Facility (EFF) of up to \$2.5bn over three years.

The EFF would be tied to Ukraine's ability to fulfil a more ambitious programme of structural reforms than the stand-by arrangement involved, including deregulation of the economy, tax reform and privatisation. But a coalition of leftwing forces could bring this programme down.

In addition to the Communists and the Socialist-Peasants, six other political parties picked up large blocks of seats.

Some represent potential partners for the core leftwing of the Communists and the Socialist-Peasants.

These are the pro-government Green party (19 seats); the pro-government Popular Democratic party (28); the centrist Social Democratic party (17); the centre-left Hromada (Community) party (23); the leftwing Progressive Socialist party (16); and Rukh, the nationalist party (46).

Independent candidates won 114 seats. Thirty-two seats remained unaccounted for last night.

Editorial Comment, Page 11

FINANCIAL TIMES
Published by The Financial Times (Europe) GmbH, Niederwallstrasse 3, 10117 Berlin, Germany. Telephone +49 30 185 185. Fax +49 30 185 185. Registered in Frankfurt by J. Walter Brand, Wilhelmstrasse 1, 10117 Berlin, Germany. Sole agent in the UK: The Financial Times (Europe) GmbH, 100 Brook Street, London W1A 2LU. Sole agent in the USA: The Financial Times (Europe) GmbH, 100 Brook Street, London W1A 2LU. Sole agent in the rest of the world: The Financial Times (Europe) GmbH, 100 Brook Street, London W1A 2LU.

GERMANY
Responsible for advertising content: Colin A. Kennedy, Printer: Walter Brand, Niederwallstrasse 3, 10117 Berlin, Germany. Telephone +49 30 185 185. Fax +49 30 185 185. Registered in Frankfurt by J. Walter Brand, Wilhelmstrasse 1, 10117 Berlin, Germany. Sole agent in the UK: The Financial Times (Europe) GmbH, 100 Brook Street, London W1A 2LU. Sole agent in the USA: The Financial Times (Europe) GmbH, 100 Brook Street, London W1A 2LU. Sole agent in the rest of the world: The Financial Times (Europe) GmbH, 100 Brook Street, London W1A 2LU.

FRANCE
Responsible for advertising content: Colin A. Kennedy, Printer: Walter Brand, Niederwallstrasse 3, 10117 Berlin, Germany. Telephone +49 30 185 185. Fax +49 30 185 185. Registered in Frankfurt by J. Walter Brand, Wilhelmstrasse 1, 10117 Berlin, Germany. Sole agent in the UK: The Financial Times (Europe) GmbH, 100 Brook Street, London W1A 2LU. Sole agent in the USA: The Financial Times (Europe) GmbH, 100 Brook Street, London W1A 2LU. Sole agent in the rest of the world: The Financial Times (Europe) GmbH, 100 Brook Street, London W1A 2LU.

SWEDEN
Responsible for advertising content: Colin A. Kennedy, Printer: Walter Brand, Niederwallstrasse 3, 10117 Berlin, Germany. Telephone +49 30 185 185. Fax +49 30 185 185. Registered in Frankfurt by J. Walter Brand, Wilhelmstrasse 1, 10117 Berlin, Germany. Sole agent in the UK: The Financial Times (Europe) GmbH, 100 Brook Street, London W1A 2LU. Sole agent in the USA: The Financial Times (Europe) GmbH, 100 Brook Street, London W1A 2LU. Sole agent in the rest of the world: The Financial Times (Europe) GmbH, 100 Brook Street, London W1A 2LU.

And the next task: making Italy's trains run on time

The challenges of Emu membership will highlight the crisis facing the country's railways, writes James Blitz

Romano Prodi, Italy's prime minister, has recently taken on the formidable task of trying to turn round his country's chronically inefficient railway system.

Mr Prodi has been politically strengthened in recent days by the achievement of Italian entry into the European monetary union. But the task of reforming the one public sector organisation that Italians hate more than any other will demand grit and determination even by his standards.

Although the Ferrovie dello Stato (FS) was supposedly reformed in Mussolini's day for running on time, the state-run service has been in a steep decline in recent years.

Throughout the post-war period its management has been largely unconcerned with running an efficient business. Instead, the railways were, for decades, viewed by the political establishment as a mechanism for providing building contracts for business associates and jobs to constituents.

Not all FS managers have been corrupt. But among its recent chiefs, one was shot dead by Mafia associates at his summer villa and another was let out of the office in handcuffs.

Decades of corruption have left Italy with a network that urgently needs to be turned round. Two issues are of particular concern.

First, the FS is proving a huge drain on Italy's public finances. Although final fig-

ures for 1997 have not been published, the network is thought to have incurred losses of £6,000m (\$3.8bn) last year, around 0.3 per cent of the country's gross domestic product. This is despite investment and management subsidies by the state last year of a similar amount.

The figures are so large that a recent report by European Union finance ministers expressed concern about the impact they could have on Italy's budget deficit. The report singled out reform of the FS as "one of the major challenges for government action in the next few years".

The second concern is the burden that an inefficient railway will place on Italian competitiveness from January next year when the single currency is launched. The current system is dogged by derailments and cancellations because of decaying infrastructure. Moreover, unlike France, Germany and even Spain, Italy has not yet got round to developing a high-speed freight railway.

A new management team brought in by Mr Prodi in recent months - Giancarlo Cimoli as chief executive and Claudio Demattè as chairman - has made some headway in reshaping the balance sheet.

Years of mismanagement and the power of the unions have allowed the FS's costs to escalate. Train drivers have had a 41 per cent pay increase in the last six years,

during which period inflation was 27 per cent. Italian rail fares are around a third the price of German rail fares over a given distance.

The new management has managed to persuade the unions to accept new contracts that require them to work longer hours. Fares should also go up this summer to increase revenue.

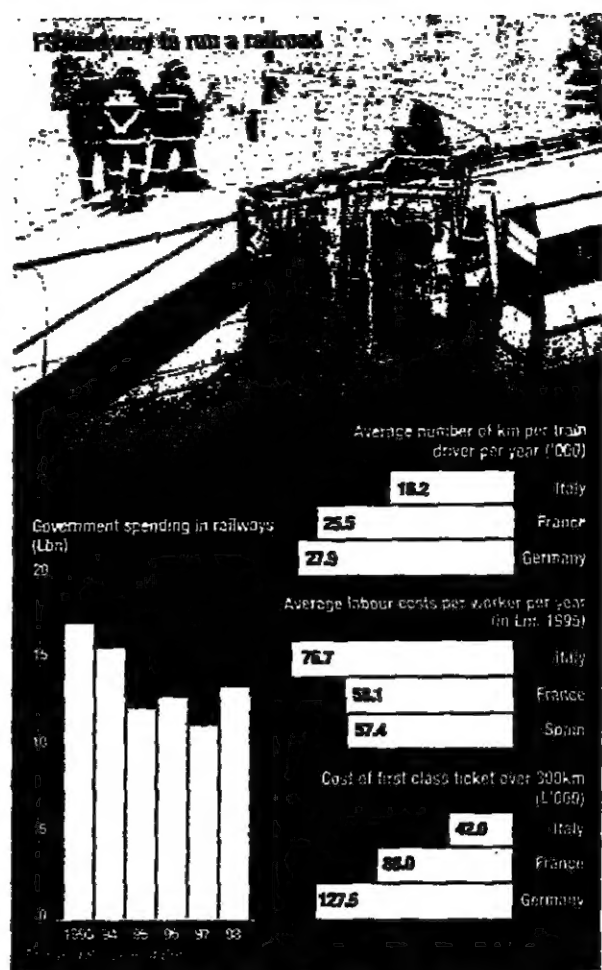
But this is only a start and the new management now wants to implement two big reforms to underpin the turn-around.

The first is to have separate accounting operations for track, passenger services and local services. This is now required by European competition law and legislation implementing the change was approved by the Italian cabinet last week.

The second task is to build a high-speed link from Lyons in France to Trieste in the Italian north-east, covering a region that accounts for 50 per cent of Italian GDP. The problem is that local councils have slowed down the development of the link, dragging their feet over whether track can be laid in their districts.

The French authorities have made it clear that if there is no progress on getting the go-ahead for the Italian link soon, they will build a high-speed link to the east via Strasbourg and Munich, bypassing Italy altogether.

Mr Demattè hopes enough progress can be made for an outline proposal on the Italian part of the link to be



shown to the French before the end of the year.

One question hangs over these reforms. Will Mr Prodi back FS management all the way if, as expected, the train drivers' unions decide to block change? Much depends on whether he can reform strict control over the complex centre-left coalition that put him in power, some of whose members would be unwilling to back a conflict with the unions.

For the moment, however, Mr Demattè is willing to sound firm: "The country wants a rail service that

works. The unions must realise that we are prepared to be tough if they don't talk reasonably about the changes we want to make."

And he is prepared, too, to spell out the danger if reform is stalled.

"The Italian state railway is an organisation that will shut down in 2005 if we haven't turned it around. The network will be on its knees. The state will be losing more and more money. Passenger services run by our European partners will be dominating the few good lines that are left."

Hopes rise of end to Polish copper strike

By Christopher Bohls in Warsaw

Hopes rose yesterday of an early end to Poland's first industrial stoppage in a large listed company in employee shareholders. Officials of the Solidarity trade union started talks with management at the strike-bound Rudna copper ore mine.

The mine is the largest of the three at KGHM, a copper combine which accounts for 3.5 per cent of world copper output.

"Our minimum demand is that restructuring plans should be held up for a month," said a spokesman for the Rudna strikers just before the talks were due to begin.

He explained that this would give time for the company's new supervisory board to examine the strategy. The board was appointed recently by the new Solidarity-led govern-

ment, which still holds 52 per cent of the company's equity.

The strikers have been demanding that management drop restructuring plans which centre on the gradual transfer of several thousand of KGHM's 30,000 or so employees to lower-paid jobs in company-owned subsidiaries.

The strategy is crucial to continued profitability at the company, which has been hit by a weak world copper price and the recent appreciation of the zloty.

In an apparent sharpening of the conflict, which so far has affected only the 4,400 workers at Rudna, management warned yesterday that job cuts would follow if the strike continued.

But even before the talks began, the KGHM share price rose yesterday on the Warsaw bourse by 9.5 per cent to reach 12.7 zlotys (\$3.70) per share. The rise contrasted with an 8 per

cent fall in the share price after the weekend, when the miners voted for the strike.

These share price developments will have been keenly watched by the 37,500 employees of KGHM and its subsidiaries, as well as 11,000 pensioners, who were handed 15 per cent of the company's equity, or 30m shares, when it was floated in Warsaw and on foreign exchanges last summer.

Under the terms of the flotation, the employee stake, worth a total of \$11m at yesterday's prices, cannot be traded until July 1999.

In many cases, the stakes are considerable as 40 per cent of those entitled by length of service at KGHM to the handout received the largest possible allocation of 810 shares each, worth 10,260 zlotys at yesterday's price.

This compares with an average monthly gross wage at KGHM of 2,500 zlotys. KGHM reported a 48m zlotys net profit last year.

Belgrade moves to control dinar

By Guy Diamond in Belgrade

Yugoslavia's government devalued the dinar by 45 per cent against the D-Mark yesterday in an attempt to eradicate the black market and bring foreign exchange dealings under the control of the official banking system.

The dinar, which had been fixed at 3.3 to DM1 since November 1995, was set at a new rate of 6.0.

The move had an immediate impact on inflation, which showed a month-on-month rise of 3.5 per cent in February. Private shops yesterday raised the prices of imported goods by around 10 to 25 per cent, while the government raised the cost of petrol by nearly 20 per cent.

Dusan Vlatkovic, governor of the central bank, said the government would restore a tight monetary policy.

Price rises should be limited, he said, since the economy had effectively been functioning at an exchange

rate of over five dinars to the mark. But economists said the Socialist-led government risked sparking further social unrest if wages and pensions did not rise accordingly.

Traders on the illegal street market were thrown into confusion by the devaluation, which followed repeated official statements that the rate would not change. Dealers were offering the same as the new official rate but predicted that within days the dinar would slip on the black market.

Mr Vlatkovic said the combined foreign exchange reserves of the central and commercial banks amounted to current money supply of about 90m dinars and would be enough to sustain the new rate. Yugoslav citizens are restricted to buying DM500 a year.

Most commercial banks, overburdened by non-performing debts, have no foreign exchange to sell.

Tensions grow on French bank rescue

By Andrew Jack in Paris and Emma Tucker in Brussels

Tensions between France and the European Commission increased yesterday as the government in Paris suggested Brussels was responsible for delays in the approval of a new rescue plan for Credit Lyonnais.

Dominique Strauss-Kahn, economics, finance and industry minister, said he had sent a letter to Brussels last week responding to outstanding questions raised by the Commission, and was now awaiting a reply.

He was speaking after Karel Van Miert, European competition commissioner,

said on Tuesday that proposals made by France in exchange for revising the original 1995 FF450m rescue plan for the bank were insufficient. Mr Van Miert gave Paris one month to come up with a better offer.

Last week, he suggested the 1997 results unveiled by Credit Lyonnais were "illegal" because they incorporated changes to the rescue plan which had not yet been approved and which cut the bank's costs by FF430m (\$60m).

Officials in Brussels indicated that a letter received from the French authorities on Monday entirely failed to address the nub of its con-

cerns about the restructuring of Credit Lyonnais. Officials in Paris said yesterday that another letter had been sent to Brussels on Tuesday, ahead of Mr Van Miert's latest remarks, which they hoped would provide the basis for agreeing a revised plan.

Mr Van Miert is insisting that extra state aid should not be given to Credit Lyonnais without a strict assurance that the bank will be privatised on certain terms, and a commitment to sell a wide range of its assets inside and outside Europe.

He has expressed frustration over the negotiations, accusing Paris of failing to

respond rapidly and adequately to Brussels' demands for new measures to compensate changes to the plan, which could ultimately cost the French taxpayer double the original amount approved.

"The letter summoned the French government to make proposals which make the aid acceptable," said a Commission official in Brussels. "After one month we will deliver a verdict on Credit Lyonnais on the basis of what we already have."

Mr Van Miert has made it clear that what has been offered so far is insufficient. Officials said the Commission was not necessarily

waiting for a whole new restructuring plan; a letter specifying commitments could be sufficient.

"All that matters is that our concerns are addressed, particularly on the issue of privatisation and extent of the remedies," an official said.

The present leftwing French government argues that the protracted negotiations have been largely necessary to modify the 1995 plan drawn up by their centre-right predecessors. The points raised by Brussels are also believed to refer to a subsequent revised business plan submitted last autumn by the present government.

NEWS DIGEST

ARMENIAN ELECTION

Kocharyan's victory gets clearance from OSCE

International observers gave Armenia's presidential elections a cautious nod of approval yesterday and confirmed the victory of the acting president, Robert Kocharyan.

The statement from the 140-strong observer mission from the Organisation for Security and Co-operation in Europe (OSCE) called the final round "a step forward... towards a functioning democracy". But campaign officials for the losing opponent and former Communist party leader, Karlen Demichyan, said there were too many irregularities for the vote to be considered valid.

"These elections were neither free nor fair," said Mr Demichyan's campaign director, Armen Khachataryan, complaining of widespread ballot box stuffing and intimidation of voters and election officials.

Mr Kocharyan, a nationalist from the disputed region of Nagorno-Karabakh that lies within Azerbaijan, beat his rival by a 20 percentage point margin, capturing 59.33 per cent of the votes compared with Mr Demichyan's 40.67 per cent.

The head of the OSCE observer mission, Sam Brown, said irregularities in the elections did not affect the outcome. Other independent western observers were outraged by the OSCE statement and said it did not reflect what they had seen. Selina Williams, Yerevan

OLYMPIC AIRWAYS

Greek airline strike averted

Unions at Olympic Airways yesterday called off a strike planned for today after Greece's Socialist government agreed to a full parliamentary debate on a draft law to freeze wages and cut benefits for the state airline's 7,000 employees.

The government earlier said it would use an emergency procedure to pass measures that Olympic's unions had rejected in talks with the transport ministry. The concession gives Tasos Mantelis, transport minister, an opportunity for fresh talks with unions before next week's three-day debate.

Olympic's workers are contesting proposals for a three-year wage freeze, a 45-hour working week and cuts in allowances. Mr Mantelis said the wage agreement "has to go through before a rescue plan for Olympic can be implemented".

The Socialist's plans for public sector and labour market reforms have provoked widespread opposition. A bomb exploded yesterday at the labour ministry building, damaging the offices of Mitilades Papaloukas, the minister, but did not cause any injuries. Karin Hope, Athens

ROMANIAN POLITICS

New candidate for premier

Radu Vasile, an economist and secretary-general of Romania's National Peasants' party, was nominated last night by the party as its candidate to be the country's next prime minister.

His nomination is expected to be confirmed today by President Emil Constantinescu, who is seeking an urgent resolution to the country's political crisis, which on Monday brought the collapse of the government of Victor Ciorbea. The Peasants party, of which Mr Ciorbea was also a member, is the largest party in parliament.

Mr Vasile is expected to put together a government from the parties that formed the previous coalition including the Liberals, the ethnic Hungarian alliance and the Democrats.

Mr Vasile, 55, was an economics professor before the collapse of the communist regime at the end of 1989. Once nominated by President Constantinescu, he will have 10 days, under the terms of the constitution, to win parliamentary approval for his cabinet and for the new government's programme. Kevin Done, East Europe Correspondent

AUSTRIAN COALITION

Parties at odds over Nato

The two Austrian government coalition parties failed yesterday to reach a joint position on defence policy because they could not agree on whether to seek Nato membership. The Social Democrats of the chancellor, Viktor Klima, rejected the demands of the conservative People's party, their junior partner, to put Austria on track towards joining Nato.

The Social Democrats insisted on sticking to a policy of neutrality and working towards the creation of a joint European security policy. Wolfgang Schüssel, the foreign minister and chairman of the People's party, said the failure to agree on a joint report was "tragic".

The fight over Nato has dominated Austrian politics for months. A majority of Austrians reject Nato membership even though the alliance is taking in neighbouring Hungary and the Czech Republic. Eric Frey, Vienna

BASQUE BOMBINGS

Eta blamed for fresh blasts

Bombs exploded at the homes of four local politicians of the ruling Popular party in Spain's Basque country early yesterday in attacks blamed on the armed separatist group Eta.

One person was slightly injured in the wave of explosions, which occurred at entrances to houses and apartment blocks where Popular party officials lived, authorities said.

Spain's interior minister, Jaime Mayor Oreja, called the bombings an "act of revenge" by Eta for a recent police crackdown that has resulted in nearly a dozen arrests and led to the dismantling of two of the group's commando units. Reuters, San Sebastián

GERMANY AND EMU

Court statement on euro

Germany's constitutional court has signalled that it will make a statement today about suits filed against the introduction in Germany of the euro, the planned European single currency.

A number of complaints have been submitted to the court, including one filed in January by four professors who are seeking to delay the planned starting date of January 1, 1999 for European economic and monetary union (Emu).

They have requested an injunction to prevent the euro going ahead before the court reaches a final decision.

Today's announcement will be the court's first public pronouncement on the euro complaints and could establish whether it believes there is a case to be made against the single currency. Peter Norman, Bonn

EUROPEAN ECONOMIES

Growth picks up in EU

Gross domestic product of the 15-nation European Union rose 2.6 per cent in 1997, up from a rise of 1.7 per cent a year earlier, the EU's statistical office, Eurostat, announced yesterday.

All member states recorded an increase in GDP, with Ireland having the highest growth of 8.3 per cent. Italy recorded the lowest increase, 1.4 per cent, but this was still a rise from 0.7 per cent in 1996. AP, Brussels

كتاب من الكتب

Dutch cartels under thumb of the NMA

AMSTERDAM BANGKOK BARCELONA BRUSSELS BUDAPEST DUBAI DUSSELDORF FRANKFURT
HANOI HONG KONG KUALA LUMPUR LONDON MADRID MOSCOW NEW YORK PARIS PRAGUE
TOKYO VIENNA ZURICH

ASIA-PACIFIC

ASEM SUMMIT ISSUE OF HOW TO RESTRUCTURE SHORT-TERM PRIVATE SECTOR DEBT REMAINS TO BE RESOLVED

Indonesia pressed on new IMF deal

By Peter Montagnon, Asia Editor, in London

Indonesia will come under intense pressure at the Asem (Asia-Europe) summit to complete a revised economic reform agreement with the International Monetary Fund before the heads of state conclude their two-day meeting in London on Saturday.

Asian officials said agreement with the IMF was more or less complete except for the issue of how to restructure the country's short-term private sector debt estimated at over \$30bn.

An IMF agreement before conclusion of Asem would provide an opportunity for the 24 other countries represented to endorse President Suharto's decision to accept the prescriptions of the



Habibie expects a float

Washington body. This would allow the meeting to close on a positive note, with a feeling that the economic crisis which has dogged Asia since last summer was back under control, they added.

Conversely, the failure of the Suharto regime to reach an agreement with the IMF team now in Jakarta could leave a sense of helplessness in dealing with the crisis, even though the leaders assembled in London have little direct say in the negotiations.

The European message on the IMF is likely to be unequivocal. "We have absolute faith in the IMF and the proposals they have been putting forward. We see them as absolutely essential," said Alistair Campbell, official spokesman of Tony Blair, UK prime minister.

Continental European officials say Indonesia, which is suffering from rampant inflation and a severe contraction of economic output after its currency plunged by around 70 per cent in recent

months, remains their greatest worry, and they are anxious to see it back on track with the IMF.

President Suharto is staying away from the London meeting, officially on grounds of ill health, but yesterday a confident B.J. Habibie, vice-president, told a gathering sponsored by Asia House business association that Indonesia was going to learn from its mistakes, although it would take two or three years to get the economy back on track.

Mr Habibie also backed further away from the controversial proposal of a currency board peg system for Indonesia, saying he expected the rupiah to float in relation to a trade-related basket of currencies.

The Asian crisis is likely

to top the summit agenda with many Asian countries seeking more help from Europe which has been regarded as slow in coming forward. "It's important for us to get the recognition from the Europeans that they see it as their problem as well," said one official.

Japanese officials note their country has provided \$15bn to top up IMF packages with considerable concessional finance for Indonesia as well and the US has provided \$2bn. Europe has provided only \$6.25bn, all to just one country, South Korea.

Opening the summit tomorrow, Mr Blair is expected to say that Europe is not a "fair weather friend" of Asia, but that it shares a vision of a closer relationship and commitment to collaborate.

Manila exchange dispute deepens

By Justin Marozzi in Manila

The stand-off between the Philippine Securities and Exchange Commission and the stock exchange over insider dealing investigations intensified yesterday with the exchange opposing any moves to amend its bylaws and the SEC threatening unilateral action.

The market watchdog threatened on Tuesday to revoke the exchange's licence unless it reformed its investigation of insider dealing by Tuesday.

The threat was not carried out and trading went on as normal this morning but, in a letter to the SEC, Jose Yulo, president of the Philippine Stock Exchange, said there was "no need to amend PSE by-laws". The removal of the president's authority to audit and investigate members - the heart of the tussle between the two organisations - was not necessary for the exchange to achieve self-regulatory status, he said.

Mr Yulo added: "To disengage the president in one of his main functions is... like saying a president is less independent, less fair and has less integrity than a lower ranking officer who reports to him."

Perfecto Yasay, SEC chairman, who is impatient with the slow pace of reform at the exchange, threatened to impose new rules that would "override the current system" this week if the PSE did not act on the issue. Mr Yasay said he was still considering the creation of a new bureau.

Mr Yasay is also keen to see the exchange become self-regulating to enable the release of a second tranche, worth \$75m, of a \$150m loan from the Manila-based Asian Development Bank for capital market development. An ADB official said yesterday this would not be disbursed until the exchange was a self-regulating organisation, although the bank was leaving the PSE and SEC to reach agreement on the issue themselves.

NEWS DIGEST

SOUTH KOREA TRADE

Record surplus in March as imports fall sharply

South Korea reported its largest-ever trade surplus in March at \$3.7bn because of a sharp 26 per cent fall in imports and a modest rise of 7 per cent in exports. Korea, which has normally suffered trade deficits, has recorded surpluses for five consecutive months, including a previous record of \$3.3bn in February. This reflected weak domestic demand caused by its financial crisis. A fall in the currency, the won, has also reduced imports.

Imports of consumer goods fell by 44 per cent, while capital goods declined by 38 per cent and raw materials by 37 per cent.

The weak currency has not benefited exports, which rose by only 4.3 per cent once shipments of gold collected from public to pay the nation's foreign debt were excluded.

The trade surplus in the first quarter of 1998 amounted to \$8.58bn, with the government estimating it will reach \$20bn for the full year. John Burton, Seoul correspondent, Page 10

THAI ECONOMY

Inflation rises to 9.5%

Thai inflation reached 9.5 per cent year-on-year in March as the devaluation of the country's currency began to take its toll on prices. Prices have increased 1.1 per cent since February. In its agreement with the International Monetary Fund, the Thai government has targeted annual inflation at no more than 11.6 per cent this year.

The announcement, together with Tuesday's figures showing that exports in January fell 7.9 per cent year-on-year, prompted the bank to weaken significantly for the first time in several weeks. Dealers said slowing exports would weaken capital inflows, while high inflation could head off an expected interest rate cut. The baht closed at Bt38.10 to the US dollar, compared to Bt38.80 on Tuesday.

The main reason for rising inflation are increases in food prices, which account for 35 per cent of the inflation index. They rose 11.6 per cent year-on-year and 1.6 per cent month-on-month in March. Rice accounted for the biggest increase in food prices, climbing 48.7 per cent year-on-year and 2 per cent month-on-month. Ted Bardecka, Bangkok

CAMBODIAN VIOLENCE

Prince's supporters in fighting

Street battles erupted in central Phnom Penh yesterday after supporters of deposed Cambodian co-premier Prince Norodom Ranariddh clashed with opponents. More than 100 people opposed to the prince marched through the city and threw stones at the prince's supporters near the city-centre hotel where he has been staying since he returned on Monday, witnesses said.

There followed some 15 minutes of clashes as the rival groups charged each other. The pro-Ranariddh group eventually took flight and dispersed, witnesses said. Scores of military police later arrived on the scene, some with batons and some with automatic rifles.

Prince Ranariddh, who was forced from power in July, was in the hotel all day meeting diplomats, top officials from his FUNCINPEC party and reporters.

The prince's return was under a Japanese-negotiated peace plan aimed at ending factional fighting and ensuring he could take part in a July election. Reuters, Phnom Penh

STIMULUS PACKAGE LDP CONSIDERS CHANGE TO FISCAL LAWS

Japan's ruling party may extend tax cuts

By Michio Nakamoto in Tokyo

Japan's ruling Liberal Democratic party (LDP) is considering the possibility of extending income tax cuts beyond this year, in spite of an earlier insistence that income tax cuts would not be included in its new economic stimulus package.

The LDP, which rejected income tax cuts for its latest stimulus package unveiled last Friday, is studying the possibility of either extending the ¥2,000bn (\$15.35bn) temporary income tax cut or revising the fiscal reform law to allow the government to implement tax cuts on a much larger scale than now possible.

The turnaround by the ruling party, just days after party leaders clearly indicated there would be no further income tax cuts, highlights the split within the LDP and the inability of Ryutaro Hashimoto, the prime minister, to continue to justify his tight fiscal policy amid mounting evidence of a further

downturn in the economy. Mr Hashimoto and the LDP secretariat have been strictly opposed to further income tax cuts, which would undermine the fiscal reform law that calls for a strict schedule to reduce the government deficit.

They have been unable to propose tax cuts for fear of jeopardising the passage of the 1998 budget.

A reversal of their tight fiscal policy would also lead to calls from both the opposition and from within the LDP that they resign to take responsibility for economic mismanagement.

As a result, the latest economic stimulus package focuses on public spending measures, with only modest special policy tax cuts included.

However, the package has failed to support the market. The Nikkei average has continued to slump significantly below the 18,000 mark that LDP leaders had considered a crucial level. The yen has weakened further, prompting concerned remarks from

the ministry of finance. Further signs of economic weakness are expected this month with the release today of the Bank of Japan's quarterly survey of business sentiment.

Against this background, the Japanese government has faced persistent calls for tax cuts, not only from the US, Japanese business leaders and private economists, but also from within the LDP. The Japanese government is also concerned that it will face strong calls for further stimulus measures at the Asem (Asia-Europe) meeting in London beginning on Friday.

Most importantly, however, the LDP desperately needs to improve its image before the July national elections for the Upper House of the Diet.

While momentum is building up for further tax cuts, the danger is that the same political considerations that have led the LDP leadership's hands will once again prevent it from going far enough.

Jakarta to limit money growth

By Sander Thoenes in Jakarta

Indonesia plans sharply to limit money growth to keep its inflation rate below 47 per cent this year as part of an International Monetary Fund agreement, an Indonesian official said yesterday.

He said a set of revised budget targets had been agreed with IMF officials but was awaiting final approval by Stanley Fischer, IMF deputy director, who is due to arrive today to finalise negotiations on reforms.

President Suharto shocked markets in early January with a draft budget that was widely considered unrealistic, and ignored a 16 per cent limit on broad money growth in a second draft, agreed with the IMF.

The official said the latest draft assumed broad money would grow by no more than 12 per cent, to undo some of the easy credit in the first months of this year. This would help gross domestic product contract 5 per cent, as opposed to an earlier assumption of zero growth.

The IMF agreed to the maintaining of food subsidies of Rp1,800bn (\$213m) and fuel subsidies of 7,300bn, even though the fall of the rupiah has boosted the rupiah cost of keeping prices low. This would leave a budget deficit of 3.2 per cent of GDP, compared with an earlier target of 1 per cent.

The draft budget would presume an oil price of \$16 a barrel. This compares with \$17 in the earlier draft but is still above current rates. Earlier drafts were also overtaken by the collapse of the rupiah, and the official was not sure what the rate used in the new budget would be. The rupiah ended slightly higher at Rp6,550 to the dollar yesterday on optimism about an IMF agreement, compared with a low of Rp17,000 but still far from the Rp6,000 rate assumed in the earlier draft budget.

Delay in the IMF accord has held up numerous bilateral and multilateral loans, but Canada said yesterday it would provide US\$250m, mainly in export credit guarantees for farm products. The World Bank said on Tuesday it had agreed several loans to Indonesia.

Trade trumps human rights in west's dealings with China

James Kyngge and James Harding on a new emphasis on dialogue rather than confrontation

Nearly nine years after the Tiananmen Square massacre in Beijing, there are signs of a perceptible shift in the west's attitude toward China on the question of human rights.

Much of the apprehension has evaporated. Governments in Europe are espousing a belief that engaging Beijing in "dialogue" on human rights issues stands a greater chance of influencing China than public criticism and confrontation, diplomats said.

The shift goes some way toward removing one of the chief obstacles China has encountered in its attempts

to raise its international profile. If Beijing can push the issue of its human rights to the sidelines of international relations, it may be able to project its voice more forcefully on a number of economic and political questions.

The visit of Zhu Rongji, China's new premier, to the UK and France this week and next is expected to exhibit something of a new official mood toward Beijing in Europe.

"We came to the realisation that our policy of confronting China on human rights was not necessarily the most effective method," said one European diplomat in Beijing. "Dialogue may actually achieve more meaningful progress within China."

The most unequivocal sign that Europe's stance has shifted came early this year

when the European Union decided for the first time not to table a resolution criticising China's human rights record before the United Nations Human Rights Commission.

Diplomats acknowledge that disunity among European allies in 1997, when France declined to support a resolution censuring China, had applied pressure behind the scenes this year. France was rewarded with \$1.8bn in contracts just months later. By contrast, those countries which tabled an independent resolution in 1997 - Denmark, the Netherlands, the UK and Ireland - experienced a cooling in relations.

To some, the decision this year not to table a resolution appeared short-sighted. "Trade trumped human rights. I think it was a shameful abdication of responsibility," said Louise

Coan, China specialist with Amnesty International (USA).

But others notice signs of a spirit of openness in China which should be nurtured. "Bombast and sanction as a means of determining the course of China's internal affairs is simply a non-starter," said Robert Kapp, president of the US-China Business Council.

Mr Kapp and others said that China's promise this year to sign the Covenant on Civil and Political Rights at the United Nations, as well as other separate developments, was an indication that Beijing is coming to terms with a set of global norms and principles. Such commentators caution, however, that Beijing's promise will have to be followed by ratification before the covenant has any force. This could take several years.

In the meantime, an apparent shift in China's policy on imprisoned dissidents has also ceded some diplomatic advantage to Beijing. Diplomats said that China seems to believe that by allowing imprisoned dissidents to go into exile overseas not only wins propaganda points with the US administration but can, in some cases, render the dissidents ineffective.

Wei Jingsheng, the father of China's modern democracy movement, was freed late last year on medical parole. Apart from a high-profile audience with President Bill Clinton, Mr Wei appears to have had little access to the world's leaders.

Robin Cook, Britain's foreign secretary, declined to meet Mr Wei during a trip to London, and so did Mr Clinton. The US has traditionally been more vociferous than Europe on the question of

China's human rights, in spite of the Clinton administration's decision in 1994 to abandon a policy of linking the continuation of Most Favoured Nation (MFN) trading status to "overall, significant progress" in Chinese human rights practices.

But despite an annual vote by the US Congress since 1990 on whether to extend MFN, the favourable trading status has never been revoked. This year there is a certain to be much vocal campaigning by various human rights, religious and other pressure groups before the congressional vote in June, but most commentators predict that MFN will again be awarded.

The lure of possible contracts to be announced during Mr Clinton's scheduled summit in late June (after the MFN vote) could also take the edge off human



Wei Jingsheng being escorted in Sweden. But he has had little access to national leaders other than in the US. Reuters

rights militancy in Congress, that Chinese lobbyists are playing an increasingly skillful game in Capitol Hill.

CONTRACTS & TENDERS

MINISTRY OF ECONOMY AND FINANCE

MISSION FOR THE REHABILITATION OF PUBLIC AND PARASTATAL ENTERPRISES

TECHNICAL COMMITTEE FOR PRIVATIZATION AND LIQUIDATIONS
PRIVATIZATION OF CAMEROON SUGAR COMPANY, INC. (CAMSUCO)
INTERNATIONAL CALL FOR TENDERS

As part of its privatization programme, the Government of Cameroon is launching an international call for tenders for the privatization, through sale of assets or shares, of the Cameroon Sugar Company, Inc. (CAMSUCO).

CAMSUCO is a quasi-public company created in 1975. Its capital of FCFA 1 268 406 078 is held 98% by the State, the National Investment Society and other public bodies. Located 135km Northeast of Yaounde, CAMSUCO is a modern sugar complex with:

- A 18 000 hectare concession of which 12 000 hectares are developed for sugar cane production;
- A sugar processing plant with an integrated refinery of 50 000 tonnes/year capacity, expandable to 80 000 tonnes/year, and a sugar coking plant;
- Appropriate infrastructures providing workers with housing, education and health services.

The potential level of non-irrigated cane production is high. The labour force of the complex is endowed with proven skills. The sugar processing plant equipment (Fives Cail Babcock) is fully functional and well adapted. Nevertheless, significant maintenance will have to be undertaken for the plant to reach its previous output level.

During the last 22 years, CAMSUCO has been a strong performer, attaining output matching its capacity. Due to difficulties in recent years, it is now working at a low rate of utilisation in spite of domestic demand of 100 000 tonnes per year, which is not matched by domestic supply. The Company has significant potential reserves to increase its activity in all sectors.

This call for tenders is aimed at national and international investors, at operators with experience of running tropical plantations or active in the sugar sector. Agricultural lands will be rented through a long-term lease. In order to ensure the broadening of the share-holding, the purchaser will be ultimately required to set aside 10% of the new company's capital for the State and a further 25% for investors from Cameroon.

The tender documents including an information memorandum are available from the 7th of April 1998. Interested parties are invited to apply to one of the following addresses. They will be required to sign a confidentiality agreement and forward the sum of FCFA 500 000 (five hundred thousand CFA francs) or FFF 5 000 (five thousand French francs).

TECHNICAL COMMITTEE FOR PRIVATIZATION AND LIQUIDATIONS
SNI Building, 9th Floor, P.O. Box 1452,
Yaounde - CAMEROON
Tel: (237) 23 97 50 or (237) 23 51 08
Fax: (237) 23 51 08

SOCIETE FRANCAISE DE REALISATION
D'ETUDES ET DE CONSEIL (SOFRECO)
82-88 bd Victor Hugo
92115 Chilly Mazarin - FRANCE
Tel: (33) 1 47 97 96 95
Fax: (33) 1 47 97 96 95 or (33) 1 47 37 96 20
E-mail: sofreco@compuserve.com

Offers must be submitted in sealed envelopes and received no later than 6th June 1998 at 5.00 pm local time, at the TECHNICAL COMMITTEE FOR PRIVATIZATION AND LIQUIDATIONS in Yaounde.

CONTRACTS & TENDERS

REPUBLIC OF LEBANON

MINISTRY OF MUNICIPAL AND RURAL AFFAIRS
COUNCIL FOR DEVELOPMENT AND RECONSTRUCTION
SOLID WASTE / ENVIRONMENTAL MANAGEMENT PROJECT
INVITATION TO TENDER

Cases of Tripoli (Tripoli, El Mina, El Beldawi, El Bahsah and El Qalamoun Packages 1, 2, and 3: Supply of Collection and Cleaning Equipment

The Republic of Lebanon has received funding from the International Bank for Reconstruction and Development (IBRD) towards the cost of improvement of the solid waste management sector in Lebanon and it is intended that parts of the proceeds of this loan will be applied to eligible payments for the Supply of Collection and Cleaning Equipment project for the Cases of Tripoli.

The Republic of Lebanon, represented by the Ministry of Municipal and Rural Affairs and the Council for Development and Reconstruction (CDR), invites sealed bids from eligible contractors for the following:

- PACKAGE 1: Supply of 3 waste collection compactor trucks (capacity 5 m³) and 6 waste collection compactor trucks (capacity 10 m³).
- PACKAGE 2: Supply of 350 waste galvanized containers (volume 500 L) and 700 waste galvanized containers (volume 1000 or 1100 L).
- PACKAGE 3: Supply of street sweeping mobile equipment, namely 7 pick-up vehicles, 1 utility truck, 1 mechanical street washing / watering vehicle, 1 mechanical street sweeper, 1 wheel loader and 1 water tank truck.

This project will be administered by CDR based upon the World Bank's guidelines and the packages will be considered separately and distinctly. Contractors can acquire the bidding documents and bid for one or more of the above-mentioned three packages.

Contractors who have already undertaken similar projects are invited to apply for one or more of the above-mentioned packages and will be subject to post-qualification according to the criteria stated in the bidding documents. The bidding documents will be available for collection at CDR offices against the sum of US\$ 200 (two hundred) for each package in the form of a banker's certified check in the name of the Council for Development and Reconstruction as of Thursday 14th of May 1998 at the following address:

The Council for Development and Reconstruction - Talet el Serrail - Beirut - Lebanon.
The bid opening will take place at the CDR on Thursday 14th of May 1998 at twelve o'clock noon (Beirut local time).

Further information may be obtained from: The Council for Development and Reconstruction - Talet el Serrail - Beirut, Lebanon - Phone: 961-1-981 431/2 - Facsimile: 961-1-647 947

Look what French did for Tony Blair.

On 24 March, Tony Blair scored a great personal and political success in France.

It's further proof that learning the language is a very good move.

Classes start 14 & 20 April which give you a chance to catch up with Mr Blair.

Learn more about it

0171.581.2701

14 Cranford Place, South Kensington, London SW7 2ET

The official French Government Centre of Languages and Culture

BUSINESSES FOR SALE

Appear in the Financial Times every Tuesday, Friday and Saturday. For further information, or to advertise in this section, please contact Martin Widdowson +44 0212 873 4974

CIGARETTE MAKERS ORIGINAL PROPOSALS OVERTAKEN BY BILL WHICH COULD COST INDUSTRY MORE THAN \$600BN OVER 25 YEARS

Tobacco settlement 'as good as dead'



John McCain, chairman of commerce committee, put forward proposals granting little legal protection for tobacco industry AP

By Richard Tomkins
in New York

The US national tobacco settlement is as good as dead. That is Wall Street's verdict following this week's developments in Washington.

Yesterday, the Senate commerce committee looked set to vote through draft legislation which, if approved by Congress, would hit the tobacco industry with taxes and penalties of more than \$600bn over 25 years, partly to settle existing lawsuits.

The bill would give cigarette makers almost none of the protection against big civil lawsuits they had sought, leaving them exposed to multi-billion dollar awards for damages.

"The bill is a disaster for the industry," David Adelman, an analyst at Morgan Stanley Dean Witter said. "It would put the manufacturers under incredible financial stress, yet even this proposal is being criticised by the public health community. I think the public health segment will truly not be satisfied until the manufacturers are bankrupt, and as a result, you can't get a reasonable settlement."

Gary Black, a tobacco analyst at Sanford C. Bernstein, said in a note to clients on Tuesday that "unless something magical" happened in the next 48 hours, the settlement was "now officially dead". Most investors could have lived with the financial aspects of the deal if liability protections had come through, Mr Black said.

The bill is a disaster for the industry. The public health segment will not be truly satisfied until the manufacturers are bankrupt, and as a result, you can't get a reasonable settlement'

"However, for \$637bn, which we compute as the all-in cost of this deal, the industry would get essentially no liability protections other than settlement of existing Medicaid and addition class actions."

Last year, the tobacco industry struck a deal with a group of state attorneys general under which the industry agreed to pay \$368.5bn over 25 years to settle legal claims. The money would

have been raised through a cigarette price increase of 62 cents a pack, excluding further penalties if under-age smoking failed to decline.

The industry also agreed to sever restrictions on the advertising and marketing of its products. But in return, it was to get immunity from big class action lawsuits and punitive damages awards,

from the deal if it contained the all-important legal protections it sought.

The industry's bargaining chip was that, without protections, it would not agree to give up its rights to advertise and market its products.

On Monday, however, John McCain, chair of the Senate commerce committee, published legislative proposals that would raise the price of cigarettes by \$1.10 a pack over five years while granting almost no legal protections. The following day the Senate as a whole overwhelmingly approved a non-binding resolution denying the tobacco industry legal relief in any settlement.

Legislators and the tobacco industry have been engaged in brinkmanship since the negotiations began, and it is still possible that a compromise will emerge. But Wall Street analysts think the tobacco industry is about to give up on the deal.

If that happens, Congress will be left with the option of doing nothing at all, or more likely, imposing narrower legislation on the tobacco industry that would amount to a big tax increase and regulation by the Food and Drug Administration.

NEWS DIGEST

US MANUFACTURING

Growth remains healthy despite Asia crisis

Growth in the US manufacturing sector expanded sharply in March, well ahead of analysts' expectations and without showing signs of rekindling inflation.

The National Association of Purchasing Management said yesterday that its monthly index of business activity surged to 54.8 last month from 53.3 in February. Economists had expected the trade group's figure to be unchanged or slightly lower, reflecting a slowing of the economy because of the Asian crisis.

But there were no immediate signs that the crisis was hitting manufacturing or construction, either, where the Commerce Department reported yesterday that spending rose in February for the third consecutive month, with increases in housing and government construction offsetting a decline in commercial projects.

The 0.3 per cent increase, to a seasonally adjusted annual rate of \$622bn, followed stronger gains of 0.7 per cent in January and 0.6 per cent in December. AP, New York

BRAZIL SHORT-TERM INFLOWS

More limits considered

Brazil may impose further restrictions to limit short-term capital inflows, Pedro Malen, the finance minister, hinted yesterday.

The country, which last year was suffering heavy outflows of capital in the midst of the Asian crisis, has in the last two months faced a flood of inflows. This led the government last week to tighten controls on money entering the country.

Speaking to a London conference organised by the FT on power privatisation in Brazil, Mr Malen said Brazil's foreign currency reserves have risen to a record \$65bn - on the back of heavy inflows during March.

He said the government had told the International Monetary Fund: "We reserve the right to impose or not to impose controls on short-term capital inflows as necessary."

Controls would continue to be "market friendly and not restrictive". Foreign Staff, London

GORE-CHERNOMYRDIN COMMISSION

Ties with Russia to continue

Russia's ambassador to the US said yesterday that the Gore-Chernomyrdin commission, which has pushed forward the US-Russian economic relationship, will continue its work despite the removal of Victor Chernomyrdin, the Russian prime minister.

"The next meeting is in Moscow at the end of the summer," said Yuri Vorontsov, adding that the Yeltsin administration "highly valued" the commission's achievements and wanted to keep it alive.

The commission has promoted US-Russian economic ties in areas ranging from aerospace to oil. The personal relationship between Mr Chernomyrdin and Al Gore, US vice-president, has been a key factor in its work. But Mr Vorontsov and other Russian speakers at a conference of the US-Russian Business Council insisted that the surprise dismissal of the Russian prime minister did not signal a change of policy. "This is not a change of flight plan, but a change of crew in the cockpit," said the ambassador, Bruce Clark, Washington

QUEBEC

Budget hints at tax relief

Quebec is poised to bring in a balanced budget by the end of fiscal 2000, and is hinting at tax relief in advance of an election anticipated this autumn.

The province is forecasting a deficit of C\$1.1bn (US\$780m) for 1998-99, just 0.6 per cent of GDP. While there are no short-term tax reductions, Bernard Landry, finance minister, said: "Quebec is already overtaxed and we must reverse this situation as quickly as possible."

The separatist Parti Quebecois government has lagged behind Ottawa and the other provinces in putting its fiscal house in order, but analysts said the conservative forecasts for the budget should allow the province to meet its deficit targets easily. Edward Alden, Toronto

INTERNAL REVENUE SERVICE

Sweeping reforms approved

The Senate Finance Committee has unanimously approved sweeping legislation to overhaul the troubled Internal Revenue Service.

In a vote late on Tuesday, the committee endorsed a bill that would provide new taxpayer rights and institute a private sector led management committee to oversee the agency's operations. "This is a major step forward for the American taxpayer," said William Roth, committee chair. Mark Suzman, Washington

Vibrant California shrugs off triple threat to economy

By Christopher Parkes
in Los Angeles

The combined forces of the Asian crisis, renewed industrial restructuring and the worst winter weather on record have had no discernible impact on California's economic resurgence.

Growth in employment and personal incomes continues apace and consumer confidence is at its highest for seven years, according to economists at the University of California, Los Angeles.

Optimism over the Asian impact is underscored by an analysis from the Federal Reserve Bank of San Francisco, which says vital exports of high technology, business services and aircraft from western states have been barely touched by events.

The worst-affected sectors, farm commodities and processed food, account for only 15 per cent of exports to Asia and less than 1 per cent of regional gross domestic product, the bank says.

The net reduction in the area's growth might be less than some economists had calculated, and closer to the national impact, expected to fall between 0.5 per cent and 1 per cent.

National economic prospects are clouded by a lack of skilled labour and the possibility of wage inflation, but the UCLA report says California's prosperity is attract-

ing a strong flow of newcomers to bolster the rate of population increase to 1.7 per cent a year by 2000.

But even as net immigration climbs to 225,000 a year, unemployment will fall steadily from 5.8 per cent now, to match the expected national rate of 5.3 per cent next year, reaching 5.1 per cent in 2000. Jobs are currently being created at the highest rate in 14 years.

"Notable" damage caused by El Niño-related storms is mild compared with previous natural disasters. The negative impact caused by business developments such as the new wave of consolidation in financial services and job cuts in aerospace is also modest when compared with past experiences.

Running counter to the national trend, California is expected to continue to gain manufacturing jobs, especially in electronics, textiles and clothing.

The only significant negative elements featured in the report are rising pressure on housing resources and tightening labour markets. San Diego and Oakland have recently joined Silicon Valley, San Francisco and Orange County in the south where unemployment is 4 per cent or less.

Silicon Valley's Santa Clara County recently supplanted Honolulu as the country's most expensive residential area.

Bolivia to cut compensation to coca growers

By Sally Bowen in La Paz

The Bolivian government yesterday began to wind down compensation paid to individual growers of coca leaf - the raw material for cocaine - for uprooting illicit crops and replanting with legal crops. By October, individual coca growers will receive no compensation at all.

To soften the blow, communities will be compensated instead, but on a diminishing scale. President Hugo Banzer's government, which assumed office last August, aims to eliminate by 2002 all 38,000 hectares of illicit coca, leaving only areas planted prior to 1988 for legal traditional and medicinal uses.

There has been muted international applause for the five-year programme, dubbed "For Dignity", costing \$952m. Almost three-quarters of the 1998-2002 total sought will go to alternative development.

Over the past decade, Bolivia's attempts to reduce the area under coca cultivation have had a patchy record. While vast areas of coca have been dug up, growers have collected their compensation and started again elsewhere. However, Rene Bastiaens, head of the UN Drugs Control Programme (UNDCP) office in La Paz, is optimistic about the new initiative. "For the

first time ever, a Bolivian government has a clear plan at the start of its mandate and the intention to apply the law," he says. "If they can show results, they will get funding."

Despite the government's efforts to fulfil US pressure over coca reduction, US-funded assistance for fighting drugs in Bolivia is being cut from \$48m last year to as little as \$12m for 1998. This reduction has ranked Bolivia, which is also smarting from the US Congress allocation of \$70m to assist Colombia, which lost its "certification" (official US approval of its counter-narcotics efforts) two years ago.

Bolivia cites its achievements in meeting US targets for coca reduction. Its 1997 target was met with 7,000 hectares of coca plantations ripped up. The area under illegal coca was reduced by a net 7 per cent, according to US State Department figures.

"The US position clearly lacks logic," says interior minister Guido Nayar. "We want the most powerful nation in the world to support us and demonstrate coherence in its policies." But whatever the amount of counter-narcotics assistance, he says, Bolivia will continue with its "national effort" and actively seek alternative sources of financing, notably from the European Union.

US banks suffer heavy defeat in fight against growth of credit unions

Richard Wolffe and John Authers report the bank lobby has killed a bid to end financial services industry regulations

US banks suffered an overwhelming defeat in their fight against the growth of credit unions yesterday, just hours after scuppering wide-ranging reforms of the financial services industry.

Congressmen voted by a large majority to overturn a recent Supreme Court decision to limit the right of credit unions to seek members outside their traditional base.

Credit unions were originally designed to encourage savings among co-workers, but have grown quickly since the early 1980s and now represent more than \$16bn of assets from 70m members.

The US bank industry opposes the push for more members and says credit unions are becoming tax-subsidised banks.

Although banking lobbyists have lost that fight, they were celebrating the defeat late on Tuesday of the latest effort to abolish the Depression-era laws which regulate the US financial services industry. It was the 11th defeat of a banking reform bill since 1979.

After just two hours of

debate, Republican leaders withdrew their bill to break down the divisions separating banks, insurers and brokers, citing the opposition from bankers.

Gerald Solomon, chairman of the House rules committee, said the industry had "waged a campaign never seen in my life" to defeat the bill.

Insurers suggested that there was now a strong chance that events in the marketplace would force the hands of legislators, in much the same way that moves by banks into the securities field forced earlier revisions of the traditional divisions under the Glass-Steagall act.

Sean Mooney, chief economist at the New York-based Insurance Information Institute, said that large insurers, including State Farm, had already taken advantage of loopholes in the law which allowed them to set up thrifts, rather than commercial banks.

These allow them to offer deposit-based savings accounts.

He said: "I think what you have now is the possibility that the markets will almost go ahead of the legislation."

In the 1980s the insurance industry had drawn a line in the sand and banks were never going to be in our business. But there are too many participants in the financial services field now to approach the marketplace with that frame of mind. People are going to figure out ways to get into banking."

Merrill Lynch, one of the largest US investment banks, which has forcefully advocated change, made it clear that it still expected a

'I think what you have now is the possibility that the markets will almost go ahead of the legislation'

reform to pass by the end of this session.

It said: "This Congress has made more progress on financial services reform than ever before, and we view last evening's development as a temporary delay."

In Congress, the Republicans faced mounting obstacles, including defections from their own party as well as Democrat opposition. The government has threatened to veto the bill in its current form, if congressmen voted it through.

John Boehner, one of the Republican leaders in the House, suggested the bill could return after the Easter recess. However, many banking lobbyists expect any future attempts to revive the bill to be postponed until next year.

The focus of financial reform will now turn back to regulators such as the Federal Reserve and the Comptroller of the Currency, which have done much to blur the lines between banks, insurers and brokers

The American Bankers Association, which led the banks' opposition alongside large banks such as Chase Manhattan, yesterday denied it wanted to defeat any bill to reform the financial services industry.

"We do not want a bill that will roll back everything we have achieved over the last 30 years," it said. "But the problem now is that there is a lot of litigation with regulators which we have to face."



Mercedes 300 SL Roadster



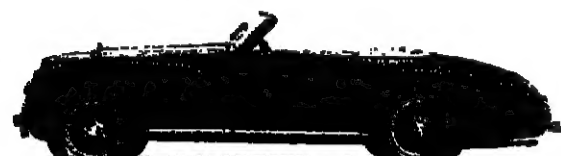
Aston Martin DB2 Drophead



MG A



Jaguar XK120 Roadster



Alfa Romeo 6C 2500



Triumph TR3A



Austin-Healey 3000

You know the difference between MG A and Austin-Healey, but what about Blue Chips and Red Chips?

The road to financial security can be demanding when one drives alone. Which is why significant investors rely on the expertise of Union Bank of Switzerland. Having offered discretionary and advisory investment services for many years, we work closely with our clients and their families to ensure a safe haven for the assets of both present and future generations. Financial strength, global investment expertise based on profound research, personal service, the confidentiality and discretion of a Swiss bank: all reasons that mean you can drive on a road to long-term prosperity with UBS Private Banking.

UBS Private Banking

UBS
Union Bank of Switzerland

Zurich (011) 234 44 55, Geneva (022) 388 66 60, London (0171) 901 16 61, Luxembourg (352) 45 12 12 23, New York (212) 649 10 75, Hong Kong (852) 2846 1286, Singapore (65) 538 2888
UBS Private Banking is a division of Union Bank of Switzerland, which is regulated in the UK by FIMRO. www.ubs.com

INTERNATIONAL

S Africa 'plot' more farce than thriller

By Victor Mallet in Pretoria

Was there a leftwing plot to overthrow the South African government? Or was there a plot by rightwing whites to destabilise the government by concocting an intelligence report suggesting an imminent leftwing coup?

Having dismissed the first suggestion as fanciful, President Nelson Mandela and his four-year-old government are now taking the second possibility - a rightwing conspiracy - much more seriously. Yesterday Mr Mandela was presented with the findings of a hastily convened inquiry into the intelligence report which alleged a coup plot. He is expected to disclose the inquiry's recommendations and take action on them in coming days.

If heads are to roll, the most likely target is George Meiring, head of the South African National Defence Force who passed on the allegations of a leftwing plot to Mr Mandela in February.

Pekamile Mankahlana, Mr Mandela's spokesman, yesterday described as "totally flawed" the way the report had been compiled. "It is impossible to take the so-called Meiring report seriously," he said.

Government officials say it was obvious from an early stage that the leftwing plot theory was implausible, and they attribute the allegations to disaffected whites who regret the end of white minority rule. Among those said to be implicated in the report on a supposed left-wing plot are former ANC guerrillas, including Siphwe Nyanda, the SANDF chief of staff who is likely to succeed Gen Meiring, and Winnie Madikizela-Mandela, the ex-wife of the president.

Mr Mandela insisted that the inquiry should investigate not the dubious contents of the report, but how and why it was compiled. But several questions remain unanswered. Why did Mr Mandela sit on the

report between February 5 and March 28, and then suddenly call for an inquiry of three senior judges to report on the matter in three days? The government's explanation for this is that Mr Mandela had to act because the contents of the intelligence report were leaked to the press.

And what was the role of Robert McBride, an ANC member who was convicted under the previous regime for a bomb attack in Durban but later reprieved and became head of the foreign ministry's Asia desk?

Mr McBride was one of those named in the intelligence report handed to Mandela. The foreign ministry says he was not on government business when he was arrested in Mozambique allegedly for gun-running. Only the South African and Mozambican authorities are likely to be able to cast light on the mysteries of Mr McBride and the alleged left-wing plot.



The anguished brother and sister of bomber Mohammed al-Sharif, inset, Israel denied involvement in shooting and blowing up the Hamas militant

Car blast man 'was Hamas bomb maker'

By Avi Mochlis in Jerusalem

Hamas, the Islamic Resistance Movement, yesterday accused Israel of killing Mohammed al-Sharif, a suspected Hamas bomb maker, the man found dead after a car explosion earlier this week in Palestinian-ruled Ramallah. The group

threatened revenge, although Israel denied any involvement. Initially it was thought a bomber had been killed while preparing an attack. But Palestinian authorities said Mr Sharif was shot dead and then placed in the car, which was blown up by remote control.

Hamas launched an intensive bombing campaign, killing dozens of Israelis, after its leading bomb maker, Yahya Ayash, was assassinated by a booby-trapped cellular telephone in Gaza in 1996. Israel has never accepted responsibility. Since then, Israel has hunted Mr Sharif.

Egypt cracks down on press

By Mark Hubbard in Cairo

Egyptian authorities banned distribution of 36 newspapers and magazines printed in tax-free industrial zones yesterday in the latest action against the country's increasingly outspoken independent media.

A wide range of English and Arabic language newspapers will be affected by the ban issued on Tuesday by the General Authority for Investment (GAI), which controls the tax-free zones. Newspapers published in the free zones are subject to censorship both before and after printing. Only on receipt of written clearance and payment of customs duties may each issue be distributed outside the free zone.

Journalists regard the latest action as an attempt by political figures opposed to economic liberalisation to undermine the media in advance of any liberalisation of Egypt's political system.

"It's the function of the media that they don't like. If we move properly into the privatisation process, the entire power structure will change in Egypt," said Hassan Qassem, publisher of the Cairo Times, which is printed in the tax-free zone. "They want to get us now, because within a year they won't be able to."

Doubts have been raised over whether the GAI has authority to ban distribution of publications. A government official confirmed yesterday "there is nothing in the [free zones] legislation affecting the press."

One official said the action was taken on orders of the prime minister, Kamel el-Ghazouli, who had become "thin skinned" in the face of criticism of government policy. "This is an example of the [reformist] pendulum hitting the other wall... it's one step back, but at some point - not next week, perhaps next year - there will be two steps forward."

Plea on human rights in Algeria

By Ronak Khaitan in London

Human rights organisations are urging western governments to push for the appointment of a United Nations rapporteur on Algeria at the UN Human Rights Commission.

Algerian activists yesterday joined in a rally organised by Amnesty International at the British parliament. Salim Ghazal, editor of Algerian weekly *Le Nation*, said he did not expect the west to solve Algeria's problems but at least to maintain pressure on human rights.

Human rights groups have for months been calling for independent investigations into the killings in Algeria. But Algeria rejects such demands and no western government appears ready to go as far as pushing for a rapporteur at the UN Human Rights Commission's meetings ending on April 2. The rapporteur would regularly report on abuses.

Human rights groups and western governments are now hoping that the UN Commission would at least lead to visits by special UN rapporteurs on torture and extra-judicial killings. The US is considering sponsoring a resolution to prod Algeria to allow these visits.

Algeria several years ago had accepted the principle of a visit by the two special rapporteurs but it recently rebuffed US and European Union requests for immediate access.

The Algerian government says the problem is terrorism by Islamist extremists, not human rights. Ahmed Benaymin, Algeria's ambassador in London, said his government would not bow to pressure and rejected politicisation of the human rights issue. "We resent that due consideration is not given to the democratisation of the country," he said, adding Algeria had submitted a human rights report to a UN committee.

World Bank's loans to prop up Asia leave little for the poor

Bailing out economies in crisis has weakened the bank and robbed it of funding for debt relief and soft loans, and for emergencies, writes Robert Chote

The World Bank has warned its shareholders that the unprecedented loan packages it has agreed for crisis-hit countries in Asia threaten to limit its ability to help poor countries and deal with emergencies.

This prospect is likely to create friction at the World Bank's spring meetings this month, with industrial countries pressing middle income nations to pay more to borrow from the bank. They in turn will argue that the industrial countries are trying to avoid paying for their own pet projects.

Help for Asia and higher lending to eastern Europe mean that the bank expects to disburse loans worth a net \$1.1bn this year, far in excess

of the \$2bn pencilled in just four months ago. Disbursements next fiscal year are expected to hit \$1.4bn.

James Wolfensohn, the World Bank president, will tell finance and development ministers this month that these disbursements - while necessary - are exacerbating the long-term weakness of Bank income.

Disbursements this year and next are forecast to be \$1.8bn higher than the bank expected last year. Under current rules, the bank targets a loans-to-reserves ratio of 13-15 per cent and holds accumulated loan loss provisions equal to 3 per cent of outstanding loans. Maintaining this would mean provisioning expenses of \$300m

\$400m this year and next.

This would punch a big hole in the bank's net income, which it has used in recent years to pay for debt relief and soft loans for poor countries and to finance emergency projects in Gaza.

Last year the bank earned \$7.2bn in interest on its loan portfolio and \$834m from investments. After interest payments on its borrowing, administrative expenses and contributions to special programmes, this left net income of just under \$1.3bn.

But the bank's net income is now forecast to fall below \$900m this year and lower still in fiscal year 1999. The precise level will be unclear until the board decides exactly how much to put in reserves. The Asian crisis will make the bank's portfolio appear more risky, but there is an offsetting chance that some countries will follow Syria's example and

start clearing their arrears.

In the short-term, this means that net income is likely to fall short of the demands on it. But the income gap is not simply a problem for this and the forthcoming fiscal year. At last year's spring meeting, Mr Wolfensohn told finance and development ministers that the bank's income was set to halve between fiscal year 1996 and fiscal year 2005. By fiscal year 1999 income would be too low to inflation-proof its \$25bn capital base.

Income is falling in part because relatively lucrative fixed rate loans are expiring and because lending on the bank's standard terms is no longer profitable at the margin. The bank runs in the black only because its richer shareholders do not demand a dividend on their capital.

The bank's executive directors are now discussing ways to boost its income. One suggestion, favoured by countries such as China and Korea, would be for shareholders to pay in more capital. This is most unlikely.

Another possibility would be to reduce administrative costs, but savings here are already being ploughed back into the bank's front-line operations under a current internal reorganisation. There also seems little scope to reduce by much the scale of the bank's operations.

Attention is more likely to focus first on the bank's reserves policy, where money could be saved by assessing the riskiness of the bank's loan portfolio in a more sophisticated way.

Directors are also discussing ways to raise more revenue. Officials believe that taking more risks with the investment portfolio could

raise \$150m a year. Charging a fee for programme preparation would also raise upwards of \$140m a year.

The most controversial proposals involve increasing the cost of loans. Removing the 25 basis point interest rate waiver offered to borrowers that service debts on time could raise \$260m a year in the short term.

But the long-term money spinner would be to raise the cost of new loans by 75 basis points - reducing their price advantage over private sector loans by a quarter. This would raise only \$70m in fiscal year 1999 but \$650m by fiscal year 2007.

These options should be welcomed by poor and industrial countries, but not the bank's core middle-income clientele. This poses a political problem that militates against quick agreement, but Mr Wolfensohn knows time is running out.

WORLD TRADE

MAD COW DISEASE COMMISSION SHELVES BAN ON CATTLE PARTS

Europe's BSE muddle averts trade war but fails to deal with threat to health

By Michael Smith in Brussels

Rarely has the European Union made such a mess of law-making.

On Tuesday evening it was six hours away from implementing legislation which, if strictly applied, would have halted billions of dollars of trade in life-saving medicines and other industrial products, and caused severe friction with the US.

The 15 EU nations had known for months that the proposed law banning potentially infectious cattle parts would have undesired and unintended consequences, but deep divisions prevented them from changing or delaying the ban.

A last-ditch deal was finally reached on Tuesday evening for a postponement from April 1 to next January.

But the European Commission, the EU executive, which has pushed for a ban as part of its fight against BSE, or "mad cow" disease, is wondering how it can meet member country demands that it change the proposed law to their satisfaction, even with nine months on its hands.

"They are keeping from

me the secret of how we can find agreement," said a highly irritated Franz Fischer, agriculture commissioner.

The delay will also heighten fears among consumers about the safety of eating meat, particularly beef, if slaughterhouses are not required to remove the cattle, sheep and goat parts, including brains and spinal columns, which the Commission wanted banned. BSE has been linked to CJD, a fatal disease affecting people.

Meanwhile, Commission and government officials will be analysing how attempts to protect consumers have gone so badly wrong, and how they can avoid such public division and prevarication in the future.

The Commission puts the blame firmly at the door of national governments, complaining yesterday that they would need to be more "constructive and co-operative" if a solution was to be found. However, some problems are its own creation.

It was pushed into an ultra-cautious stance on BSE last year when the European parliament

threatened to sack it.

But Commissioners knew they had a struggle on their hands when they decided last July to go ahead with ban on "specified risk materials" in cattle, sheep and goats against opposition from seven of the 15 EU countries.

It could have ridden the opposition with the right legislation. But the proposed law was deeply flawed, not

remove the specified risk material minutely present in billions of dollars of exports to the EU every year. It threatened a trade war.

US officials - and indeed their counterparts from EU countries - became increasingly frustrated with the difficulties in getting information about the ban.

Several commissioners and their departments had responsibilities for different

aspects of the ban. Each had a different view, and diplomats complain co-ordination was poor.

Some Commission officials believe there should be rationalisation with food law responsibilities concentrated in fewer directorates.

That, however, offers little hope of a solution to the Commission's problems in finding agreement from EU

nations for a risk material ban in the short-term. Nor is there likely to be one.

After failing to find a formula for the ban's first planned implementation on January 1, the Commission in March proposed a two-tier system which would allow countries to apply for ban exemptions if they could demonstrate they were free of BSE.

This enraged countries like the UK, France and Ireland which had already put bans in place. Countries like Germany which claim to be BSE-free were worried they could not prove it.

The result was a sclerosis in the decision-making system. Last week, a frustrated Commission said it wanted to withdraw the ban altogether so it could consult parliament and member states for a new proposal based on the latest scientific evidence.

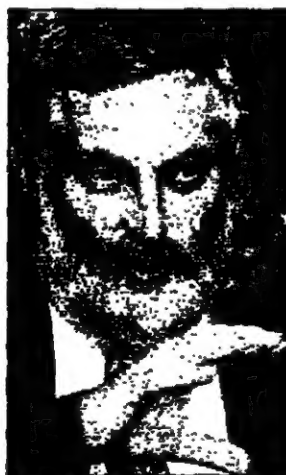
Yesterday, the Commission made clear that this option - rather than a revision of the existing proposal - remained its favoured approach. That means there is unlikely to be a ban in place next January, since an agreement between member countries and parliament

will take up to two years to negotiate.

Should consumers be worried? The latest advice from EU scientists is that the list of specified risk materials should, if anything, be getting longer. In their last communication to the Commission, they appeared to give partial support to the UK's recent decision to ban beef-on-the-bone.

Most continental European beef eaters will thus be able to carry on chopping T-bone steaks to their heart's delight.

Governments appear to be taking the view that the scientists are being ultra-cautious. But if the BSE epidemic spreads to humans and specified risk materials prove to be the carrier, EU governments will have a hard time explaining the events of the last nine months to their electorates.



Franz Fischer: Irritated

Chile plans \$2bn weapons modernisation

By Imogen Mark in Santiago

The Chilean armed forces are going ahead with an ambitious programme of arms procurement to re-equip and modernise their arsenals.

The army is expected to announce a big new purchase within the next few days and plans to buy and modernise 100 AMX-30B2 main battle tanks from the French army, at an estimated cost of \$100m. These are in addition to the 200 Leopard tanks they bought from Germany last year, for about \$300m.

The air force has finished its technical analysis of four competing models of combat aircraft which it is considering. But General Fernando Rojas, the air force commander, said last week that he would not be drawing up a shortlist of two finalists; as had been expected.

Instead they are asking all four contenders - the Saab-3700, the Gripen JAS-39, the Mirage 2000-5, the F-16 C/D model from Lockheed Martin of the US, and the F-18 from McDonnell Douglas - to come up with proposals on finance.

So far the Chilean government has not asked for offset deals in investments or benefits. However, this is expected to be raised in the coming round of negotiations.

Saab, which is part of Sweden's Wallenberg group, is the only manufacturer to have offered offset investments, which it says would create between 5,000 and 10,000 jobs in Chile.

The initial order will be for 12 to 16 aircraft, worth \$600m. But the air force has said it will gradually replace its combat fleet with a total of 60 aircraft exclusively with whichever manufacturer it chooses, so the final order would be about \$1.8bn.

The Chilean navy opted last year to buy two Scorpene submarines, for \$250m each, from a French-Spanish consortium.

There was a strong lobby from the German rival, the

208, and two other contenders, the British Upholder and the Swedish Gotland class submarines.

The Scorpene was the most modern and one of the most expensive options but had the added benefit of a nuclear capability. The submarine, however, will be fitted with a conventional German-made engine. The submarines will replace two older UK Oberon class machines.

The Chilean armed forces have the unique advantage in the region that they have a guaranteed arms procurement budget from the sales of Codelco, the state copper company.

Codelco is obliged to hand over 10 per cent of its annual sales revenue, which is worth about \$300m a year for the military budget. Before leaving power in 1990 the military also imposed a "donor" on the defence budget, which cannot be cut by Congress or by the executive.

Nevertheless, the Brazilian air force is also looking to buy 100 combat aircraft. A delegation visited FIDAE, the Santiago air fair last week, where the four contenders for the Chilean contract were all showing their aircraft.

Australia has decided not to buy four large second-hand destroyers from the US Navy. Australian Defence Department sources said yesterday, Reuters reports from Canberra.

Media reports last month said the navy was considering buying four 6,500-tonne Kidd Class ships, to replace three 4,500-tonne Adams Class destroyers due for retirement.

The US ships were on offer for \$300m (US\$19.8m) each, compared with a \$1.1bn price tag for new destroyers.

A spokesman for Ian MacLachlan, the defence minister, said the plan was no longer being considered. "The navy may have had some thoughts about it, but it hasn't gone any further," he said.

US still pushing to bring down trade barriers

By Nancy Dunne in Washington

The US last year made progress against one Japanese trade barrier - keeping out racehorses.

The Japan Racing Association limits participation of foreign horses, but agreed to open its gates to foreign racehorses in nine events and will increase the number to 11 in 1999.

However, little else has changed in the bilateral trade relationship, except that the US goods deficit with Japan has risen from \$47.7bn to \$55.7bn.

The 1997 report on foreign trade barriers, released this week by the US Trade Representative, shows that "the administration continues to

US trade balance

Top 10 countries, ranked by US exports

| | 1996 | 1997 | Chg |
|-------------|----------|----------|---------|
| Canada | (23,682) | (27,229) | 3,548 |
| Germany | (18,202) | (14,494) | 1,708 |
| Japan | (47,409) | (50,897) | (3,488) |
| UK | 2,254 | 3,748 | 1,494 |
| South Korea | 3,915 | 1,505 | (2,410) |
| France | (15,499) | (16,639) | (1,140) |
| Taiwan | (11,488) | (12,238) | (750) |
| Italy | 4,997 | 12,843 | 7,846 |
| Singapore | (2,682) | (2,345) | 337 |
| Finland | (4,202) | (4,743) | (541) |
| World | (28,408) | (32,213) | 3,805 |

Source: USITC

feared and resented document following a 1988 law stating the Trade Representative must make its findings the basis for so-called "Super 301" complaints.

Under "Super 301", those countries with egregious trade barriers were told to improve market access or face sanctions.

With the advent of the World Trade Organisation's dispute settlement system, the US has virtually abandoned bilateral trade ratcheting and now takes most of its complaints to Geneva.

But the National Trade Estimates report remains as "a broad policy document highlighting US concerns," Jay Ziegler, spokesman for the Trade Representative,

says. As such, its message to Japan has evolved considerably since last year, when the report placed elimination of trade barriers "at the centre of the US-Japan economic relationship."

This year, some 40 pages of individual industry complaints range from dietary supplements to worries over Japanese car dealers unenthusiastic about trying to sell American vehicles. On the plus side, the trade office has concluded deals to reduce or eliminate Japanese barriers affecting wood products, sound recordings, tomatoes, telephones procurement, spirits and aviation.

But the report's emphasis was on structural and macroeconomic issues. It says

the 1996 three-year Japan Deregulation Action Plan was ineffective because the most important recommendations were "often ignored" by the Japanese.

The trade office rests its hopes on last year's US-Japan Enhanced Initiative on Deregulation and Competition Policy seeking "significant" deregulation for telecommunications, medical devices and pharmaceutical products, housing, financial services, competition policy, distribution and transparency.

The report has little new to say about its differences with the EU, where "restrictive distribution practices, tariffs and unpredictable product approval, labelling and licensing requirements

have restricted market access."

It has added to the list of worries a new beef labelling law, because "a lack of timeliness in announcing and implementing these regulations could disrupt US beef sales."

The US merchandise trade deficit with China soared last year to almost \$60bn. Beijing was praised for improving the transparency of its trade regime, but the report raises concerns about its trading rights system, which restricts the number of entities allowed to engage in international trade.

In areas where demand exceeds supply, a large illegal grey market has developed.

Lottery group buys out GTech for \$84m

By Shaharazade Doneshkhia and George Parker

GTech, the US lottery equipment supplier, yesterday ended its involvement in the running of the UK National Lottery after Camelot, the consortium which operates the lottery, bought out its stake in the consortium for \$84m (\$84m).

The continued involvement of GTech, which is under investigation for its fitness to be involved in operating the Lottery, had threatened Camelot's

chances of having its licence renewed in 2001.

Meanwhile the government yesterday announced an overhaul of the regulation of the lottery, in an attempt to safeguard the image of the competition. Camelot has been under pressure to sever its links with GTech since Richard Branson's court victory in February over allegations that Guy Snowdon, the former GTech director, tried to bribe him into pulling out of the race to run the UK lottery. Mr Snowdon, who

resigned from GTech and the board of Camelot, is appealing against the verdict.

GTech's sudden sale of its 22% per cent stake in the lottery came on the day the government announced a big overhaul of lottery regulation. It plans to replace the director general of Oflot with a 5-member National Lottery Commission.

Camelot, which initiated the buy-out, said it was "the right response to the public mood for a largely British-owned operator of the National Lottery". GTech

will continue to act as supplier to Camelot of lottery systems and services.

The stakes held by Cadbury Schweppes, the confectionery company, De La Rue, the security printer, and Rascal Electronics rose from 22% per cent to 26.67 per cent. That of ICL, the UK computer outfit of Fujitsu, doubled to 20 per cent.

GTech, which had previously said it could not envisage any circumstances in which it would sell its shareholding, said yesterday Camelot's offer represented a

"good business decision."

Fund managers have taken the unusual step of protesting to the government over a Budget increase in gaming duty.

Scottish Widows, Mercury Asset Management and Jupiter Asset Management are among the institutional investors in London Clubs and Capital Corporation, the two most affected casino companies, to have written to the Treasury.

Shares in London Clubs and Capital Corporation have fallen by 25 per cent

and 20 per cent respectively since the Budget measure two weeks ago which increased the top rate of gaming duty from 33% per cent to 40 per cent. The four casino duty thresholds were also lowered.

The measure, which came into effect yesterday primarily affects London casinos, which pay 80 per cent of gaming duty. London Clubs, the largest London operator, said if the increases had been applied last year, it would have paid 60 per cent of the sum.

NEWS DIGEST

EFFECTS OF STRONG POUND

Manufacturing data show strong domestic demand

One in four UK manufacturers reported lower export orders last month in a survey, blaming the strong pound and the east Asian economic turmoil. But the monthly survey by the Chartered Institute of Purchasing and Supply found that manufacturing output continues to increase, meaning that demand within the UK continues to be strong. The survey, of managers responsible for budgets worth £750bn (\$1.252bn) at 300 industrial companies, found that orders from outside the UK fell in March for the third successive month.

But the benefits for manufacturers of the strong pound - which is 30 per cent higher on a trade-weighted basis since mid-1996 - were also shown. Nearly a quarter of all companies reported paying lower prices for their raw materials and inputs. The survey noted: "Weaker worldwide demand for many commodities stemming from the east Asian crisis and the need for domestic suppliers to compete with cheaper imports enabled an increasing number of firms to negotiate lower prices with suppliers." Richard Adams, London Lex, Page 19

PRIVATISED UTILITIES

\$18bn cut in earnings base

Asset values on which returns of privatised utilities are calculated have been cut by more than £11bn (\$18.4bn) since 1994 as government and industry regulators have moved to curb prices and prevent excessive profits growth, economists were told yesterday. National Economic Research Associates said the reduction in the regulatory asset base of private utilities had reduced their potential earnings.

The consultants said that moves by regulators and government to reinterpret rules had caused unnecessary uncertainty, making it more difficult for utilities to raise finance from bankers and shareholders.

Graham Houston, an associate director of the consultants, warned that investors were likely to feel further pain. "Regulators have flagged up the equivalent of a further £5.5bn reduction in asset values of private utilities when they conduct the next round of prices reviews," Andrew Taylor, London

FINANCIAL WATCHDOG ACTS

Dealer's world assets frozen

The Financial Services Authority has won court orders in London against Steven Rhodes, an unauthorised shares dealer who, it claims, offered shares in a US company to investors in Ireland, Jersey and South Africa.

About £250,000 (\$417,500) is believed to have been taken from investors who were told they were buying shares in International Resorts and Entertainment Group, a Florida-based hotel company. Although some investors received certificates, the US group told them the purchases were "null and void," the FSA said. Joey di Francesco, the US company's president, said yesterday Mr Rhodes had failed to transfer the money for the shares.

The orders freeze the worldwide assets of Mr Rhodes and restrain him from carrying on unauthorised investment business in the UK. Clay Harris, London

WARTIME RESTITUTION CLAIMS

Report may face delay

Ministers are reconsidering their decision not to allow up to 25,000 individuals to claim back assets worth up to £33m (\$55m) at 1939 prices which were taken from them during the second world war. The rethink has put in doubt plans to publish this Friday a report detailing how the government confiscated assets from nationals of Germany and other enemy countries, including many who were victims of the Nazis.

Last weekend, the government's trade and industry department said it was poised to pay some compensation, thought to be about £2m, to a charitable fund which supports Holocaust survivors and their heirs. Although this was the first signal of a possible shift towards accepting the principle of restitution, it failed to satisfy campaigners who want individual victims or their families to have their assets returned.

Lord Janner, chairman of the Holocaust Educational Trust, said: "What matters to us is that the government accepts the obligation to repay the assets of Nazi victims, and to set up a claims resolution procedure." Simon Buckley, London

EU rule on hours to include workers' exemption

By Robert Taylor in London and Michael Smith in Brussels

Employees in Britain will be allowed to work more than 48 hours a week under individual agreements with their employers in line with the government's proposal to implement the European Union's directive that seeks to restrict working hours.

The draft of proposed legislation will be published next week and becomes law in October. Trade union leaders fear the government has given ground to meet concerns of UK business organisations, which have lobbied for companies to have maximum flexibility under the new law.

Ian McCartney, the industry minister, said yesterday that millions of workers would gain new rights over work time, extra holidays and statutory breaks under the legislation. For the first time in UK law, he added, no worker could be forced by an employer to work more than 48 hours a week.

Government officials believe their strict interpretation of the working time directive does not infringe it and will not face a legal challenge in the European Court of Justice. The last UK government claimed the directive was unlawful because it was not a health and safety measure and required a unanimous majority of EU states to secure approval. It lost its case.

In 1993 John Major, then prime minister, succeeded in inserting a clause into the directive which enables countries to opt out of the restriction on working hours for seven years if individual workers agree to work longer. It is this provision the Labour government intends to enforce in UK legislation, even where a collective agreement exists.

The European Commission confirmed there was an option allowing member states exemptions to working hour limits but stressed certain criteria had to be met. Employers needed workers' agreements and no employee should be penalised if unwilling to work more than specified hours.

Companies must also keep up-to-date records of arrangements for working hours longer than the 48 permitted. Officials pointed out that the exemptions option would be reviewed in 2003 and it was unlikely the commission would recommend it continued.

Pound's advance fails to deter German investors

Groups such as Siemens and Schmidt are confident, and a flexible workforce is still an attraction, Peter Marsh discovers

Schmidt, the German company which leads the European market in "mini" road sweepers, bases production at a factory in eastern England. It exports three-quarters of its output and has been suffering as the pound has soared above DM3.

"We have been forced to reduce our margins and are worried about what might happen if the pound continues to rise," said Andrew Jenkinson, UK sales director.

But sterling's strength is only part of the picture for Schmidt's UK operation, which is planning to keep sales this year at around last year's £20m (\$32m). The advance of the pound over the past 18 months - to its highest level against a basket of world currencies in nearly a decade - has driven the business to accelerate internal efficiency programmes and persuade UK suppliers to accept cost reductions.

It has also stepped up development projects based around new sweeper or drive techniques. "We are confident that our record on innovation will carry us through," says Mr Jenkinson.

These thoughts are echoed by other German manufacturers in the UK, many of which have stepped up

investments as a result of Britain's relatively low labour costs and good record for many years since earlier strike-bound decades on worker flexibility.

A weak currency - which followed the Britain's 1992 exit from the exchange rate mechanism - was another draw. In 1996 German companies invested nearly £1bn in the UK, much of this in manufacturing. However, few German companies say the pound's sudden rise is enough to deter them from investing in the UK.

The UK arm of Siemens, the big German engineering company which employs 14,000 people in Britain, has annual sales of £22m. Alan Wood, the chief executive, said: "My feeling is still one of confidence. It is not a German trait to make judgments based on short-term changes."

At the UK production operations of Germany's Linde, the world's biggest lift-truck maker, Wolfgang Geuecke, joint managing director, admits to some concerns.

The company's main UK plant, in southern England, exports three-quarters of its £150m a year output, mostly to other European countries where the machines become more expensive. Linde's UK managers can balance some of their reduced export mar-



gins with lower prices of imported, German-made trucks.

Overall, says Mr Geuecke, Linde's experience in the UK has been good. "The currency changes in the past two years have wiped out the effects of our substantial UK productivity gains over the same time. Without the rise in the pound, our performance would have been fantastic," he explains.

Horst Bischof, UK managing director of Heraeus Noblelight, part of Heraeus, the big German instruments group, is worried mainly by

the effects of the pound's rise on reducing demand from UK customers for Noblelight's specialist laser sources, used in industrial machines.

But he points to a range of benefits from a British production base.

"I like the flexibility and creativity that you find in the UK, particularly for people working in research," he says. "In Germany, the workers are good, but they are often [intellectually] slightly constrained."

Siemens chief speaks, Page 13

NORTHERN IRELAND IMPASSE CENTRES ON REPUBLIC'S TERRITORIAL CLAIMS

Exasperated Blair in talks plea

By John Murray Brown in Belfast

Tony Blair, the prime minister, signalled his exasperation with the stalled Northern Ireland peace talks yesterday, urging reconciliation between British unionists to seize the opportunity for a deal.

"It is an historic opportunity," he said in the House of Commons. "It will come this generation and maybe not in future generations. So please for goodness sake, help us get to where the vast majority of the people of Northern Ireland want to be."

The evident frustration in the prime minister's remarks point to the difficulties facing the talks, which

yesterday hit a new impasse as John Taylor, the Ulster Unionist deputy leader, warned there would be no negotiations until the Irish government indicated it would remove the territorial claim to Northern Ireland in its constitution.

Liz O'Donnell, the Irish republic's deputy foreign minister, accused Mr Taylor of "political immaturity". Ms O'Donnell, who was visiting Northern Ireland, said it was "quite unfair at this late stage" for unionists to be making such demands without giving any ground on nationalist demands for powerful north-south institutions.

The UK government yesterday rejected United Nations demands for a fresh

investigation into the murder of a Northern Ireland lawyer. "Unless new evidence is brought to light, there could be no justification for another inquiry, although the police file remains open," a government statement said.

Pat Finucane was shot dead by anti-nationalist paramilitaries at his home in north Belfast in 1989. A report on the case has been drawn up by Malaysian jurist Param Cumaraswamy, the UN Human Rights Commission's special rapporteur on the independence of judges and lawyers. He called for a new investigation after colleagues of the dead man claimed the police deliberately endangered him by accusing him and other

lawyers of being linked to the Irish Republican Army.

Adam Ingram, Northern Ireland security minister in the UK government, said the accusations were a matter of "considerable concern" and if there was new evidence the government would want to ensure it was examined. The government accepted that aspects of the system of investigating complaints against the police were "falling to inspire public confidence."

Mr Cumaraswamy had urged the government to appoint a judicial inquiry to investigate the murder and to set up a tribunal similar to that which is to re-examine the 1972 "Bloody Sunday" killings by British soldiers in Londonderry.

European climate warms for growing businesses

London conference set to stimulate debate on how the EU can echo entrepreneurial success of US, says Katharine Campbell

Chris Evans, the biotechnology entrepreneur, derives wry amusement from a remark made to him after a particularly frenetic period of activity among his portfolio of young companies last summer.

"For one of our most enterprising young men, you don't half take some risks," said a senior member of the British establishment, apparently without irony. Mr Evans also chairs the task force of entrepreneurs and government officials (BEST) set up at last year's EU summit in Amsterdam.

Gaining a better understanding of what is meant by entrepreneurship is the purpose of the UK government's Entprising Europe conference in London next week. Barbara Roche, the minister for small firms, says: "It is all about raising the profile of enterprise."

As the flagship event in the area during the UK's presidency of the European Union, the conference is intended to stimulate debate about how member states can create a better climate for growing businesses. Professor Daniel Muzyka at

Insead says: "As you look across Europe, there is a gathering realisation that the economic renewal function is not operating as well as it should."

The US is reckoned to have created about 7m new jobs this decade in a period during which Europe, despite the unification of Germany, has lost jobs.

The 300 delegates have completed a questionnaire from Professor Sue Bixley at Imperial College Management School, London. She says the results - "just a bit of fun" - show that three-quarters claim to have the right sort of entrepreneurial attitude. "They all agree they should be creative and understand their customers. The question is, what is the reality?"

It is hard to pin down what might emerge from the conference. But the European Commission will at least get some food for thought in June from the BEST task force which is to come up with 20 or 30 recommendations at the EU summit in Cardiff, south Wales,

Competition proposals 'are flawed'

Most leading UK competition experts think the government's competition bill is flawed and should not be enacted by parliament in its present form.

According to a survey by Global Competition Review, a specialist publication, 58 per cent of lawyers and 63 per cent of economists believe the bill is badly drafted and will lead to uncertainty which could damage British business, Robert Rice writes.

The bill is designed to bring the UK's competition regime into line with the rest of the European by introducing a ban on anti-competitive agreements

and abuse by a company of its dominant position in a market. Companies that flout the new laws face fines of up to 10 per cent of their UK turnover.

Lawyers appeared concerned that the bill would make the UK the most regulated economy in Europe.

"There's certainly a risk that this level of regulation will have a chilling effect on innovation in the UK," said Linda Martin Alegi, a partner of Baker & McKenzie, the City of London law firm. Almost two-thirds of respondents also expressed serious doubts about the powers given to utility regulators.

of how to improve the climate for growing business.

A significant initiative is expected on a guarantee system for bank finance of start-up companies. There will be a section on education and training. "My impression across Europe is that the entrepreneurs themselves tend to be quite good but the managers, the rest of

Look what makes investments and businesses tick in

Bahrain

- ✓ 100% foreign ownership of business
- ✓ No personal, corporate or withholding taxes
- ✓ Free movement of capital

To find out more, contact Robin Marriott, P.O. Box 11299, Manama, Bahrain, Arabian Gulf. Or fax (+973 531117) or visit our website on <http://www.bpmmb.com>



BAHRAIN
PROMOTIONS &
MARKETING BOARD

Wise
www.financewise.com
Filters your Web search to deliver 100% banking and finance
Powered by EMI

Plea on human rights in Algeria

By Steve Wheat in Algiers

Human rights activists in Algeria are demanding that the government should take steps to protect the rights of its citizens. They are calling for an end to the violence and for a return to democracy. The activists are also demanding that the government should take steps to protect the rights of its citizens. They are calling for an end to the violence and for a return to democracy. The activists are also demanding that the government should take steps to protect the rights of its citizens. They are calling for an end to the violence and for a return to democracy.

Plans weaponsisation

The European Commission confirmed there was an option allowing member states exemptions to working hour limits but stressed certain criteria had to be met. Employers needed workers' agreements and no employee should be penalised if unwilling to work more than specified hours. Companies must also keep up-to-date records of arrangements for working hours longer than the 48 permitted. Officials pointed out that the exemptions option would be reviewed in 2003 and it was unlikely the commission would recommend it continued.

TECHNOLOGY

INTERNET CORPORATE WEBSITES

Adrift on an electronic ocean

Many company sites manage to lose users after only two clicks, says Andrew Baxter

Could try harder. Plenty of room for improvement. Can do better. It looks as if the clichés that teachers once sprinkled regularly over school reports can now be applied to corporate web sites too.

That is the main conclusion to be drawn from a study of 100 sites owned by some of the world's biggest and most successful companies. Just three sites - those of Sun Microsystems, AT&T and Bell Atlantic - provided a relatively high level of content and activities for all three main types of users: customers, prospective employees and shareholders.

The study by California-based Shelley Taylor & Associates uses proprietary research techniques based on nearly 200 evaluation criteria, and was designed to help companies find ways to improve corporate performance. Can customers, for example, make purchases online? Will prospective employees find the information they need and submit applications online? Or can investors review key financial data and contact investor relations?

Shelley Taylor, managing director of the consultancy, says companies can learn from the

best practice of the "stellar few" how to take advantage of the web to strengthen relationships with these three key external user groups.

The good news is that some companies clearly demonstrate an understanding of at least one of these user groups. Unfortunately, the other two groups are often ignored, leading Ms Taylor to conclude that, in these companies, web site design and implementation are not being centrally managed. "These companies run the risk of losing competitive advantage with their other key audiences," she says.

Another group of sites is identified which provides basic information to all three external audiences, but not enough of it to satisfy any of them. On top of that, there are not enough signposts to help users find what they want or determine quickly enough that the information is not there. These companies are guilty of mediocrity, says Ms Taylor, and are likely to leave site users frustrated.

The worst companies, meanwhile, appear to place very little value on the web as a strategic communications medium, and seem to have no systematic approach to web design or content, the study says. "Whether this is due to lack of insight on the part of management or lack of information is impossible to say," it adds.

Running through the study is a strong emphasis on the need for better navigation to help site users find their way to the information they need. Only 42 per cent of sites provided global navigation, which enables the user to navigate between main sections of the site without having to go back to the homepage. This leaves users lost in space after just two clicks.

Local navigation, which works the same way with a section of the site, (for example, from "submit application" to "search for jobs" in the employment section), was provided on only 22 per cent of sites, while site maps were only supplied by 38 per cent.

Navigation is one of several areas where some intriguing national differences emerge. The five Swiss sites in the sample scored well on navigation, as did the Canadians, but the UK and US came bottom and next to bottom respectively. Ms Taylor suggests that might be down to a certain technological arrogance in both the UK and US. "American sites tend to rely much more heavily on the latest size, utilising applications that make the pages fun to look at but not necessarily easier to find," she says.

In contrast, US and UK sites are the only ones to offer online shopping, while US sites, perhaps not surprisingly given the country's strongly-rooted customer

service mentality, offered the highest level of both after-sale service and descriptions of customer policies and practices. Almost none of the non-US sites offered product support online. Yet, overall, the highest level of customer information was provided by French companies - they seem to be much more "big picture thinkers" than their counterparts in other countries, says Ms Taylor.

Further national differences emerge in the sections aimed at prospective employees, who are the most neglected of the three external audiences. Two-thirds of sites offer some information, but only 22 per cent enable potential employees to look for jobs according to any search criteria.

US and Canadian companies are most likely to allow online job applications: 45 per cent of US sites surveyed allow it, compared with just 13 per cent of UK companies. Many companies fear they would need additional manpower to review online job applications, says Ms Taylor. But, she points out, companies such as Cisco Systems in the US use keyword recognition software to filter applications, and can process huge numbers of applicants.

"The Missing Link. Shelley Taylor & Associates. \$2,750. Tel US 650 473 6514. E-mail answers@taylor.com"



FT WEBSITE RELAUNCH

Tricky task of making things simple

Paul Maidment on the rebirth of a multi-role, 75,000 page site

"If we were two guys in a garage, we could knock this site out over a week-end" said one of FT.com's redesign team at a frustrated moment. "It's only because we are part of an international media group that we can't."

The redesign of the Financial Times website, FT.com, launched today, gives a half-life to the belief that the world wide web lets anyone be a publisher.

True, \$99.95 site-builder software and the 5MB of server space

free with most dial-up Internet access accounts is enough for a personal page or two. A site that offers upward of 75,000 pages, most of which change daily or more frequently, and incorporates extensive financial data feeds, is of a different order.

Redesigning a site of that scale takes time, resources and expertise. It has not been only a matter of size. The scale of our ambition has increased because of a reorganisation of the Financial Times group.

One aim was to combine the existing site, an online publication used by individuals, with those of FT businesses that aggregate content for electronic delivery to companies' informa-

tion systems. This reflects the convergence of news and information at the desktop in the real world.

FT.com now has multiple roles: first, to be the online edition of the newspaper, qualitatively different from any other but still identifiable one; second, to be an electronic gateway to the business information and financial data produced by Financial Times businesses for companies; and third, to support the group's products and services.

The editorial pages remain the heart and soul of the site. We have reorganised the sections. There will be a stronger emphasis on "same day" news, the first step towards increasing the

immediacy, depth and interactivity of the site.

The main benefits are better sign posting to the depth and richness of the site and an ability to get round it more swiftly and easily. Our navigation uses menus and keeps links to all the main sections on each page. We have also cut navigational graphics and rely more on typography.

Our users are busy people. Making the site simple, elegant and easy to use are just as valuable time savers as being authoritative, concise and comprehensive. No garage-dwellers, we are just too true to be cool.

Paul Maidment is editor of Financial Times Electronic Publishing.

CRU

INTERNATIONAL LTD

FT

FINANCIAL TIMES
Conferences

THE 3RD ANNUAL WORLD ALUMINIUM CONFERENCE

Strategies for Developed and Emerging Markets

15 & 16 June 1998, Hotel Inter-Continental, London

Intensifying competition and volatile emerging markets are forcing a radical re-think of business strategy amongst aluminium producers. The aftermaths of the crisis in Asia, together with telescoping product life-cycles in emerging markets, must surely impact the paradigms for success in the new century. Can industry leaders even be sure of the major markets in their own backyard?

The World Aluminium Conference will bring together senior industry executives, their customers and investors in a stimulating forum to consider these fundamental points and address the demands of the world-wide marketplace.

EARLY SPEAKERS ACCEPTANCES

Mr Jacques Bengle
President and Chief Executive Officer
Alcoa Aluminium Limited

Mr François Prevost
Managing Director
ACRE (Aluminium Can Recycling Europe)

Mr John Baxter
Senior Vice President and
General Manager, Aluminium Division
SNC-Lavalin Group Inc

Mr Keith Mitchell
Director
PCI (PET Packaging, Resin and Recycling) Ltd

Mr Paul M Everard
Executive Director
Bilumin Aluminium BV

Mr Igor Prokopenko
Director General
Aluminty AO

Mr David W Beale
Managing Director
SECO Aluminium Ltd

Mr Stephen Betcher
Vice President, Core Stock Sales and
Marketing
Kaiser Aluminium

Mr Ivor Hainett
President
Hydro Aluminium Extrusion

Mr R S Vatsan
Managing Director
Aluminium Industries SDN BHD

Mr David E King
Chief Executive
London Metal Exchange

Mr Ted Arnold
First Vice President and Minerals Economist
Merrill Lynch, Pierce, Fenner & Smith Limited

The organisers reserve the right to alter the programme as may be necessary.

FEE/ARE PAYABLE (ADVANCE)

☐ Please send me conference details

☐ Please reserve my place at the 3rd Annual World Aluminium Conference at the rate of £1544C (US\$2500) plus UK VAT at 17.5%

☐ Please state that this conference is being held in the UK. All registrants are liable to pay UK VAT at 17.5%. A VAT receipt will be sent as payment of the registration fee.

☐ Please indicate name payable to "FT Conference"

☐ Bank Transfer to: FT Conference, National Bank plc, City of London Corporate Office, Account Number 21089095

Sort Code: 40-42-35, International SWIFT Code: MIDLGB32

(Please quote delegate name as reference)

☐ Please charge my AMEX/Discover/MasterCard/VISA with £

Card No. _____

Expiry Date _____

Signature _____ Date _____

Conferenciers please complete this form by returning it to the organisers by 1 June 1998, and will be added to a 20% commission for sales and marketing charges. After this date, the registration fee will apply however, refundable 100% will be refunded.

THE 3RD ANNUAL WORLD ALUMINIUM CONFERENCE
15 & 16 JUNE 1998, Hotel Inter-Continental, London
PLEASE COMPLETE IN BLOCK CAPITALS

Name/Title/Company _____

Signature _____

Position _____

Department _____

Company/Organisation _____

Address _____

City _____

Postcode _____

Country _____

Tel _____

Fax _____

Type of Enquiry _____

Date Printed: April 1998. The information you provide will be held in our database and may be used to help you understand our products and services. We will not pass your details on to any other company without your permission.

FT Conferences, Maple House, 149 Tottenham Court Road, London W1P 9LL, UK
Tel: +44 (0)171 896 2626 Fax: +44 (0)171 896 2697 E-mail: ftconf@pro.com Website: www.ftconferences.com

TECHNOLOGY WORTH WATCHING

Farmers tap into river power for irrigation and energy

An environmentally friendly turbine that is powered only by the flow of water, but that can irrigate 5,000 hectares of land, could help small farmers in developing countries, writes John Madley.

In the Indian state of Uttar Pradesh better-off farmers have installed diesel or electric pumps to lift water from rivers and streams to irrigate their crops - but for most the cost of fuel is too high.

Mangal Singh, a local farmer, has harnessed the natural flow of a river near his village to lift water for irrigation, and also to provide a source of energy for other purposes.

The Mangal Water Wheel Turbine Pump is built from locally available materials and requires no diesel or electricity to operate; its only source of energy is a fast flow of water.

Even for farmers who can afford fuel, the Mangal pump is a considerable advantage - especially in remote areas where supplies can be erratic. The system uses either one or two wheels, 2m in

diameter, which are installed on a fast-flowing river and connected to gears. Where the wheel hits the water, the water needs to be 1m deep; this can be achieved by low-cost check dams if necessary. The water moves the wheel fast enough to drive a centrifugal pump via the gears.

The pump draws water from a reservoir, which must also be created for the system to work, and a pipe connected to the pump carries the water up to 10km to the fields.

Operating costs are

negligible and energy conversion efficiency is high, claims Mr Singh, who says the amount of water lifted for irrigation purposes is much greater than with fuel-driven pumps. Excess power can be used for agricultural tasks such as operating a flour mill, sugar cane crushing, and threshing and expelling oil.

The development of the turbine won Mr Singh an Innovative Farmer Award from the United Nations International Fund for Agricultural Development. The turbine was shown at a

recent exhibition of technology at an ITD meeting in Rome. Its current price is about Rs500,000 (\$13,000) and Mr Singh believes the simple design is suitable for other parts of the developing world.

Shantanu Mathur, head technical adviser, says the cost "could be significantly reduced as we jack up the scale", and that a single turbine could serve several villages.

Mangal Singh, Bhailonodi, Block Bar, Dist. Lalitpur, U.P. 284 123, India.



The Mangal water pump lifts water for irrigation and provides another energy source

IN BRIEF

Cheap buckyballs may pave way to commercial use

US researchers have achieved a ten-fold reduction in the cost of making buckyballs - the football-shaped carbon molecules identified in 1985.

Buckyballs, also called fullerenes, are usually made using a labour-intensive, carbon-arc process that costs between \$1000 (\$300) and \$2000 for each pound of the chemicals produced. TDA Research, based in Colorado, has designed a machine that uses a continuous combustion process, cutting the cost to \$100-\$200 a pound and allowing the production of a ton or more a day.

Overcoming the problems of cost and availability may pave the way to commercialising buckyballs. TDA Research, addressing the American

Chemical Society in Dallas this week, said that the first uses of buckyballs could be in medical applications that exploit their anti-oxidant properties.

TDA Research: 12345 W 52nd Avenue, Westridge Co, USA 80033; http://www.tda.com/

Golf balls that go where you want

Golf club makers sometimes use a technique called perimeter weighting - moving the weight from the centre of a club to the outside - to make woods and irons that are more forgiving.

Top-Fit, a golf equipment manufacturer owned by Spalding Sports, has adapted the principle to make a perimeter weighted golf ball. The weight of the ball was moved from the core to the outside of the ball. It was

given extra strength by adding a layer of titanium just below the surface. This increases the ball's moment of inertia to help bring off-centre shots back to the target.

The balls were produced to enhance the performance of two brands of drivers, made by Callaway and Taylor Made. They cost about \$60 a dozen. Spalding Sports (UK): UK, tel (0)1954 781672; fax (0)1954 782496.

'Superacid' breakthrough

Chemists in the US have developed a new variety of "superacids", which have potential applications in fuel cell technology and the chemical and petroleum industries.

Superacids - defined as being stronger than pure sulphuric acid - have important applications as

catalysts because, unlike ordinary acids, they can react with hydrocarbons such as petroleum oil.

They work by breaking hydrocarbons into highly reactive ions that can then break down numerous other compounds. But superacids are usually very difficult to use because the negatively-charged anion swiftly reacts with the positively-charged cation.

Researchers at the University of Southern California have got round this problem with the discovery of an exceptionally inert anion. This anion, which is called a carborane, could be the basis for a new generation of superacids that are easier to use than their predecessors. University of Southern California: US, tel 213/7404750; http://www.usc.edu/

Vanessa Houlder

CINEMA

Scorsese's homage to serenity

Nigel Andrews
finds beauty and
violence mix
well in 'Kundun'

In the eastern hemisphere, violence and beauty are sworn companions. Only rifle through your nearest pocket encyclopedia, as I did the other day, "Kuala", the cuddly-but-fierce eastern Australian marsupial, sits next but one to "Kobe", the scenic but devastated Japanese town. And between the two comes "Koon", the Zen Buddhist term for an instructional riddle or paradox.

Here is a cinematic koan. Why at the midpoint of Martin Scorsese's *Kundun* — a film on those very themes of beauty and violence — does one develop a sneaking passion to see it again even though one hasn't been enjoying it?

As a popcorn-reared westerner I warmed to the film the moment the People's Army marched into Tibet. "Your Holiness, the Chinese have invaded," someone alerts the Dalai Lama, whereupon the entire British press corps began to sit up. Before that, we had been swimming through beauty, endless beauty. Scorsese does nothing by halves. When the director of *Goodfellas* hangs up his machine-guns, he goes straight for the Tantric serenity.

For an hour, *Kundun* is so thick with inaction that we are fooled into believing nothing is happening. Four consecutive non-professional actors play Tenzin Gyatso, the true-life child picked in 1937 as the 14th incarnation of the Dalai Lama, as he grows from infant to boy, from youth to man. Meanwhile, we spectators feel

fixed on an eternal wheel of whorled Tibetan robes, yellow-golden light, rainbow-coloured sand paintings and infinite-recurrence Philip Glass music.

In that first hour, we have a terrible fear. Is this going to be Scorsese's *Amadeus*? A month after Spielberg's PC magnum opus, will gorgeous sound and imagery once more be yoked to sanctimonious historical hindsight?

But *Kundun*'s humanising, dramatic second half makes us want to go right back to

KUNDUN
Martin Scorsese

ULEE'S GOLD
Victor Nunez

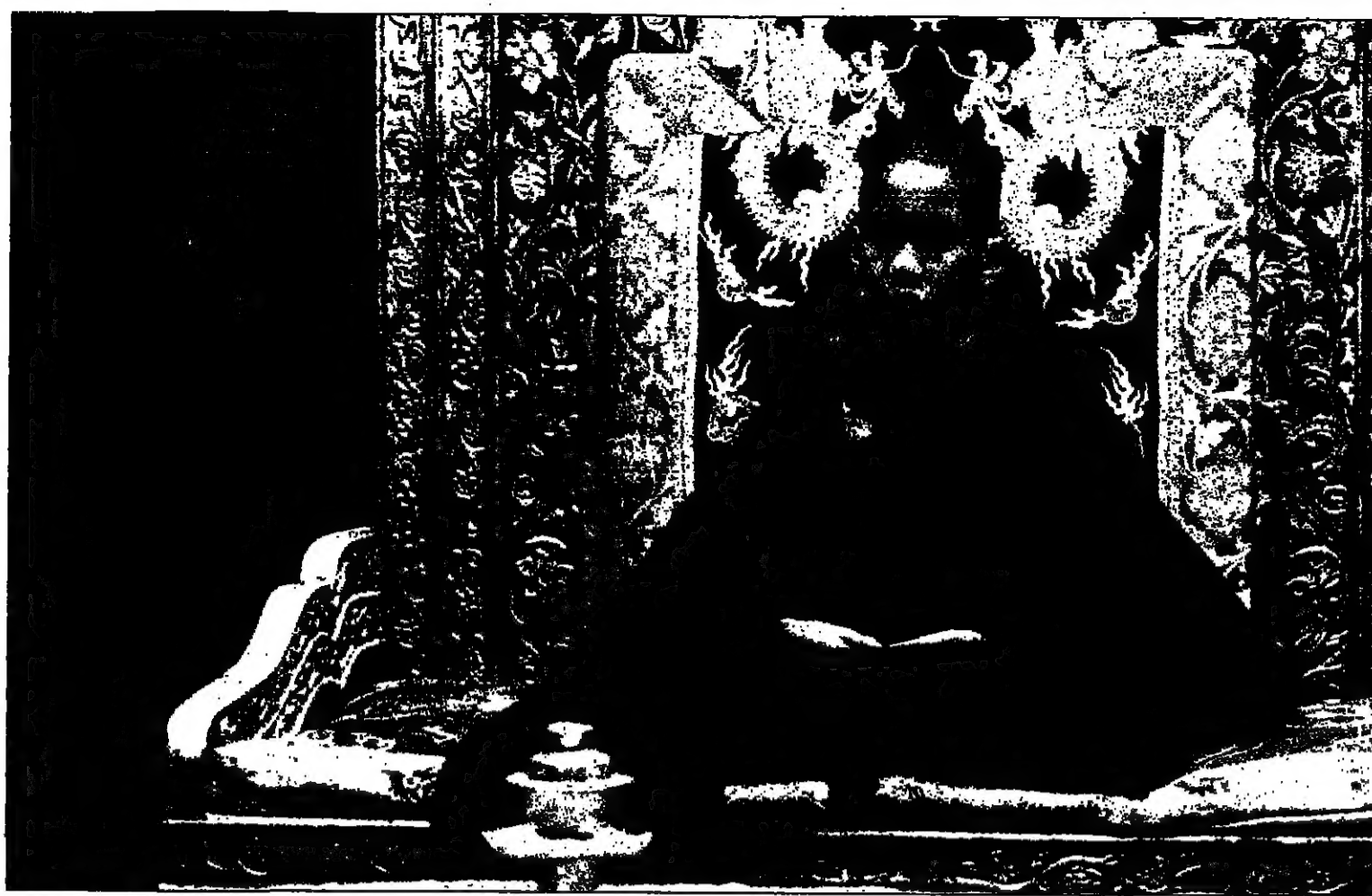
MOUSEHUNT
Gore Verbinski

SPHERE
Barry Levinson

OSCAR AND LUCINDA
Gillian Armstrong

the first. These later scenes do not just have the power of pages torn from visceral history: the sand-groggling Chinese army tramping through desert miasma, the tête-à-tête between Mao and the Dalai Lama (funny, poker-faced, horrible), the mountain-top funeral of the Dalai's father.

These later, stronger tableaux awaken themes and motifs that lay dormant — or our responses did — in the film's early half. Death, beauty, desecration, redemption. Knowing he cannot convey every minute of Buddhist religion and philo-



'Kundun': Tenzin Gyatso, the true-life child chosen to be the Dalai Lama in 1937, is played by four non-professional actors

sophy, Scorsese with screenwriter Melissa Mathison (of *E.T.*) uses metaphors and parallels. So the visionary yearning of the Lama and his monks is translated as literal "seeing". The film makes play with spectacles, telescopes and, in early scenes, low or tilted child's-views of the looming, encroaching adults. Those views, in turn, prefigure the grimmer encroachments of the Maoist invasion.

In the Buddhist sand paintings, delicate and intricate, we see the fragility of a people's way of life; though the film's most dramatic *mandala* is of Scorsese's own creation. In one shot the camera rises up, up, up above the standing figure of the Dalai Lama to reveal a crimson sea of slain monks around him. It is like *Good With The Wind's* famous shot of the Atlanta dead, refigured for an Oriental sense of apocalyptic doom.

Though there are few other showstopping

moments, there are several quietly heartstopping ones. For *Kundun* bears witness to a society that doesn't require the tripwires of melodrama: a sense of the "And then?" and "What next?" The most touching moment in the film comes when the Dalai Lama hears the aggressive dinning of a Maoist patriotic song on the street. "They have taken away our silence," he says.

This is a world that, for all its own dictatorial dogmas and theocratic flats, at least asserted a life in which the exercise of thought and love of beauty had space and peace in which to flourish.

Ulee's Gold is about the redemption of a beeper. No one can hide away forever, says writer-director Victor Nunez (of *Ruby In Paradise*), not even an emotionally bruised Vietnam veteran (Peter Fonda) who lives in darkest Florida tending insects and two granddaughters. The world will

break in, as worlds do. So enter Fonda's drug-damaged daughter-in-law plus two crooks looking for his convict son's stashed loot.

It ends in tears, but up to then it is more yawns. Fonda earned an Oscar nomination for his stoically weathered apologist. His lean, subtly reactive parcelling out of emotions is exactly right. But all around him the clichés swarm, right up to a corny thieves-fall-out finale in a spooky swamp.

Mousehunt and *Sphere* share the week's prize for "Unusual Twist on an Old Dark House Theme". The first spends 30 minutes promising happy delirium as Nathan Lane and Lee Evans play semi-bankrupt brothers trying to chase a mouse from their herbarium mansion. The animal outwits everything and everyone, from a roomful of cannibal-baited traps to a killer moggie called Catzilla, via Christopher Walken's de-ranked pest controller.

Then the script tries and so does ex-TV commercial director Gore Verbinski (the man who brought you those canyon-leaping Nikes).

Though things rally for a final effusion, with Evans doing a fine St Vitus party piece as a man with rodent-invaded trousers, the film is not quite the mouse-genre *Citizen Kane* it first looked.

In *Sphere*, Dustin Hoffman, Sharon Stone and Samuel L. Jackson dive to the seabed to make sense of an old Michael Crichton novel. It is more than the audience can do, as a mysterious sunken spaceship sends out hallucinations ranging from fanged sea-snakes to cloned research colleagues.

Trapped in their deep-sea craft, the cast emotes and gesticulates like mad as if suffering decompression at the Actors Studio. What started out as an improbable project for director Barry Levinson (*Diner*, *Rain Man*) ends up as an impossible one. But then probably no one could

have made sense of a film that resembles *20,000 Leagues Under The Sea* reworked by Jean-Paul Sartre.

The scenery is gorgeous in *Oscar And Lucinda*, directed by Gillian Armstrong from Peter Carey's Booker Prize-winning novel. The glass church floats down the river as if dreamed up by Werner Herzog. And the story of a mildly mad pilgrim priest (Ralph Fiennes) and his architectural dream reaches parts of Australia untouched by travelogues. Not just rivers but vast heaving flanks of green mountain-range or forests speared by magical sunlight.

The actors cannot quite keep up. Fiennes strains every mystical sinew as the pipe-dreaming Plymouth Brother — but it seems a strain. Less would have been more. And the fine Cate Blanchett is lost in the story's increasingly ineluctable backwash of poetic beauty.

Return without shame

MUSIC

ANDREW CLARK

Giuseppe Sinopoli and the Royal Philharmonic

In the four years since Giuseppe Sinopoli last conducted in London, his career has slumped, while the fortunes of the Philharmonia, of which he was music director for 10 years, have steadily risen. Clearly, there was no love lost between them, because the orchestra has never invited him back, and Sinopoli has aired his views about UK plc at every opportunity. In an interview with the German newspaper *Welt am Sonntag*, he once summarised the English as "arrogant and miserable", and said he was glad to see the back of them.

It takes a certain amount of cheek to make such comments and then turn up on London's doorstep. But beggars can't be choosers. Sinopoli was back on Monday to make his debut with the orchestra currently lying bottom of London's league table, the Royal Philharmonic, and at the worst venue, the Royal Albert Hall. Having been comprehensively dumped on from afar, the "arrogant and miserable" English, I am happy to report, did not respond in kind. There was a reasonably good turnout for Sinopoli's all-Strauss concert, and he was politely received.

The programme, comprising *Metamorphosen*, the First Horn Concerto and *Also sprach Zarathustra*, underlined how little Strauss changed in 60 years of creative life. *Metamorphosen* did not make the best start. There is no reason why 23 solo strings should not make an impact in the vault-like recesses of the Albert Hall. Thanks to Sinopoli's widely fluctuating tempo, however, this public act of mourning for Germany's war-bombed cities sounded alternately apologetic and celebratory, with muddled textures at the very places where Strauss's baroque counterpoint requires utmost clarity.

John Bimston, the RPO's long-serving principal horn, surmounted the concerto's technical hurdles with tact if not with flying colours. Instead of the usual extrovert, go-for-bust approach, Bimston stressed Mozartian fluency and mellow warmth — a Falstaffian response to the youthful embers of the music.

For *Zarathustra*, the orchestra pulled out the stops, and Sinopoli was in seventh heaven. This is the kind of shameless, shapeless music in which he excels — and for which the copious acoustic of the Albert Hall is ideal. Sinopoli rammed home the contrasts between robust Technicolor and nocturnal spirit, and the RPO's excellent woodwinds were clearly out to enjoy themselves. The strings sounded rich and incisive, the brass were immaculately tuned and there was plenty of detail to savour: on this form, the RPO is as good as any other London orchestra. If only it could play like this all the time.

others have a more poetic dangle: *Larry*. "Have you seen a human heart? It looks like a fist wrapped in blood." The mixture of slickness and rawness, of poised veneer and psychological urgency, is the play's very essence.

Closer is about our need both to open ourselves truthfully to those we love and to elude them. Now we need our lovers to be painfully honest, now we need them to spare us with comforting lies. Here we need to reveal to them our whole hearts, there we prove to them that, to them least of all, we can never be fully known.

Just as we think *Closer* is drawing to a conclusion in Act Two, its plot accelerates with surprising scenes and plot-twists. And Alice, the character we thought the most open and elusive of all, proves to have been the most mysterious. Do we ever really get closer to people? Do they ever get closer to us? How much closer do we want them to be to us? A superlative achievement.

Shaftesbury Ave, London.



Neil Pearson and Frances Barber in 'Closer'

but it is fascinating to see how much of the drama seems to change with each change of cast in the other three roles. Frances Barber now inherits the role of Anna. Although at a couple of moments her timing is too neat, the part fits her like a glove. Lloyd Owen is, I think, the best Dan to date,

urbane and boyish, assured and immature; and Neil Pearson's Larry — funny, virile and vulnerable — rounds off the quartet to something close to perfection.

Closer lives in the line, and sometimes its every line comes like a new turn in the plot. Some lines have the bleak irony of Beckett, and

Voyage round the heart

THEATRE

ALASTAIR MACAULAY

Closer
Lyric Theatre

The thrill of Patrick Marber's 1997 play *Closer* has a very strange tension in it. On one hand, its four characters sound recognisably and naturalistically "now" in each line they speak: f-words and c-words abound, as does intense talk of sex and of life today in London and New York. On the other hand, the drama that develops between them feels far from naturalistic; it is brilliantly polished, rhythmically strict, with a mordant wit that reminds me of that most classical dramatist, Racine.

Such a play is not to all tastes. Since its National Theatre premiere last May, I have met a few people who object to it in small or large ways. "Not real enough"

and/or "poorly characterised" seem to be the main gist of their objections. These are fair points, save that they miss the point: the same objections could be levelled at Aeschylus or Racine.

Closer seems to probe deeper than individual character; it charts some of the most ambiguous areas of emotional dependence and independence, and of the human need both to be known and to be unknowable, areas where very different people can find themselves alarmingly alike. It should be seen, and should be talked about; the fact that it has just opened in the West End is very good news. Marber has, I believe, drawn the dramatic ideas of *Closer* from Racine's *Andromaque*. A loves B, B loves C, C loves D. However, when C decides instead to marry B, A's suffering is extreme. But, whereas Racine's characters were royal, three of

Marber's characters are middle-class, one working-class. Marber's drama is on a domestic scale, and yet he develops it with classical precision, plotting his quartet of characters — in a series of scenes set over several years — with interconnections yet more intricate than Racine's. You see, in Scene One, the apparently Edenic innocence with which Alice meets both Dan and Larry, by Scene Two, not only is Dan living happily with Alice, but, on meeting Anna, he is at once needing to pursue her too; and it is no friend who tells you how, in Scenes Three and Four, Dan sets Larry up to meet Anna. And so forth, and so around, and so back again.

The play's characters are heterosexual, but it touches superbly, particularly with Dan and Alice, on sexual ambiguity. Dan knows, disarmingly, how to express female sexuality (and enjoys

doing so), Alice knows disarmingly that her girlish appeal to men is in fact partly boyish. Dan and Larry, as they become variously involved with Alice and Anna, develop a highly complex competitiveness.

From Scene Three on, Marber has planted in our heads the suggestion that Dan is in fact imagining making love to Larry, and it is a suggestion that, never realised, haunts the sexual power politics of the play. Meanwhile it is the womanly Anna who best expresses, with deadly wit, a woman's need for sexual love and, at the same time, her awareness of the problems of being encumbered with any man.

This play is both actor-friendly and actor-challenging, and has been exceptionally well played on each occasion I have seen it. Liza Walker still plays the role of Alice with perfect lost-wait, street-wise allure,

INTERNATIONAL

Arts Guide

AMSTERDAM

DANCE

Het Muziektheater
Tel: 31-20-551 8911
Dutch National Ballet: Romeo and Juliet. Rudolf van Dantzig's 1967 version, created for the DNB and set to Prokofiev's score. With sets and costumes by Toer van Schayck; Apr 2, 3, 4, 5, 7

EXHIBITIONS

Van Gogh Museum
Tel: 31-20-570 5200
Utagawa Kunisada (1797-1861): Heroes and Ghosts. Survey of work by one of Japan's leading 19th century printmakers. Includes more than 180 prints, paintings and drawings. Landscapes and erotic subjects are featured alongside the heroic and supernatural prints which made the artist's name; ends on Sunday

OPERA

Netherlands Opera, Het Muziektheater
Tel: 31-20-551 8911
Wozzeck by Berg. With Trompé directs a revival of Willy Decker's 1984 production, with designs by

Wolfgang Gussman. With the Netherlands Philharmonic conducted by Hartmut Haenchen; Apr 6

BORGAMO

EXHIBITIONS
Accademia Carrara
Lorenzo Lotto: Rediscovered Master of the Renaissance. 50 paintings, many of them on loan from churches and museums; from today until Jun 28, then transferring to Paris

BERLIN

DANCE
Staatsoper unter den Linden
Tel: 49-30-2035 4555
www.staatsoper-berlin.org
Tanzstunden: ballet triple bill, to music by Henze. Le Disparizioni del Signor Pulcinella, with choreography and sets by Dieter Hellkamp; Le Fils de l'Air ou l'Enfant Chagré en Jeune Homme, in a staging by Henze with choreography by Marek Rozycki; and Labyrinth, by Mark Baldwin; Apr 2, 4

OPERA
Staatsoper unter den Linden
Tel: 49-30-2035 4555
www.staatsoper-berlin.org
Die Meistersinger von Nürnberg by Wagner. Harry Kupfer's new production is conducted by Daniel Barenboim/Sebastian Weigle; Apr 5

BOLOGNA

OPERA
Teatro Comunale
Tel: 39-51-529 999

www.netuno.it/bo/teatrocomunale
Don Carlo by Verdi. Co-production with the Grand Théâtre de Genève, conducted by Elio Intini in a staging by André Serant; Apr 3, 5, 7

LAUSANNE

CONCERTS
Théâtre de Beaulieu
Tel: 41-21-843 2211
Orchestre de la Suisse Romande: conducted by Heinz Wallberg in works by Hindemith, Schumann and Brahms; Apr 2

LISBON

CONCERTS
100 Days Festival, Expo '98
Portuguese Symphony Orchestra: programme of 20th century works; Main Auditorium, Centro Cultural de Belém; Apr 7

LONDON

CONCERTS
Royal Festival Hall
Tel: 44-171-580 4242
● Philharmonia Orchestra: conducted by Leonard Slatkin in works by Rimsky-Korsakov, Prokofiev and Rachmaninov. With piano soloist Nikolai Lugensky; Apr 2
● London Philharmonic Orchestra: conducted by Ingo Metzmacher in works by Debussy, Tchaikovsky and Stravinsky. With saxophonist Martin Robertson; Apr 3
● BBC Symphony Orchestra: conducted by Jukka-Pekka Saraste in the UK premiere of Per Norgard's Symphony No. 2, and works by Arvo Pärt and Sibelius.

With the Hilliard Ensemble, piano soloist Leon McCawley and the BBC Symphony Chorus; Apr 4

EXHIBITIONS

Hayward Gallery
Tel: 44-171-261 0127
www.hayward-gallery.org.uk
● Francis Bacon (1909-1992): The Human Body. Brings together important works involving the human figure dating from 1945 to the mid 1980s; ends on Sunday
● Henri Cartier-Bresson: Europeans. Exploring changes from the 1930s to the 1970s, through the eyes of the photographer; ends on Sunday

OPERA

English National Opera, London Coliseum
Tel: 44-171-632 8300
The Tales of Hoffman: by Offenbach. New production by Graham Vick, designed by Tobias Holtheisel and conducted by Paul Daniel/William Lacey. Cast includes John Tomlinson; Apr 3

LUCERNE

CONCERTS
Easter Festival
Tel: 41-41-226 4480
www.LucerneMusic.ch
● Orchestra of the Age of Enlightenment: conducted by Frans Brüggen in works by Bach. With soprano Lynne Dawson; Jesuitenkirche; Apr 2
● Munich Chamber Orchestra: conducted by Karl-Friedrich Beringer, with the Windsbacher Knabenchor, in Bach's Mass in B minor; Jesuitenkirche; Apr 2, 3
● The English Concert: Trevor

Pincock conducts Bach's St John Passion, with soloists including tenor Ian Bostridge; Jesuitenkirche; Apr 4

● Thomas Zehetmair: recital by the violinist of works by Bach; Franziskanerkirche; Apr 4
● St. Matthew Passion: conducted by Alois Koch. With singers including the Lucerne Music College and Choral Academy; Jesuitenkirche; Apr 5

LYON

EXHIBITION
Musée des Beaux-Arts
Tel: 33-4-7210 1740
Matisse: 20 paintings and 40 drawings and sculptures from the collection of the Musée National d'Art Moderne, from the period 1900-1953; from today until Jun 28

MILAN

OPERA
Teatro alla Scala
Tel: 39-2-88791
www.lascala.milano.it
Linda di Chamounix by Donizetti. Co-production with Vienna Staatsoper conducted by Roberto Abbado in a staging by August Everding; Apr 3

MUNICH

CONCERTS
Philharmonie Gastalg
Tel: 49-89-5481 8181
● Bavarian Radio Symphony Orchestra: conducted by Lorin Maazel in works by Ravel, Barber and Stravinsky; Apr 2, 3
● Rundfunkorchester des

Bayerischen Rundfunks: conducted by Garcia Navarro in extracts from operas by composers including Puccini and Wagner. With soprano Gabriele Schnack; Apr 5

NEW YORK

OPERA
Metropolitan Opera, Lincoln Center
Tel: 1-212-362 6000
www.metopera.org
Lohengrin: by Wagner. New production by Robert Wilson, with costumes by Frida Parmeggiani; Apr 2

New York City Opera, New York State Theater
Tel: 1-212-870 5570
www.nycoopera.com
Emmeline: premiered in Santa Fe in 1996. Tobias Picker's opera is presented here in the same production by Francesca Zambello, with sets by Robert Israel. Based on Judith Rossner's novel, J.D. McClatchy's libretto is a version of the Oedipus myth set in New England. The cast includes Patricia Racette and the conductor is George Manahan; Apr 4

PARIS

CONCERT
Salle Pleyel
Tel: 33-1-4581 6589
Orchestre de Paris: conducted by Yuri Ahronovitch in works by Weber, Bruch and Dvorák; Apr 2

ROME

EXHIBITION

Palazzo delle Esposizioni
Tel: 39-6-474 5903
Minimal: display of works by contemporary Italian artists, selected by critic Achille Bonito Oliva; ends on Monday

ROTTERDAM

EXHIBITIONS
Kunsthal
Tel: 31-10-440 0300
Henriette Ronner-Knip (1821-1909): Cat Paintings from the Belle Epoque. Selection of works by the painter of cats, who was the first woman admitted to the Art et Amicitiae society; ends on Sunday

TV AND RADIO

● WORLD SERVICE
BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHz (463m)
EUROPEAN CABLE AND SATELLITE BUSINESS TV
● CNN International
Monday to Friday, GMT:
06.30: Moneyline with Lou Dobbs
13.30: Business Asia
19.30: World Business Today
22.00: World Business Today Update
● Business/Market Reports:
05.07: 06.07: 07.07: 08.20: 08.20: 10.20: 11.20: 11.32: 12.20: 13.20: 14.20:
At 08.20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

SAMUEL BRITTAN
ECONOMIC VIEWPOINT

A problem shared

It is questionable whether reform of the UK's welfare benefits presents the problem that most people suppose

The British government's much-heralded policy ideas on reforming the welfare state did not contain a single table to enable one to assess the size of the problem with which it was supposed to be dealing. Nor were the Treasury Budget documents much more helpful.

Nevertheless, here are some orders of magnitude. The UK gross domestic product for 1997-98 amounts to about £800bn. A little over £300bn is represented by public expenditure. And of that total roughly £200bn will have been devoted to the welfare state. More than £80bn is devoted to health and education combined, and nearly £100bn to cash benefits for social security.

Everyone (apart from a few saints) would like to receive more from the state and pay less in taxes and contributions.

But where is the special problem about social security cash benefits? The sums in question amount to about one-eighth of national income. And in contrast to the rest of public spending, they do not interfere with the ability of citizens to spend their income in their own way. They involve a re-allocation of claims to resources among citizens.

reforms by the Thatcher government, especially the decision to index benefits to inflation, not earnings.

An obvious reform lies in adjusting the official retirement age. As the second table shows, an Englishman of 65 can expect to live to almost 80, three years longer than when the postwar welfare state was established. A woman of that age can expect to live an extra four years. If the retirement age were indexed to life expectancy, the alarming deficit projections in continental Europe would go and UK policymakers would not have to worry so much about a skimpy state pension. Yet I could not find the issue discussed among the government's ideas.

Critics can legitimately ask, as does Tony Blair, the prime minister, why the £100bn spent on cash benefits has not done more to reduce poverty. Some of the reasons for conspicuous poverty are not related to social security and have more to do with patterns of living and education. But there is a strong financial

element. As a Chinese sage remarked: "What the poor lack is money."

There is an illusion about the benefits burden. Many of the recipients also contribute to the annual £130bn raised in personal direct and National Insurance contributions. The result is that a lot of cash flows are simply "churned" - that is paid and received by the same people. If inflows and outflows were offset, the net burden shown in the table might be reduced by perhaps half.

Elements of formal negative income tax are already involved in the new working families tax credit. A further step would be taken if child benefits were transformed into a tax credit. A larger step still would be to revise the plan of former Labour leader John Smith's Social Justice Commission to guarantee a minimum pension income by selectively topping up the state pensions of those who have insufficient means.

A modern affluent society should indeed be able to transfer more to the poorest.

UK benefit expenditure

| £ bn | 1997-98 estimate | % of total |
|---------------------------|------------------|------------|
| Social security | 42.43 | 44.3 |
| Long-term sick & disabled | 23.94 | 25.0 |
| Short-term sick | 1.21 | 1.3 |
| Family | 16.74 | 18.6 |
| Unemployed people | 7.16 | 7.5 |
| Widows and others | 2.34 | 2.3 |
| Total | 95.72 | |

Source: DSS

Life expectancy: England & Wales

| Year | Men | | Women | |
|---------|----------|--------|----------|--------|
| | At birth | Age 65 | At birth | Age 65 |
| 1941 | 49.2 | 10.8 | 49.2 | 11.5 |
| 1990-92 | 66.4 | 11.7 | 71.5 | 14.3 |
| 1993-95 | 77.1 | 14.5 | 79.4 | 16.3 |

Source: ONS

But it is extremely difficult to see how poverty can be tackled without income related payments of one kind or another.

Just as everyone has to undergo a means test for income tax, so a means test is needed for benefits. Such a means test could and should be made to look more like that administered by the tax inspector and less like a social security inquisition.

If cash benefits encourage a dependency culture, so surely should the ability to live on private investment income, which is a prominent feature of modern capitalist society, although few talk about it.

My own view is almost the opposite of many of the so-called reformers. I see no objection to cash transfers to the less well-off, limited only by the generosity of their fellow citizens. But it is far from axiomatic that an ever greater proportion of citizens' incomes should be taxed away to provide physical services such as health and education.

There is no need to pretend that education and health are just like any other kind of spending, such as food and holidays. Their special features have led to state involvement in nearly all countries.

But it is really too much to expect citizens to pay out of their own pockets for an increasing proportion of routine non-catastrophic medical expenditure? Or to help finance educational improvements which as parents they want? Behind the drive for ever increasing state expenditure on education and health is not just a concern for poverty or even equality but a desire that we should all undergo the same experiences as a supposed badge of citizenship.

Too much of the welfare state discussion turns on the pensions issue. The argument between the voluntary and the compulsory approach has already been largely settled. Employees are expected either to participate in the State Earnings Related Pension Scheme (Serps), which provides a supplementary pension equivalent to 20 per cent of earnings, or to belong to a private scheme at least as

good.

The argument about "stakeholder pensions" relates to a minority who have slipped through the net, for example, because their earnings are below the Sepris limit, or they are self-employed. In fact the UK is gradually moving towards a three-step system consisting of a basic state pension, a compulsory earnings related supplement and a voluntary top-up.

The issue of compulsion is different from the question of whether schemes should be "funded", with which it is often confused. As far as the state sector goes, the accumulation of assets by a state fund is no different from the repayment of national debt from a budget surplus. This is a point made by Patrick Minford in the current issue of Economic Affairs.

Private-sector schemes are normally funded. But the benefits of such funding can be exaggerated. The much praised Chilean pensions savings accounts have enjoyed an average real return of 12 per cent since they began in 1981. Chile has been lucky in 1991. Chile has been lucky in 1991. Chile has been lucky in 1991.

A safer guess about long run returns would be somewhere between the underlying 2 per cent or 3 per cent growth rate of real GDP experienced by the US and Britain and say 4 per cent in some of the safer emerging economies. (The latter was indeed the rate expected by the framers of the Chilean scheme.)

Higher returns can occur for temporary periods - for instance if the share of profits in national income is rising, a process which cannot go on indefinitely. There is no undiscovered "third way" for the welfare state other than the hard slog of rationalising taxes and benefits.

"This argument is elaborated in *Towards a Humane Individualism*, £5.75, John Stuart Mill Institute, 1 Whitehall Place, London SW1A 2HE

samuel.brittan@ft.com

LETTERS TO THE EDITOR

IMF should publicly warn countries that give it cause for concern

From Professor Ira Sohn.

Sir, Stanley Fischer, first deputy managing director of the International Monetary Fund, outlined five suggestions to redesign the architecture of the international monetary system ("IMF and crisis prevention", March 30). They include: more timely, accurate and comprehensive data, better surveillance of policies, a strengthening of domestic financial systems, an improved operation of national capital markets, and prudent liberalisation of countries' capital accounts. There should be no objections to these.

Less defensible is the IMF's continued reluctance to reveal publicly its concerns about country policies without the permission of the country involved, a point highlighted by Robert Chote in an article which appeared the same day ("Role of surveillance and transparency underlined").

The IMF faces a choice. On the one hand, it can continue to diagnose, treat and prevent (economic and financial) diseases as private-practice physicians, maintaining the strict patient-doctor confidentiality privilege. Or, on the other hand, more in con-

cert with a global economy, the IMF could acknowledge that many "illnesses" - seemingly restricted to a single country (or group of countries) - be viewed as potential threats to "public health". An appropriate and responsible practice would be to issue early public warnings that are firmly supported by facts gathered from the proposed new monitoring guidelines.

Ira Sohn, professor of finance, Montclair State University, Upper Montclair, New Jersey 07043, US

Case against Turkey is not convincing

From Professor S.R. Sonvel.

Sir, James Moorhouse (Letters, March 30) is both unfair and unconvincing in his claims that Turkey "is not a liberal democracy", citing three disqualifications for its membership of the European Union. These call for comment. First, the Islamic Welfare party was banned under the Turkish constitution by the constitutional court and not by the army. This was a constitutional act.

Second, even in most liberal countries, human rights do not function normally when there is an emergency

and the state is faced with terrorism - for example, in the UK (IRA terrorism) and Spain (ETA terrorism). Third, Turkey does have an independent judiciary and rule of law, which, under normal circumstances, are implemented. But Turkey is faced with a ruthless terror organisation, unfortunately encouraged, and even supported, by those who would like to see Turkey dismembered.

If the EU is so meticulous in preserving "untainted" its identity as a home for free and democratic nations, as Mr Moorhouse claims, why

is it not challenging, for example, Greece, one of its members, for its racist policies and constitution, discriminating against, and abusing the human rights of, its minorities? The Turks of western Thrace are not even allowed to elect their Moslem religious leader (Mufti) who is appointed by the Christian Greek government. Finally, if Turkey is an illiberal state, then why did the EU establish a customs union with it?

S.R. Sonvel, 35 D'Arbly Street, London W1A 4YL, UK

Indian government's objectives key factor

From Mr Arjun Mittal.

Sir, Your report of the resignation of the industry minister in the Indian state of Andhra Pradesh (Asia Pacific News Digest, March 30) reflects the FT's unfavourable view of the new Indian administration. Surely the government's desire to deregulate the Indian economy, to roll back unnecessary bureaucracy,

and to encourage foreign investment in infrastructure is more important than the resignation of a minister who does not even belong to the central government.

The FT has previously quoted BJP politicians' nationalist economic views as if they represented party policy. This they no more do than some Labour backbenchers reflect the UK gov-

ernment's policy on, for example, welfare reform. The FT, it appears, has prejudged the new government and is giving foreign investors an unreasonably gloomy impression of India.

Arjun Mittal, senior analyst, Temple-Smith Hillard, 7 Temple Avenue, London EC4Y 0DA, UK

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers worldwide. Letters may be sent to 444 171-673 5538 (not for fax), a small letters editor@ft.com. Published letters are also available on the FT web site, <http://www.ft.com>. Letters may be sent by e-mail to letters@ft.com in the main international languages. Fax 0171 673 5538. Letters should be typed and not hand written.

Pfizer forum

The UN and the Private Sector: "Markets for a better world"

BY KORI A. ANNAN, SECRETARY-GENERAL OF THE UN

In this excerpt from a speech to the World Economic Forum, the Secretary-General of the United Nations argues that the values set out in the UN Charter define the human interest and are a pillar of the global economy.

Peace and prosperity cannot be achieved without partnerships involving governments, international organisations, the business community and civil society. In today's world, we depend on each other. The business of the United Nations involves the businesses of the world.

Technical standard-setting in areas such as aviation, shipping and telecommunications provides the very foundation for international transactions. Our advocacy of human rights nurtures democracy and good governance, two essential weapons in the fight for human freedom and the battle against corruption. Our efforts to eradicate poverty create new markets and new opportunities for growth. Our peacekeeping and emergency relief operations in war-torn nations bring the stability needed to regain the path to long-term development. Our untiring efforts to build societies based on the rule of law promote regulatory consistency and peaceful change. We also help countries to join the international trading system and exact business-friendly legislation.

Business has a compelling interest in the success of this work. Creating wealth, which is business's expertise, and promoting human security in the broadest sense, the UN's main concern, are mutually reinforcing goals. Thriving markets and human security go hand in hand. A world of hunger, poverty and injustices is one in which markets, peace and freedom will never take root.

Globalisation has knit us together and helped generate a sustained period of economic expansion. But is economic integration enough to narrow the widening gap between rich and poor? How can

we best integrate developing nations into the global economy? Can markets deal with the negative side effects of globalisation? Can we find ways to cope with the kind of volatility we have seen in Asia and elsewhere, and minimise its impact on ordinary people?

Interdependence is a two-way process. What happens in developing countries affects the developed nations, and vice versa. There are victims and beneficiaries. There are people who have lifted themselves out of poverty, and

Thriving markets and human security go hand in hand

others who remain mired in deprivation. A global marketplace can only work effectively if it is able to address its inherent shortcomings and contradictions. Market capitalism has no major ideological rival. Its biggest threat is from within itself. If it cannot promote both prosperity and justice, it will not have succeeded.

Global society, if it is to flourish, must also work from shared norms and objectives. Fortunately, the basis of that common understanding already exists: it is found in the United Nations Charter. Freedom, justice and the peaceful resolution of disputes; social progress and better standards of living; equality, tolerance and dignity, these are the universal values set out in the Charter. They define the true human interest. They are also a pillar of the global economy.

Markets do not function in a vacuum. Rather, they arise from a framework of rules and laws, and they respond to signals set by Governments and other institutions. Without rules governing property rights and contracts, without confidence based on the rule of law, with-

out an overall sense of direction and a fair degree of equity and transparency, there could be no well-functioning markets, domestic or global. The UN system provides such a global framework - an agreed set of standards and objectives that enjoy worldwide acceptance. A strong United Nations is good for business.

The advent of a global economy may seem irresistible and inevitable. To many it has brought great riches. To others it seems exclusionary, exploitative, intrusive and even destructive. We must remember that globalisation has not just happened; it has been the result of deliberate policy choices.

Leaders of Government and business continue to have choices. So let us choose to unite the power of markets with the authority of universal ideals, and to reconcile the creative forces of private entrepreneurship with the needs of the disadvantaged and the requirements of future generations. Let us ensure that prosperity reaches the poor. Let us choose an enlightened way forward towards our ultimate, shared goal: a global marketplace that is open to all and benefits all.

The preceding words are excerpts from an address by the UN Secretary-General Kofi A. Annan at the World Economic Forum in Davos, Switzerland on 31 January 1998. Additional information about the United Nations is available on its Internet site (<http://www.un.org>) or from the Department of Public Information (United Nations, New York, 10017).



FT INTERVIEW KIM DAE-JUNG

Dissident to president

South Korea's leader tells John Burton what Asians can learn from Europe



At 74, Kim Dae-jung, South Korea's president, may be one of Asia's oldest leaders, but he will be at the cutting edge of promoting a "new Asia" when he attends a summit meeting of Asian and European countries that begins in London tomorrow.

A critic of the "Asian values" movement, Mr Kim has blamed the region's financial troubles on crony capitalism and corruption. "If we had taken the path of democracy earlier, we could have avoided our current problems."

"We have a lot to learn from Europe such as democracy and economic development should go together hand in hand," Nations that have emphasised economic development at the expense of democracy, he says, have usually failed in the end.

One of Korea's foremost campaigners for democracy, he was jailed, tortured and sentenced to death by the military leaders who ruled the country between 1961 and 1987.

focusing on core businesses and making family owners responsible for management decisions.

But the president emphasises that restructuring will be left to market forces rather than state intervention. He places responsibility on the banks, which have lent generously to the chaebol in the past, to enforce tighter credit controls.

Corporate restructuring also means allowing foreign takeovers of Korean companies, which have been previously protected from overseas ownership. "Once a foreign investor makes an investment, it adds to our national wealth," he says. "The infusion of foreign capital means we can reduce our dependence on overseas debt. We can learn management techniques. Foreign companies create jobs and add to our tax base."

He criticises Korean attitudes that view overseas investment by Korean companies as good, but foreign investments in Korea as bad. When Samsung Electronics opened an electronics plant in England two years ago, the ceremony "was attended by the Queen. If that means colonisation of a country by foreign capital, then how could we expect Her Majesty to attend the ceremony?"

Mr Kim says he is not disappointed that he has to concentrate on economic issues rather than promoting unification with North Korea, which has been one of his strongest ambitions. "It's not a matter of preference. It's a stark reality. To have a better environment in terms of unification with North Korea, we must first save our economy."

But he hopes that economic issues will also reduce tensions on the Korean peninsula. "We are separating politics from the economy so we can promote co-operation, which we think will be mutually advantageous."

Mr Kim recently ordered the lifting of restrictions on South Korean investments in the North to help save its communist neighbour from collapse. A disaster there, with millions fleeing across the border, would plunge the south into a new crisis, even if it succeeds in surmounting its current one.

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922188 Fax: +44 171-407 5700

Thursday April 2 1998

Sterling in another world

As the British pound passes another nine-year record against the D-Mark, the cries of pain from the manufacturing sector have become more strident.

This week, Adair Turner, director-general of the Confederation of British Industry, called upon the Bank of England to signal that UK interest rates had reached their peak, and so help to push sterling back to a "more realistic level".

On the same day, the Birmingham Chamber of Commerce's latest survey showed that manufacturers were losing sales at home and abroad. And yesterday the March survey of purchasing managers confirmed a sharp fall in export orders. This is hardly surprising with sterling now almost 32 per cent above its level at the end of 1995 - even though the competitiveness of UK manufacturers has greatly improved.

During the 1970s and 1980s Britain's exports grew consistently less fast than world trade. But since 1992 they have held their share of an increasing market and did better than expected last year, because of technical improvements and tighter control of wage costs.

That manufacturers are better armoured against the assaults of a strong pound may be a small comfort in the embattled Midlands and the north west. Nevertheless, in the new world of long-term fiscal and inflation targets, there is no escape. Even in the monetarist phase of Margaret Thatcher's government, manufac-

turers knew that the authorities could try to do something about the exchange rate if they wanted.

That era ended last May when the Bank of England took charge of interest rates, with a duty to control inflation. But although the Bank is not able also to manage the exchange rate, it cannot ignore it. If the price of a credible anti-inflation strategy is loss of jobs in the Midlands, it must be paid. But the price must be minimal.

There are two ways in which this could be done: first by tightening fiscal policy and second by ensuring that monetary policy does not straggle indecisively behind the need for action. The Treasury pointed out this week that it has tightened fiscal policy by about 2 per cent of gross domestic product on a cyclically adjusted basis in recent budgets. This is probably as much as was politically feasible.

The Bank's monetary policy committee, on the other hand, may prove to have raised interest rates too little and too late. A sharper rise a year ago would have put it in a better position now to accede to the CBI's request. This year the committee has seemed indecisive and divided in the face of continued inflationary pressures. At its meeting next week, it must show that it is made of sterner stuff. Rates may need to go higher still, but the currency markets probably expect this anyway. Waiting may only make the symptoms worse.

IMF reform

The International Monetary Fund continues to agonise about how to reform itself. Recently, the focus has shifted from how it handled the Asian crisis, to how it should prevent the next one. This month, the interim committee of the IMF will meet to discuss ways to improve its economic surveillance.

Some of the changes being suggested, which have been set out in an internal IMF paper, are undoubtedly helpful. More data, particularly on short-term capital flows, must be a good idea. More emphasis on surveillance of the financial sector, rather than of the standard macroeconomic indicators, is also clearly necessary - although it was first proposed back in 1985.

And the internal functioning of the Fund must be improved. The paper mentions instances, for example, where staff did not have sufficient expertise to judge the health of the banking sector.

All this will be uncontroversial. But heated debate is likely on whether the Fund's work should be made more public.

It has been suggested that the IMF should give its policy recommendations more force by threatening to go public if a country refuses to follow them. This would prevent a situation like that in Thailand in early 1997, when the Fund was well aware of the dangers but could not per-

sue the authorities to devalue. But this is unrealistic. Such a public declaration could actually precipitate a crisis. The IMF would not - and should not - take this risk, and so the threat would not be credible. It should not be forgotten, as well, that the IMF can be wrong and that countries should sometimes be able to disagree with its advice.

A better balance would be to publish more information, whilst stopping short of specific market-sensitive recommendations.

The IMF, as a recipient of confidential information, is not in a position to publish much without consent. But more countries are now choosing to allow the IMF board's conclusions to be published. Brazil was recently one of the first major emerging-market countries to do so. The IMF should encourage this, so that ultimately a refusal to publish would send a bad signal to the markets. The IMF itself must also set a better example, by making its own functioning more transparent.

These changes are important. But it is far more important that individual financial institutions make equally serious attempts to improve their own surveillance of the emerging economies, and temper their tendency to imprudent short-term lending. Only then will the lessons from the Asian crisis have been learnt.

Kiev stalemate

The Ukrainian election results make depressing reading. Years of weak government and a state of permanent conflict between a fractious parliament and a well-intentioned but ineffective president have left millions of voters dissatisfied with the post-communist reality. Nostalgia for the impoverished but guaranteed minimum standards of living offered by the former Soviet regime has grown.

Little wonder under these circumstances that the communists, still the only nationally organised party, should have emerged as the largest single party, albeit with little more than a quarter of the seats. They put themselves forward as the party of protest, and that is what millions of Ukrainian voters did, especially those owed many months' arrears of unpaid wages and pensions.

But an election which leaves the communist party in first place in parliament, while more than a third of the electorate voted for the numerous minority parties which failed to win the four per cent parliamentary entry hurdle, resolves nothing. Worse still, with President Leonid Kuchma weakened but still at the helm, Ukraine will now find it more difficult to convince foreign investors and the international financial institutions that it has the will to accelerate the pace of privatisation and other

much needed market-orientated structural reforms.

The experience of transition from communism to the market elsewhere in eastern Europe has demonstrated that those who hesitate on the path to reform, or linger in some halfway house, are condemned to prolonged stagnation and declining living standards. That was the fate, for example, of Romania and Bulgaria up to the last elections. It remains the fate of Serbia.

Countries such as Poland and Hungary, where reformed former-communist governments pushed promptly ahead with market reforms, have prospered. In little over a year since the last Bulgarian elections a determined reformist government has managed to attract international backing and foreign investment, and given new heart to its home-grown entrepreneurs.

The best thing about the Ukrainian elections has been the emergence of a new bloc of 114 independent members in the 450 seat parliament. Many are either business people or campaigners on a reformist platform. They promise not to have to worry too much about Kuchma's fate in his days with Los Angeles ad agency Davis, Ball & Crompton, he and his partner Mark Davis had an odd way of sharing the company presidency - Set took it on odd-numbered days, and Davis on the even.

The dependency culture

With oil prices low, Simon Kuper, Roula Khalaf and Sander Thoennes wonder whether Opec really stands for the Organisation of Panicked Energy Countries

It takes a lot to get oil producers to agree. When they finally shook hands on a deal to cut production, after a seven-hour session in Vienna on Monday night, fear had been the driving force. More than \$100bn of income was at stake.

The slide in the oil price since October has been a disaster for the main producers. Saudi Arabia and Venezuela are classic one-crop economies. It is as if their harvest has just failed. Russia, Iran and Indonesia had hoped the production-cutting deal would greatly increase prices - a case of oil on troubled waters. They were disappointed. Last year, a barrel of Brent crude, the benchmark for the oil price, averaged about \$19.30. Yesterday it cost \$14, its brief rally after the deal by the Organisation of Petroleum Exporting Countries having subsided. If the price stays where it is, world export revenues from oil could drop by one-third from last year's \$300bn.

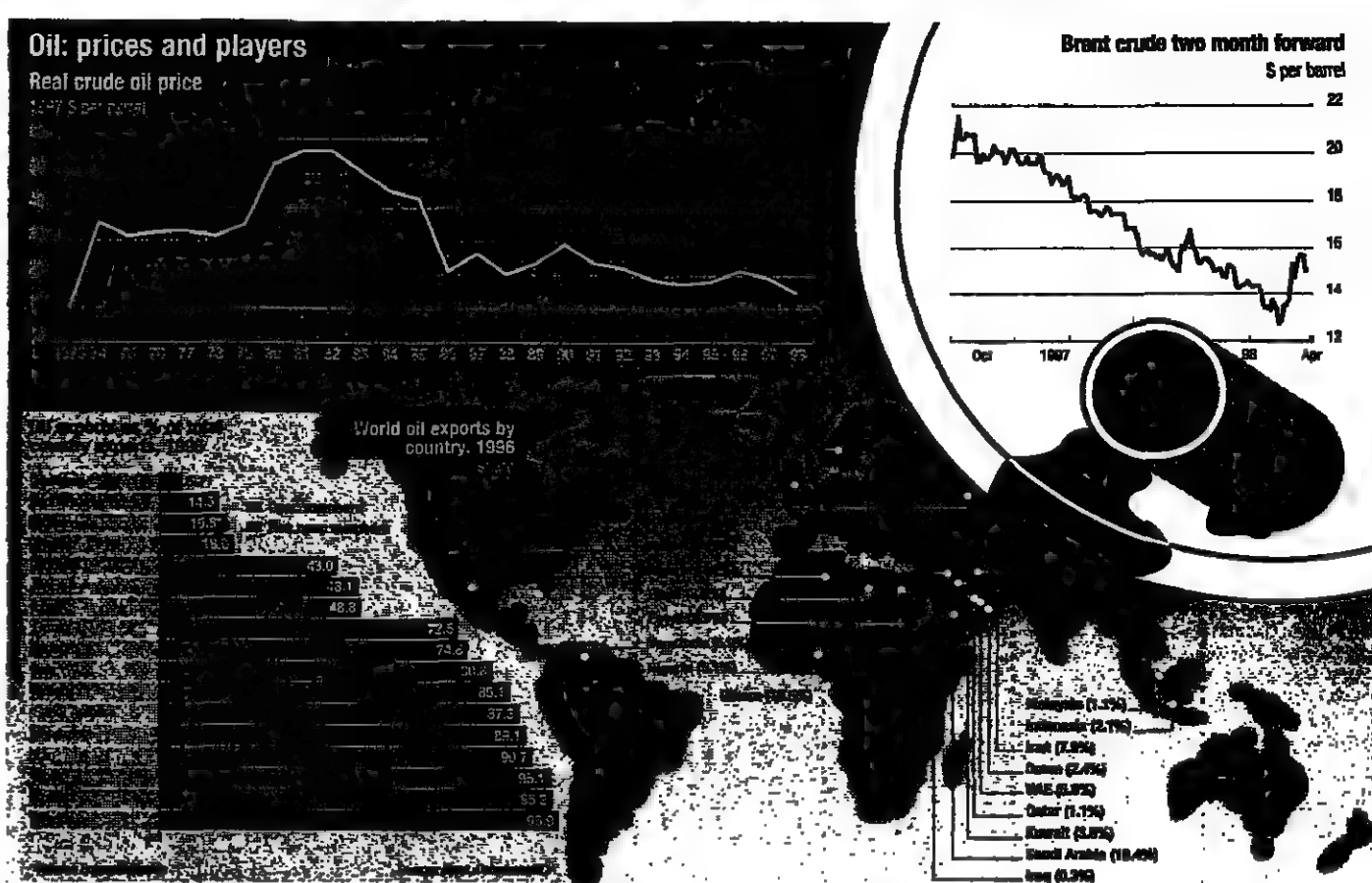
Who will lose out? And where might the losses be most serious?

Only Norway, the world's second largest oil exporter, will suffer no immediate pain. The country's projected budget surplus of Nkr94bn (\$7.4bn) would have gone straight into the Petroleum Fund, which preserves oil income for future generations. "The Norwegians will continue to be well fed and well clothed," says Daniel Yergin, energy consultant and author. Citizens of other oil-producing nations may be less lucky.

The Gulf states - home to about half the world's proven oil reserves - stand to lose the most money. Their consolation is that the starting point could have been worse. Fiscal balances have improved since the last oil price collapse in the mid-1980s. The past two years of buoyant prices have strengthened foreign exchange reserves. That is true all over the Arab world, even in war-torn Algeria, which has a reserve cushion of over \$80bn.

But economic growth in the Gulf was already low, and spending plans by governments in the region will have to be chopped. "The major problem these countries will face is that they based this year's budgets on oil prices of up to \$15," says Said Al Shaikh, senior economist at Saudi Arabia's National Commercial Bank.

Saudi Arabia, the world's largest oil exporter with \$48.5bn in oil revenues last year, was already looking at a larger budget deficit of 3.3 per cent of gross domestic product this year. But



according to Mr Al Shaikh, that was assuming a Brent price of at least \$15.50. The Petroleum Finance Company, a Washington consultancy, warns that Saudi economic growth could drop below 1.5 per cent this year, from an average of 4.4 per cent over the previous two years.

Cheaper oil will raise the pressure on the region's rulers to do what they promise but do not deliver: to diversify their economies and to reduce state spending and the system of subsidies. Faried Mohamedi, head of the markets and countries department of the Petroleum Finance Company, says: "The government starts to say, 'I need another \$50m. I'll sell off the telecoms.' Power is devolving down to a different type of animal, the private sector." Gulf governments say they are committed to privatisations, but they are reluctant to let the market dictate what people pay for services. That would erode state control.

Mr Yergin says oil producers everywhere are becoming more open to the notion of foreign investment. With prices low and volatile, "the most logical thing to do is to find someone who can

help shoulder the risk and bring capital, skills, and access to global markets". Iran, the world's third largest oil exporter, is the most vulnerable producer. In a dysfunctional economy, 80 per cent of hard currency earnings derive from oil, 20 per cent of people of working age are unemployed, and inflation is running at 50 per cent. The fall in the oil price will make it harder for President Mohammed Khatami, a moderate on social policy, to deliver on his election promises of economic reform. For Mr Khatami, says Mr Mohamedi: "It's the economy, stupid."

Outside the Middle East, the country with most at stake is Venezuela. It has bet heavily on increasing its oil output. "Venezuela, says Maria Kleimans, London-based consultant, "is essentially an oil well". Oil brought the country \$17.5bn in revenues last year, or nine-tenths of its export income. Its current account starts from healthy surplus. However, its budget deficit could balloon, and in an election year there will be little desire to cut spending. A devaluation would be the easy way out, because it would raise the domestic

value of dollar earnings from oil. However, devaluation could put off some of the foreign investors Venezuela has been attracting to help exploit its oil.

That would be true in Russia, the world's second largest oil producer, which exports about one-third of its 6.1m daily barrels. The oil sold at home is partly shielded from the fall in world prices, because domestic prices are lower and relatively stable. But the oil shock comes when the Russian government is struggling with its budget deficit. Russia had projected a deficit of 3 per cent of GDP this year. The forecast was seen as unrealistic from the first, and the oil price slide has made it seem doubly so.

Russian oil exports in 1996 were worth \$12bn, or 14 per cent of total export revenues. Much of that income could be wiped out. In addition, the government may receive far less than the \$2.1bn it is counting on for its 75 per cent stake in Rosneft, the last big state oil company. Russia is pushing to change the tax guidelines for oil companies, to sustain revenues. However, Arash Das, emerging markets strategist at J.P. Morgan in London, forecasts

lower spending, lower growth and a higher deficit, though he says inflation and the real value of the rouble will be stable. Yesterday, Sergei Dubinin, governor of Russia's central bank, said that the rouble's appreciation in real terms should end.

Indonesia, hit by the most serious economic crisis in 30 years, had expected to gain 30 per cent of this year's budget revenues from oil and gas. It had based its calculation on an oil price of \$17 per barrel. Yesterday it revised that to \$16. The country's one bit of luck is that oil accounts for 20 per cent of exports, down from 70 per cent during the rapid recovery of the 1970s.

Not everyone is upset about the oil price. Some western policymakers are beaming. For the 29 industrialised nations that make up the Organisation for Economic Co-operation and Development, most of them oil importers, a price at current levels would cut about 0.4 percentage points off inflation and add about 0.2 percentage points to economic growth. That would almost make up for the damage to growth expected to be done by the Asian economic crisis.

Why Opec blinked first

production has created a huge production premium. Profit margins for the most efficient producers are staggering. Last year, Saudi Arabia produced more than 8m barrels a day, for which it received an average of more than \$17 per barrel. Yet its overall production costs were just \$3 or so a barrel.

With such an enviable cost base it was assumed that the Gulf states could outlast other producers if it came to a price war. But no one fully appreciated the degree to which many low-cost producers were dependent on oil revenues to finance their bloated civil services and cradle-to-grave welfare systems.

One of Opec's sharpest dilemmas is that its quota policy has

stimulated intense competition from producers outside the exporters' group. With many Opec states off-limits until recently to international investment, oil companies have invested hundreds of billions of dollars in higher-cost oil fields in non-Opec countries.

Alaska's North Slope and Europe's North Sea are often viewed as among the most expensive places to develop oil fields. That was certainly the case in the 1970s when they were first developed. But operating costs in both areas have fallen sharply in recent years as a result of technical innovation (the ability to drill deeper and extract previously unexploitable pockets of oil), management

changes and greater geological knowledge. Industry analysts reckon that oil prices would have to slip to \$5 a barrel before they forced many companies to start shutting down unprofitable platforms.

At Opec's meeting in Vienna this week, one Gulf Arab delegate acknowledged that it may no longer be possible to squeeze higher-cost producers out of the market. "They simply find a way to lower those costs even further," he despaired.

The recent discovery of huge oil fields off west Africa offers a useful lesson in modern oilfield economics. Grasso is a giant field in 1,400m of water off Angola. Even though this is pushing the limits of production

technology, Elf-Aquitaine, the field's French developer, reckons it can develop and operate Grasso for just \$6 a barrel.

Low oil prices may do little to discourage present production, but they might well have an effect on future plans. A number of oil companies in recent months have announced delays to several projects scheduled for 2000 and beyond. Recently, Shell UK announced that it would postpone several projects in the North Sea, partly because of low oil prices. No large production areas have been cancelled yet.

Even if big projects were shelved, this would only start to have an effect on production levels in the next decade. It would certainly do little to solve the problems now facing both Opec and non-Opec producers alike.

Robert Corzine

OBSERVER

Out of the deep-fat frying pan

Warner Brothers has taken its time replacing Chris Pile, the head of movie marketing sent reeling from the Burbank lot last December. Now it has pulled in Brad Pitt, who has been hogging quarter-pounds at McDonald's these past three years.

Pitt went off only 11 months in the job, though Warner insisted that his marketing was not being made a scapegoat for a series of box-office failures as long as a studio boss's cigar.

Pitt's time in charge of US movie marketing at Warner's has not been without the occasional pickle. In 1996, there was "the biggest product launch in company history" - the Arch Deluxe sandwich, which hasn't become a household name. Last year came the Campaign 55 price-cutting promotion, which was ditched within three months.

Not that it's all gloom: Pitt has recently been busy selecting a new lead advertising agency - DDB Needham - and rolling out the current "Did somebody say McDonald's?" campaign.

Odd arrangement

Speaking of working on alternate days, it isn't easy to imagine France's governor Jean-Claude Trichet and European Monetary Institute chief Wim Duisenberg doing that at the new European Central Bank.

That was the deal touted in Observer's favourite April Fool news story yesterday, in the French financial daily *La Tribune*. It was at least pleasing to see that the spoof gave Duisenberg the edge: local hero Trichet was to take even-numbered days with Dutchman Duisenberg fronting up the bank on the more numerous odd dates.

Rain dance

Having caused death and destruction from California to Colombia, El Niño has finally met its match - the Indians of Brazil's Caxapano tribe.

With forest fires devastating the northern state of Roraima for the last three months, two shamans, or medicine men, were flown into the capital Boa Vista on Monday to summon rain. The fires, not unusual in the region, have been aggravated by a six-month drought provoked by El Niño.

The shamans prayed to the god Cororoti and performed a mystical and ancient ritual on the banks of the Rio Branco, the huge river near Boa Vista which is so short of water that it can be forded in places. Lo and behold, torrential rain poured down for most of Tuesday on the worst affected areas just as United Nations fire experts were arriving to assess the damage. More rain is expected.

As the shamans prepared to fly home yesterday to Mato Grosso, in the south of the Amazon region, they delivered a parting shot - if the state government wants the rain to stop, it will have to bring them back again.

Playtime

Most annual reports are turgid affairs, unless you're a conscientious analyst or devoted investor. So Cognex Corporation, a teenage Massachusetts-based technology company, came up with an attention-grabbing 1997 annual report in the form of a children's activity book. Observer's copy was even accompanied by a press release signed - by "Andrew and Scott" - in orange and purple wax crayon.

The report includes puzzles and games and a cut-out paper doll of chief executive Robert Shillman: Dr Bob to his chums. Under all these wheezes it's still pretty turgid stuff - though a close read reveals that quarterly meetings begin with a company salute derived from the classic film comedy *The Three*

Stooges, and that everyone, including Dr Bob, arrives in costume on Halloween.

If reading the company's report seems like hard going, just be profoundly grateful you don't have to work there.

Chilled out

Botswana's economic success - reserves top \$5bn - owes as much to former President Ketumile Masire's prudent housekeeping as to the careful management of the country's diamond wealth.

Observer recalls Masire, who stepped down yesterday after 18 years as leader, calling for a round of soft drinks after a meeting in his office. An embarrassed aide returned empty-handed. "The fridge is locked, and you've got the only key, Mr President." Look after the pennies and the diamonds will look after themselves.

Blue heaven

The US Senate, reflecting the nation's isolationist mood, still refuses to stump up its arrears of United Nations dues, but it seems the UN has some unlikely allies on the Supreme Court.

The justices have declined to hear an appeal by a soldier who received a bad conduct discharge for refusing to wear a UN blue beret while on peacekeeping duty in Macedonia. Just watch those UN lawyers searching for a way of bringing the US budget process into court.

Financial Times 100 years ago

American Impudence Towards A European Power
It is now being recognised that Spain is by no means likely to accept the interference in the affairs of its Cuban colony of President McKinley. The Washington Government has been acting as if it were dealing with the question of dismissing a subordinate official instead of conducting negotiations with a European nation. We are not surprised, accordingly, to find that the Spanish Cabinet has replied with a proper spirit of haughtiness to the blustering demands of what is, after all, a raw and untutored republic in the West. Although the misgovernment of Cuba by Spain is undoubtedly, no calm-thinking man can admit for one single moment the right of an extraneous nation, simply because it lies adjacent to a foreign colony, to dictate sudden and imperious terms to the country to whom that colony belongs.

50 years ago
Canadian Workers Earn More
Ottawa, April 1. Canadian workers earned 18 per cent more in 1947 than in 1946, the Dominion Bureau of Statistics reports. The increase is explained not only by higher wages, but also by the fact that less working time was lost in 1947 than in 1946.

THE LITCHFIELD GROUP
OF COMPANIES
MANUFACTURING
WORLDWIDE
NETHER HEAGE, DERBY
DE56 2J, TEL: 01773 832311

FINANCIAL TIMES

THURSDAY APRIL 2 1998

brother
PRINTERS
FAX MACHINES

THE LEX COLUMN

Corporate sermon

It is hard to disagree with motherhood and apple pie, and yesterday's report to the Organisation for Economic Co-operation and Development on corporate governance falls into this category. Stating that good governance can boost corporate performance is music to the ears of Anglo-Saxon investors. So is the commitment to market-based solutions rather than over-regulation. As for independent directors, rules to protect minority shareholders and more transparent disclosure, those may seem yesterday's battles from a US or UK perspective. But they are still live issues in many OECD countries such as South Korea. Even in countries such as Italy and France, which have been reforming corporate governance, practice still falls short of theory. And the lesson that top executives' remuneration needs to be aligned to performance needs to be learnt everywhere.

The OECD report also fails to grasp some nettles. For example, it does not express a clear view on whether it is a good idea for companies to have shares with very different voting powers. Nor does it take issue with webs of cross-shareholdings that can insulate companies from investor pressure. Another lacuna is takeover rules: trigger points for mandatory bids that were similar across the OECD would be welcome. Fundamentally, though, these changes will come about because investors demand them and companies see it in their interests, not because codes recommend them.



they have underperformed European equities and look cheaper on valuation grounds. And while the earnings outlook may be deteriorating, this need not imply more demanding valuations. Indeed, falling inflation and a supportive backdrop in Europe should bring lower gilt yields, which may offset the earnings effect.

Even so, it is difficult to be bullish about the FTSE's prospects. The combination of sterling strength, fall-out from Asia and slowing UK growth is not adequately factored into forecasts. Weight of money provides support, rather than a reason for further advance. For foreign investors, who must also contemplate downside risk in sterling, caution is especially appropriate.

UK markets

Can one reconcile the FTSE 100 index at 6,000 and sterling at DM3.10? It seems unlikely. Very few strategists believed equities would reach 6,000 by the year end, never mind the end of the first quarter. Even fewer were forecasting sterling at its current levels. So equity prices have sprinted ahead despite a deteriorating earnings outlook. Morgan Stanley calculates that if sterling stays at current levels, 1998 earnings growth for the market could shrink from 7 per cent to 3.4 per cent.

With sterling looking fairly resilient above DM3, it is not enough to hope that a falling pound will resolve the conundrum. Still, all is not lost for the bulls. UK equities may have outstripped forecasts, but

of capital and eagerness to penetrate this lucrative sector. This leaves one last defence. An unsuccessful bond issue is a minor embarrassment, while a failed equity offering could spell disaster. Thus chief executives have a vested interest in hiring the top performers rather than quibbling over a few basis points.

But anecdotal evidence of further spread shapage this year suggests current levels may not hold. Top underwriters, though, have a final trick - keeping a higher proportion of shrinking fees for themselves. The losers will be second-tier firms, already struggling to generate sufficient revenues to justify expensive new infrastructure. Sounds like a recipe for further consolidation.

Private equity

This year should be another cracking one for European private equity deals, as venture capital groups flush with cash pick over the bones thrown up by corporate restructurings. But for the banks, taking on a record amount of acquisition debt, it could be too much of a good thing. Witness the struggle to syndicate the \$400m of debt to fund Nomura International's acquisition of William Hill.

If the banks are starting to suffer from indigestion, there are also other reasons why they are starting to become more cautious. They are grappling with new debt structures, as tranches are packaged up in more complex ways. Evaluating all the opportunities is stretching the banks' resources. Moreover, venture capital groups are paying more for businesses. A multiple of 12 times operating profits is no longer unusual. Combined with high levels of gearing, say 400 per cent, the more risk-averse banks will get pickier.

US underwriting

American investment bankers have never had it so good: a bull market, record underwriting volume and bonus bonanzas. But underwriting spreads are under pressure. Nothing new? True, corporate bond underwriting spreads have been tight for years. But more research-intensive sectors, like high-yield bonds and equities, have traditionally enjoyed richer margins. Last year, though, spreads in the high-yield market fell 28 per cent, as competition from recent entrants like Chase intensified its equity underwriting - frequently viewed as a quasi-core with its chunky 5 per cent spreads - next? If the only protection is cost of entry, the answer is probably yes, given availability

PolyGram chief to call for European Oscars

By Alice Baschieri in London



The French film hit 'Tic-tac' was backed by Dutch group PolyGram

The head of Europe's largest film company is to call on the European Commission to launch European versions of the Oscars and Emmys, the US film and television awards.

Michael Kuhn, president of the film division of PolyGram, the Dutch entertainment group that backed *Tic-tac* and *Beau*, will unveil his proposals on Monday at a European audiovisual conference.

He will also present proposals for the Commission to help set up a European film school and support a securitised loan scheme similar to those used in Hollywood.

The conference, in Birmingham, England, is organised jointly by the Commission and the UK government's Department of Culture, Media and Sport.

The Commission is reviewing its audiovisual policy. Several member states, notably the UK and France, see film and television as sectors with strong economic potential.

Mr Kuhn's ideas are already being discussed informally within the Commission.

The proposed European film school is intended to encourage the next generation of producers and directors to make English-language pictures aimed at an international

market. It would also provide management courses for entertainment executives.

Mr Kuhn will also say the Commission should set up a securitised loan scheme.

Most big Hollywood studios have recently negotiated with banking syndicates access to substantial loans backed by future distribution revenues.

PolyGram is in the final stage of negotiating such a deal in the US. However, it is difficult for most European groups to do so because they do not have a lengthy record in film production.

India's new government seeks to reassure foreign investors

By Mark Nicholas in New Delhi

Yashwant Sinha, India's new finance minister, yesterday sought to assure foreign investors of "continuity" of economic reforms and a "big welcome" for foreign investment in some sectors.

Mr Sinha said he aimed to take the message to investors in New York and London on a visit this month planned around the annual World Bank/International Monetary Fund meeting in Washington.

In his first interview with a foreign publication since taking office last month, he said he wanted to dispel negative impressions of the new Bharatiya Janata Party-led government's economic nationalist policies of *swadeshi*, or self-reliance, which include discouraging foreign investment in some sectors.

"We are interested in creating an investment regime which will ensure transparency, speed and which will create a completely hassle-free regime for the foreign investor," he said.

The finance minister said he hoped to deliver his first budget by early June and admitted facing a "fine balancing act" in seeking to control India's high fiscal deficit - 6.1 per cent of gross domestic product in the last fiscal year - and to "kickstart" a limping economy through higher spending on infrastructure and agriculture.

Mr Sinha said the BJP alliance "favoured" opening the state-owned insurance sector to the Indian private sector, but "not yet" to foreign companies.

He added that the government would move swiftly on further pub-

lic sector disinvestment and would continue to include international equity offerings as a component of such sales.

His message to foreign investors was: "We are not out of another planet, we are not Hindu nationalists as newspapers in the west describe us. We are ready to welcome foreign investors in a very big way in sectors in which we feel foreign investment has a major role to play."

The BJP has broadly defined these sectors as including infrastructure and high-technology industries.

While there might also be a "negative list" of sectors where "we may not need foreign investment", he added: "We will define everything very, very clearly. But I would plead that we should not be judged negatively on the basis of this small list."

CONTENTS

| | | |
|----------------------|-------------------------|------------------------------------|
| News | Features | Crossword Puzzle |
| European News 2 | Editorial 11 | 22 |
| American News 5 | Letters 10 | |
| International News 8 | Management/Technology 8 | |
| Asia-Pacific News 4 | Observer 11 | |
| World Trade News 6 | Arts 9 | |
| UK News 7 | Arts Guide 9 | |
| Weather 12 | Analysis 10, 11 | |
| | | Companies & Finance |
| | | European Company News 17 |
| | | Asia-Pacific Company News 16 |
| | | American Company News 14 |
| | | International Capital Markets 20 |
| | | Markets |
| | | Bonds 20 |
| | | Bond futures and options 20 |
| | | Short term interest rates 21 |
| | | US interest rates 20 |
| | | Currencies 21 |
| | | Money markets 21 |
| | | FT/ASA World Indices 29 |
| | | World stock markets reports 32 |
| | | World stock market listings 29 |
| | | London share service 28, 27 |
| | | FTSE Actuaries UK share indices 28 |
| | | Recent issues, UK 28 |
| | | Dividends announced, UK 19 |
| | | Managed funds service 28-29 |
| | | Commodities 22 |
| | | FTSE Gold Mines Index 28 |

FT.com
FINANCIAL TIMES

Directory of online services via FT Electronic Publishing

FT.com: the Financial Times web site; online news, comment and analysis.
<http://www.ft.com>

The Archive: online archive of back issues of the newspaper since July 1995.
<http://www.archive.ft.com>

Newspaper subscription: information, offers and online ordering.
<http://www.ft.com/newspaper/subscribe.htm>

FT Annual Reports Service: online ordering of annual or interim reports and accounts of 1200 UK plc.
<http://www.ft.com/newspaper/2222a.htm>

Cityline: how to get share prices and market reports by telephone and faxback.
<http://www.ft.com/newspaper/2176.htm>

Surveys: details of forthcoming editorial surveys.
<http://www.ft.com/newspaper/2368.htm>

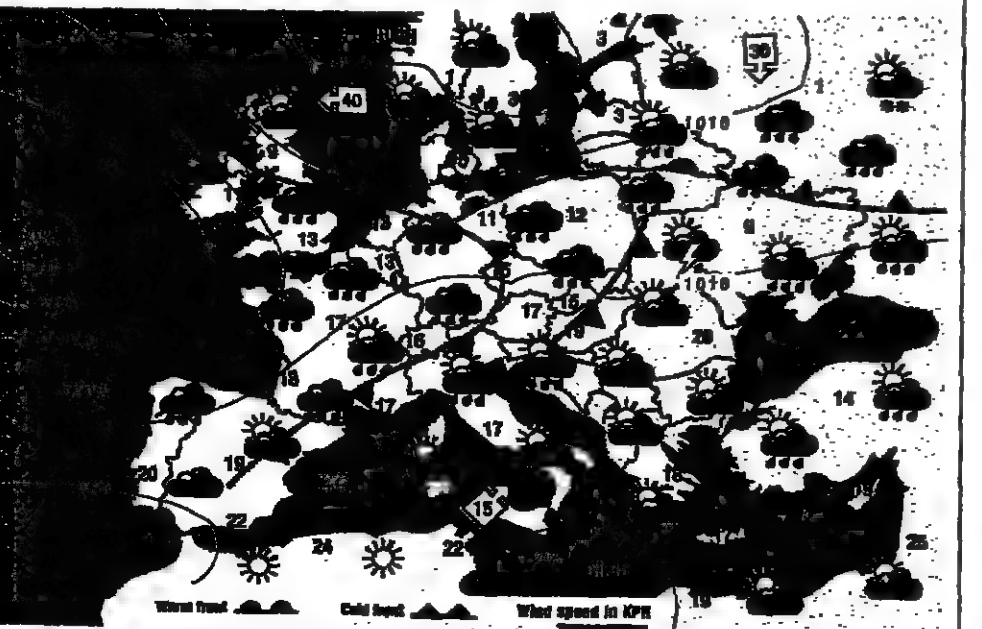
FT WEATHER GUIDE

Europe today

Northern Scandinavia will have some snow showers, and southern Denmark will be wet. The rest of Scandinavia will be dry with spells of sunshine. Rain will move east across central and eastern Europe towards the Baltic states, turning to snow over the hills. Western Europe will brighten for a while, but more rain will move across western parts of France, Portugal and north-west Spain. The Mediterranean will be mostly dry with sunshine, and any showers or thunderstorms towards the Levant will clear. Italy may have some scattered showers later.

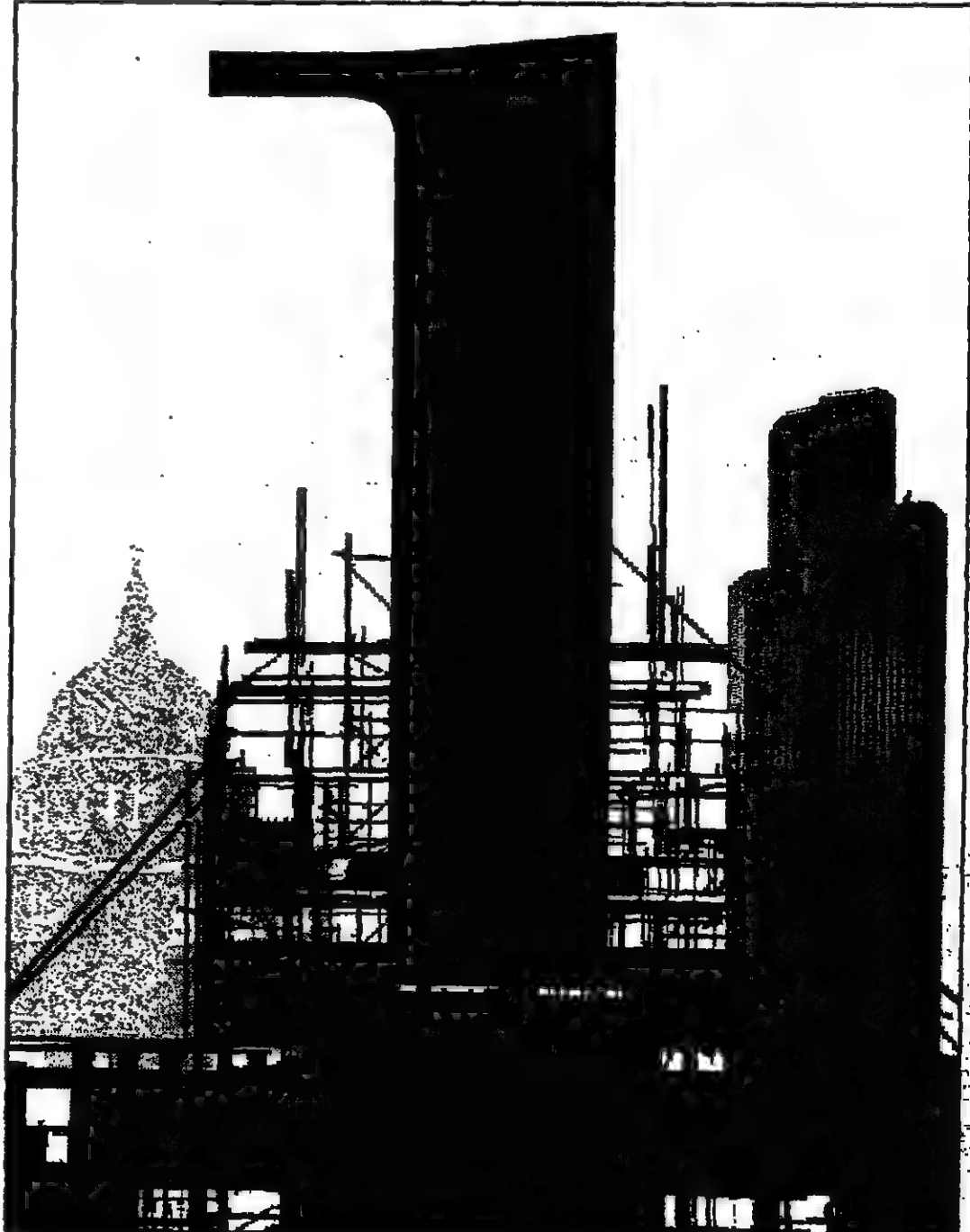
Five-day forecast

Northern and western Europe will be wet and windy, then showery with sunny spells. Central and eastern Europe will be unsettled with rain. The Iberian peninsula will have spells of rain or thunderstorms. Greece should stay fine, but Italy will turn showery.



TODAY'S TEMPERATURES

| | | | | | |
|--------------|----|-----------|----|-----------|----|
| Madrid | 21 | Paris | 12 | London | 10 |
| Celina | 16 | Frankfurt | 12 | Amsterdam | 11 |
| Sofia | 11 | Glasgow | 10 | Brussels | 11 |
| Belgrade | 11 | Hamburg | 10 | Stockholm | 12 |
| Berlin | 11 | Dallas | 10 | Oslo | 11 |
| Bogota | 20 | Helsinki | 10 | Reykjavik | 10 |
| Bombay | 32 | Osaka | 10 | Seoul | 11 |
| Buenos Aires | 14 | Manila | 26 | Singapore | 24 |
| Budapest | 19 | Jakarta | 26 | Taipei | 21 |
| Chengdu | 19 | Jeju | 17 | Tokyo | 17 |
| Dhaka | 28 | London | 10 | Yokohama | 17 |
| Edinburgh | 9 | Madrid | 21 | | |



THE FIRST NAME IN MANAGEMENT BUY-OUTS

PRIMARY CAPITAL

9 KING STREET, LONDON EC2V 8EA. TELEPHONE 0171 600 9400 FAX 0171 600 9401
e-mail primary@primarycapital.co.uk
Primary Capital Limited is regulated by IMRO

مكتبة الانجل

COMPANIES & FINANCE: ASIA-PACIFIC

RETAILING DUTY FREE CHAIN TO SHED 17.5% OF WORKFORCE

HK group axes jobs as sales plunge

By Louise Lucas in Hong Kong

Duty Free Shoppers (Hong Kong), the privately owned chain, has axed 17.5 per cent of its workforce, or 220 staff, as a result of plunging sales amid the territory's tourism and retail slump.

The group, which earlier this year laid off 100 staff, has been hit by the demise of Hong Kong's once thriving tourist industry. A 20 per cent decline in the number of tourists has hurt shops as well as hotels, restaurants and airlines, and has contributed to the economic

slowdown in the territory.

"There are just no tourists in Hong Kong. Sales have been falling sharply below the budget level," said Shirley Wong, vice-president of human resources at DFS.

The retail sector, where sales fell 11 per cent last month, has been hit by a sharp fall in buying by formerly big-spending Japanese customers.

Since July, when China resumed sovereignty over Hong Kong, the number of Japanese tourists has been steadily declining and now stands at about half

pre-handover levels.

South-east Asian destinations such as Thailand and Malaysia have been rendered more attractive by their currency devaluations. In turn, tourists from these countries are now finding Hong Kong prohibitively expensive.

Hong Kong's tourist body now hopes to boost tourism from mainland China but, Steven Thompson, chief analyst at Nikko Research Centre in Hong Kong, said: "They are not going to be the same spenders as the Japanese."

Other shops have suffered

from the dearth of Japanese tourists. Joyce, an upmarket chain which stocks brands such as Prada and Giorgio Armani, has laid off 90 staff, shifted its flagship store to a cheaper location, and issued a HK\$76m (\$10.1m) rights issue to bolster its balance sheet.

Matsuzakaya, the Japanese department store, will close in August after 22 years' business, leaving more than 150 staff redundant. Yaohan department store, also of Japan, went into liquidation at the end of last year and

laid off 2,700 employees.

Unions have urged the government to take action to ease pressures on the sector. Chan Yuen-han, a provisional legislator and vice-chairman of the Hong Kong Federation of Unions, is calling for a cheaper land pricing policy to relieve the pressure of high rents on shop owners as well as greater capital investment in retraining programmes.

"The economic depression is here to stay for some time," she said. "The government should reinforce its programmes."

Asset slide hits Japanese builders

By Michiko Nakamoto in Tokyo

Two Japanese construction companies have highlighted the extent to which the country's property sector is suffering from sharp asset deflation since the years of Japan's bubble economy.

Takenaka, a construction company based in western Japan, is suing Matsuzakaya, a department store, for ¥9.92bn (\$74m) in unpaid fees it claims it is owed in connection with a golf course development project.

According to Takenaka, the two companies set up a company in 1988 with the aim of constructing a course in the Mie prefecture in central Japan. Takenaka acquired the property for the planned course and undertook procedures necessary for the development.

However, the plan unravelled when asset prices in Japan began a downward spiral.

Takenaka was unable to begin construction of the course by its deadline, with the result that its development licence lapsed. The Matsuzakaya board then voted last year to withdraw from the project, leaving Takenaka with the land, in which it had invested about ¥10bn.

Many construction companies have had to take on golf courses after guaranteeing loans to developers which then went bankrupt. Takenaka operates three other courses through subsidiaries as a result of the failure of developers, even though, according to the company, it never intended to be involved in golf courses.

Meanwhile, Hazama, a general contractor, is to post a ¥88bn extraordinary loss in the year just ended as a result of liquidating three subsidiaries involved in property, finance and property development.

In order to make up for part of the loss, Hazama is selling its headquarters in Tokyo, and branch offices in Osaka, Nagoya and Kyushu, for a total of ¥50.4bn.

NEWS DIGEST

INDIA

Gas utility advances 61% on higher sales

Gas Authority of India, the country's state-owned and biggest gas company, reported a 61 per cent rise in after-tax profits to Rs10bn (\$253m) against Rs6.2bn a year earlier on higher sales of domestic cooking and natural gas.

The company, forced last year to postpone an international equity offering amid Asia's financial turmoil, reported a 26 per cent rise in sales to Rs57bn, against Rs45bn the previous year. The company said production of liquid petroleum gas reached a record 600,000 tonnes, with natural gas output rising just over 15 per cent to 20,032 cu m. Total liquid hydrocarbon production, including LPG, was put at 835,000 tonnes, up 14,000 tonnes on a year earlier.

Mark Nicholson, New Delhi

VEHICLE PRODUCTION

Toyota to lift US capacity

Toyota, the Japanese vehicle group, is to boost production capacity at a new US plant in Indiana from the initially planned 100,000 vehicles a year to 150,000 in 2000. When the revised plan is implemented, Toyota's combined production capacity at its North American plants will be raised to 1.25m units a year.

The expanded capacity is expected to be fulfilled by making sports-utility vehicles. The Indiana factory now under construction is scheduled to start making truck bodies at the end of 1998. At present, Toyota exports some 24,000 full-size pickup trucks a year from Japan to the North American market.

Industry sources said the added capacity of 50,000 vehicles at the plant will be allocated to production of sports-utility vehicles based on the chassis of the pickup trucks. Toyota appears intent on cashing in on large demand for sports-utility vehicles in the North American market, against the backdrop of floundering domestic vehicle demand.

Toyota will invest an additional \$500m in the revised capacity, boosting the total investment in the Indiana plant to \$1.2bn, the company said. It has also revised its employment plan for the plant up to 2,300 workers from the initially planned 1,300, it said. Kyoto, Nagoya

COCA-COLA AMATIL

Ex-chief ousted from board

Shareholders in Coca-Cola Amatil, the soft drinks bottler, voted yesterday to oust Norb Cole, former chief executive, from the board of directors. The motion was passed at the annual meeting, yesterday. Mr Cole had refused to resign from the board after he was replaced in the top post earlier this year by David Kennedy, executive vice-president of Coca-Cola USA.

Coca yesterday said sales volumes for the 1997-98 summer period in Australia grew 11 per cent over the corresponding period a year earlier.

Dean Wills, chairman, said the performance was "an outstanding one". He added that early indications for the company's performance in 1998 were good.

In spite of Indonesia's current economic difficulties, sales volumes derived from the country in the first quarter were in line with the 1997 first-quarter figure. This is "a commendable performance given that country's circumstances", Mr Wills said. AFP-Asia, Sydney

Bad loans turn out to be persistent nightmare for PNB

Philippines bank is facing another crisis, writes Justin Marozzi

Amid all the uncertainties brought on by the Asian crisis, one thing at least is predictable in the Philippines. With each new corporate bankruptcy in the country, investors can be sure that Philippine National Bank, the country's second largest, will always be heavily exposed.

Bad debt and PNB appear irresistibly attracted to each other. Details are emerging of another debt crisis - at \$354m the largest to hit the Philippines since the regional currency turmoil began - at National Steel. PNB once more appears to be the leading lender. Some believe the exposure runs as high as 50n pesos (\$132m). That would represent 3 per cent of the bank's total loan portfolio last year.

It is difficult to assess what is happening in the bank, as it maintains an impenetrable silence. In a belated reaction to the Asian crisis, it has retained in new loans. Such is PNB's new-found aversion to extending fresh credit that stockbroker wages have dubbed its acronym Please No Borrowers.

The rot set in after the bank's restructuring in 1984 and 1986. Then, in an effort to move away from beleaguered loans and seize market share

from rivals such as Metrobank and Bank of the Philippine Islands, PNB plunged into the dollar lending market, supplying cheap credit to property developers and other unsecured borrowers.

Eight months after the collapse of the peso, the bank is paying dearly. ABN Amro, the stockbroker, says the bank's dollar loans of \$1.2bn are the highest in the sector, representing 38 per cent of the total portfolio. This compares with 30 per cent for PCIBank, 25 per cent for Metrobank and 12 per cent for BPI.

"Despite attempts at restructuring, PNB continues to be haunted by problems from the past," says an analyst at a foreign brokerage. "The government's 45 per cent shareholding remains a serious burden for the bank to bear. First, it still appears to direct credit towards government institutions and, second, it frustrates the bank's attempts to come to the market to keep sufficiently capitalised when the largest shareholder does not have the funds to support it."

The capitalisation problem is one of the most pressing. Analysts believe that as asset quality deteriorates and provisions rise during

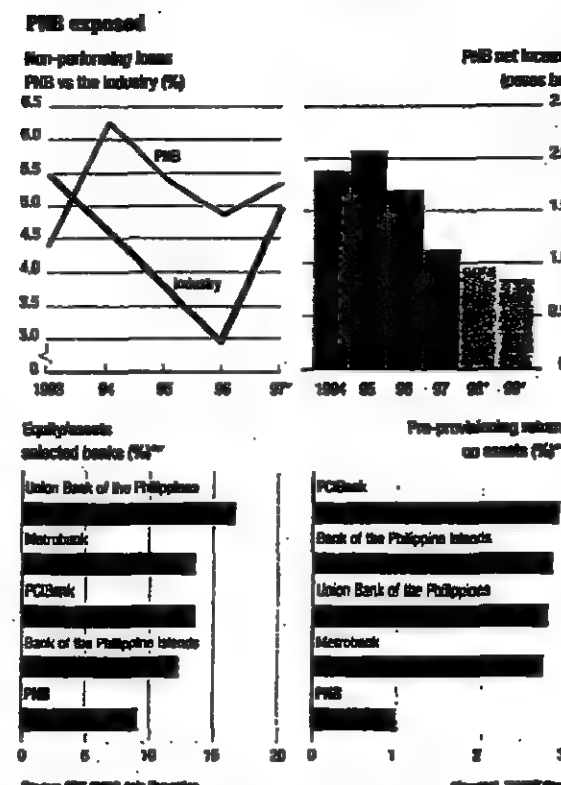
the economic downturn, PNB may break the central bank's 10 per cent capital adequacy guidelines. At present, it is the only top-tier commercial bank to be clearly undercapitalised. Recapitalisation is expected to prove expensive and to dilute book value.

The ailing bank may need to find a partner to inject fresh capital. The rumour in Manila is that Metro Pacific, the Philippine flagship of the Hong Kong-based First Pacific conglomerate, may acquire a significant stake.

Other indicators of the bank's performance makes uncomfortable reading. In the past three years, net income has declined, from 2.1bn pesos in 1995 to an estimated 1.1bn pesos last year. One analyst forecasts a further drop, to 961m pesos this year and 851m pesos in 1998.

The bank is also seen as having the worst asset quality, lowest return on assets and highest risk portfolio, as well as being the most vulnerable to changes in banking regulations such as a mandatory increase in provisioning to 2 per cent.

Until recently, the bank's non-performing loans were also the worst in the sector.



Now, at 6.2 per cent, PNB is a close second after PCIBank on 6.4 per cent. Provisioning lags behind on 2.4 per cent.

Immanuel Pili, banking analyst at Indosuez W.I. Carr, has raised his estimate of non-performing loan growth to 9.6 per cent this year. He believes that under the influence of the government as PNB's largest shareholder, about a third of the bank's loan portfolio is still directed towards state institutions. This, he argues, is less profitable than credit on purely commercial grounds.

Investors will need persuading that PNB knows where it is heading. Reviving sentiment may depend on a new partner. As one analyst puts it: "The bank's price to book value of just 0.5, compared with BPI on three times and Metrobank on two times, says it all. Even when the banking sector recovers, PNB will be left behind. The next two years will be a big struggle."



TIM Telecom Italia Mobile S.p.A.

Registered offices in Turin, Via A. Bertola No. 34 - Sub office in Rome, Via L. Rizzo No. 22

Capital stock Lit. 410.203.571.850 fully paid up

Entered under No. 2582/95 in the Ordinary Section of the Company Register of Turin TAX ID No. 04947890015

NOTICE OF ORDINARY GENERAL MEETING OF STOCKHOLDERS

Stockholders are hereby convened to an Ordinary General Meeting in Turin to be held in the Conference Room at Via A. Bertola No. 34 at 11.00 a.m. on April 27 1998 on first call and, if necessary, on April 28 1998 on second call at the same time and place to discuss and deliberate on the following

Agenda

1. Financial Statements for the fiscal year ended December 31 1997: Reports of the Board of Directors and the Board of Statutory Auditors. Related resolutions.
2. Resolutions pursuant to article 2364 of the Civil Code, clause 1, points 2 and 3, upon the determination of the number of Directors.
3. Proposal for the acquisition and subsequent assignment of the Company's own shares; relevant and incidental resolutions.
4. Ratification of the appointment of Arthur Andersen S.p.A. for the limited audit of the half-yearly report for the period ending June 30 1997.
5. Appointment of independent auditors for the auditing and certifying the financial statements for the three-year period 1998-2000.
6. Appointment of independent auditors for the limited audit of the half-yearly reports during the three-year period 1998-2000.

Only Stockholders who have deposited their ordinary shares at least five days before the date set for the Meeting at the registered offices in Turin, Via A. Bertola No. 34, or the sub-office in Rome, Via L. Rizzo No. 22 or at Moneta Titoli S.p.A. for the securities managed by them or at any of the financial institutions listed below may attend the Meeting.

In Italy:

Banca Commerciale Italiana S.p.A., Credito Italiano S.p.A., Banca di Roma S.p.A., Banco di Napoli S.p.A., Banco di Sicilia S.p.A., Banca Nazionale del Lavoro S.p.A., Istituto Bancario San Paolo di Torino S.p.A., Banca Monte dei Paschi di Siena S.p.A., Banco di Sardegna S.p.A., Banca Nazionale dell'Agricoltura S.p.A., Banco Ambrosiano Veneto S.p.A., Banca Toscana S.p.A., Rolo Banca 1473 S.p.A., Deutsche Bank S.p.A., Credito Bergamasco S.p.A., Banco di Chiavari e della Riviera Ligure S.p.A., CAB - Credito Agrario Bresciano S.p.A., Banca Sella S.p.A., Banca C. Sestini & C. S.p.A., Banca Fideuram S.p.A., Citibank N.A., Banca Regionale Europea S.p.A., Banque Paribas, Istituto Centrale di Banche e Banchieri S.p.A. e Banche sue associate, Banca Popolare di Novara, Banca Popolare di Milano, Banca Popolare di Bergamo - Credito Varesino, Banca Popolare Commercio e Industria, Banca Popolare di Sondrio, Banca Antoniana - Popolare Veneta, Cariplo - Cassa di Risparmio delle Province Lombarde S.p.A., Cassa di Risparmio di Parma e Piacenza S.p.A., Banca CRT S.p.A., Banca Carige S.p.A., CARISBO - Cassa di Risparmio di Bologna S.p.A., Cassa di Risparmio di Trieste - Banca S.p.A., ICCRI - Istituto di Credito delle Casse di Risparmio Italiane S.p.A., Cassa di Risparmio e Monti di Credito su Pegno soci associati, ICCREA S.p.A., Istituto Centrale delle Banche di Credito Cooperative.

Abroad:

London:

Banca Commerciale Italiana S.p.A. - 90, Queen Street - EC4R 1AB
Credito Italiano S.p.A. - 17, Piccadilly - EC2A 4NR
Banca di Roma S.p.A. - 87, Gresham Street - EC2V 7NQ

New York:

Banca Commerciale Italiana S.p.A. - One William Street - N.Y. 10004
Credito Italiano S.p.A. - 375, Park Avenue - N.Y. 10152
Banca di Roma S.p.A. - 34, East 51st Street - N.Y. 10022
Morgan Guaranty Trust Company of New York - 60, Wall Street - N.Y. 10260

Paris:

Banca Nazionale del Lavoro S.p.A. - 26, Avenue des Champs Elysees - 75008

Frankfurt:

Istituto Bancario San Paolo di Torino S.p.A. - Eschenheimer Landstrasse, 55 - D 60322

Zurich:

Lavoro Bank A.G. - Talacker, 21 - 8001

Buenos Aires:

Banca Nazionale del Lavoro S.A. - Florida, 40 - 1005

for the Board of Directors
Am. Vittorio Di Stefano
Chairman of the Board

The Financial Statements and Reports of the Board of Directors, the Board of Statutory Auditors and the Independent Auditors will be deposited, according to law, at the registered offices in Turin, Via A. Bertola No. 34, sub-office in Rome, Via L. Rizzo No. 22, and will be available to stockholders as from April 10 1998. After April 17 1998 stockholders may request printed proofs of the aforementioned documentation from the Turin and Rome offices cited above.

The aforementioned documentation will be sent to stockholders who request the material in time by calling +39 6 39000264.

The notice convening the Ordinary Meeting of Stockholders was published in the Official Gazette of the Italian Republic, issue No. 77, Part II of April 2 1998.

A toll free number (167 482424) is available in Italy for all interested parties.

This notice can also be found the following Internet address: <http://www.tim.it>

This notice is being published in accordance with regulations approved by Consob resolution No. 5553 of November 14 1991.

Insurance lifts China Southern

By Louise Lucas and agencies

An aviation crash that killed 35 people last year has helped lift profits at China Southern. The Guangdong-based carrier booked an exceptional gain of ¥163.84m (\$17.4m) from excess insurance compensation.

One aviation analyst described the phenomenon as "normal, if a bit macabre". At China Airlines of Taiwan it's almost a source of recurrent profit - almost every year they make an exceptional gain on insurance reimbursement," he said.

"In some cases, carriers make more money crashing planes than they generate operating them."

China Southern, one of China's three biggest airlines, booked a net profit last year of ¥1.14bn, compared with the previous year's ¥1.78bn.

The company listed last July, after a delay of some three years. Its plans were further derailed by the crash last May in Shenzhen - across the border from Hong Kong - which killed 35 passengers.

Recurrent earnings growth was helped by a strong first half, although as the economy deteriorated in the second half, travel revenues dried up. The carrier is predominantly a domestic airline, deriving 80 per cent of

profits from the home market.

Jean-Louis Morisot, regional aviation analyst at Goldman Sachs in Singapore, said the carrier's home base of southern China was particularly affected by the drop in business confidence stemming from falling inventories, by falling foreign direct investment and by pending mass lay-offs.

"This is a market 70 per cent dominated by corporate and government travel, so it's fairly volatile," he said. "And as a result, China air travel contracted in 1997 from very high levels of growth the preceding year."

The outlook for the market should be brighter following China's decision last month to cut interest rates, he said, and the regulator's move at the tail end of last year to allow ticket discounting, a practice which had been officially banned.

"That has a stimulating impact, and the combination of the two moves means the industry could expect a mild recovery in 1998," said Mr Morisot.

At the operating level, China Southern's profits increased 26.3 per cent, from ¥1.37bn to ¥1.73bn. Earnings per share increased 30 per cent, from ¥0.33 to ¥0.43.

The group will not make any dividend payout.

ONGC climbs 19% in year

By Mark Nicholson in New Delhi

Oil and Natural Gas Corporation of India (ONGC), the state-owned upstream oil giant, reported a 19 per cent rise in net profits for the year ending March 31 to Rs24.2bn (\$613m), compared with Rs20.3bn a year earlier, despite lower crude oil production.

The improvement, which exceeded analysts' expectations, came after a 13.5 per cent rise in operating revenues of Rs151bn, with higher sales of gas, liquefied gases and related products.

Crude oil production was 28.95m tonnes, higher than government targets of 27.7m tonnes, but down from last year's 28.7m tonnes. Production has fallen more than 31m tonnes in the early 1990s as a result of technical problems in ONGC's Bombay High oilfield, which is viewed by analysts as having suffered from overproduction.

I. N. Chatterjee, finance director, said the profits increase derived partly from higher prices for most petroleum products, worth an additional Rs6.7bn over the year, combined with stronger output of gas and gas-related products, which contributed an extra Rs1.62bn. Analysts said the profits figure reflected both the government's move last year to deregulate gas prices and a strong rupee.

MONTHLY AVERAGES OF STOCK INDICES

| | March | February | January | December |
|------------------------|-------------|----------|------------|----------|
| FTSE Actuaries Indices | | | | |
| FTSE 100 | 5961.8 | 5957.7 | 5242.1 | 5007.5 |
| FTSE 250 | 5396.0 | 5007.1 | 4827.5 | 4736.7 |
| FTSE 350 | 2812.3 | 2694.8 | 2515.1 | 2451.9 |
| FTSE Non-Financial | 2708.91 | 2598.40 | 2453.76 | 2401.00 |
| FTSE Financial Group | 5732.82 | 5542.81 | 4988.04 | 4758.91 |
| FTSE All-Share | 2740.51 | 2624.19 | 2455.05 | 2388.10 |
| FTSE Europe 100 | 2827.81 | 2521.19 | 2341.77 | 2250.04 |
| FTSE Europe 300 | 1173.29 | 1052.22 | 1018.22 | 974.48 |
| FTSE40 World Index | 283.55 | 270.38 | 252.80 | 232.38 |
| FTSE Indices | | | | |
| FT Govt Securities | 103.99 | 103.44 | 103.10 | 101.24 |
| FT Fixed Interest | 140.37 | 138.99 | 138.04 | 133.75 |
| FT 30 | 3704.8 | 3485.7 | 3318.3 | 3230.3 |
| FTSE Gold Mines | 1070.96 | 1074.84 | 1028.67 | 988.44 |
| SEAD Bargains (5.00p) | 70.441 | 68.218 | 62.128 | 45.278 |
| Highest share rise | | | | |
| FTSE 100 | 5907.9 19n | | 6885.6 5n | |
| FTSE 250 | 5544.4 25n | | 5227.8 5n | |
| FTSE 350 | 2872.3 18n | | 2731.1 5n | |
| FTSE All-Share | 2798.85 24n | | 2681.11 5n | |
| FT 30 | 3758.7 24n | | 3680.1 4n | |

BANKING GERMAN GROUP PLANS TO LIFT NET INCOME TO DM2.8bn IN 2000 AND ADD 1,600 JOBS THIS YEAR

Commerzbank aims to double income

By Andrew Fisher in Frankfurt

Commerzbank, the German institution, yesterday presented a confident view of its future, with plans to double net income over the next three years and add 1,600 jobs in 1998.

It said operating profits in the first two months were around last year's high level. Martin Kohlhäuser, chairman, described this as "very satisfactory" and said much lower risk provisions would also benefit results. The bank set aside DM881m (\$476m) for Asian loan risks out of 1997 profits.

He said Commerzbank aimed to achieve net income of around DM2.8bn in 2000 compared with last year's DM1.4bn, a 10 per cent rise

on 1996. This was based on realistic planning but should not be taken as a forecast. The result would be to lift net return on equity to around the 15 per cent which Commerzbank has stated as its goal. Last year's return was 9.5 per cent.

The bank's ambitions in investment banking foresee a return on equity of 30.5 per cent in 2000 against 20.4 per cent in 1997. It has embarked on an extensive hiring programme, this week announcing it had added more than two dozen analysts and traders in London.

Mr Kohlhäuser said global equities was at the centre of its investment banking strategy, with plans to spend heavily on personnel and technology in Frank-

furt, London, New York, Tokyo and Singapore. It has no aspirations to become a big bank in mergers and acquisitions.

Investment banking will account for much of this year's job creation. It aims to hire 2,000 people, though this will be partly offset by a reduction of some 400 jobs in the domestic branch network, leaving the end-year group total at 32,000.

Around 1,000 new jobs would be created in Frankfurt, with employment also rising abroad. The increase would include 300 in data processing and more than 100 in financial controlling.

Mr Kohlhäuser said net profits from investment banking should total some DM1.35m in 2000 against



Martin Kohlhäuser: equities are at the centre of bank's strategy AP

DM651m in 1997. The other big contributor would be German retail banking, with profits projected to rise from DM477m to DM1.4bn, the return on equity rising from 7 per cent to 18 per cent.

In mortgage banking, the return should increase from 18 per cent to 20 per cent and in international finance (including treasury and foreign exchange) from 8 per cent to 16 per cent.

Landis & Gyr bought by Texas Pacific

By William Hall in Zurich

Texas Pacific, a US venture capital firm, is buying control of Landis & Gyr Communications, the world's leading supplier of public and private payphones, in a leveraged buyout believed to be worth close to SFr200m (\$131m).

It is the latest sign of the upheaval in the recently deregulated Swiss telecommunications market. Landis & Gyr has supplied over 2.5m payphones in over 70 countries and is a leading producer of electronic payment systems and smart cards. Abel Halpern, a partner of Texas Pacific, said the new owners intended to back the current management's desire to "aggressively grow" the business.

Although payphones are facing increasing competi-

tion from the rapid growth of mobile phones, Mr Halpern is convinced that the market for payphone telephony will continue to grow by 5 per cent to 10 per cent a year. He was keen to support the group's expansion into related fast-growing areas such as smart cards and electronic payment systems.

Landis & Gyr, which recently entered the Chinese market, forecasts continued strong demand for payphones in emerging markets. It sees considerable potential for upgrading the uses of phone cards in the industry. The world where there are more than 10 times as many payphones as cash dispensers.

Landis & Gyr, which has sales of SFr350m and employs 1,800 staff, is being sold by Electrowatt, a Swiss conglomerate, which is

merging its industrial activities with Siemens of Germany. The European anti-trust authorities required the sale of its payphone and smart card activities, as a condition of its approval.

Landis & Gyr is a member of the Global Chipcard Alliance of telecoms groups which aims to boost growth of smart cards which contain a microchip that can store significantly more data than traditional bank cards. The alliance was founded by Bell Canada, Deutsche Telekom, US West, American Express and Oracle. Its recent members include IBM and Microsoft.

Texas Pacific will have majority control but some Swiss investors will be included in the ownership group. Credit Suisse First Boston and Merrill Lynch will supply the financing.

High finance cuts a dash in haute couture

Alice Rawsthorn reports on the sale of the Italian fashion house Valentino to an industrial conglomerate

Any young fashion designer needs a little luck to get their first break, but Valentino Garavani was luckier than most when Elizabeth Taylor strolled into his new *couture* house in 1969 while shooting *Cleopatra* in Rome.

Photographs of Ms Taylor wearing a white Valentino gown at the *Spartacus* premiere were splashed across newspapers and magazines all over the world. "Thanks to her patronage and that of equally magnificent stars - from Monica Vitti and Sophia Loren, to Sharon Stone - Valentino has become one of the world's most enduring fashion designers."

Valentino and Giancarlo Giammetti, his business partner, are now starting a new chapter in their fortunes following the sale of their company this winter for \$300m to H&P, the Italian industrial conglomerate behind Rizzoli publishing and the GFT textile group.

The two men, who have worked together since 1960, must now adapt to a new corporate regime.

For someone who has ceded his company's independence, Mr Giammetti appears remarkably relaxed in his opulent office with 16th century frescoes and Le Corbusier chaises longues on a sprawling Aubusson carpet at Valentino's headquarters on Piazza Mignanelli in the heart of Rome.

"We needed to secure the company's future," he says. "In a few years, Valentino and I will want to do something different. We had to make sure other people were ready to take over from us."

Mr Giammetti began the process of transition a year ago by asking Goldman Sachs, the US investment bank, to produce proposals for Valentino's future. A flotation was ruled out, as Mr Giammetti was concerned that life as a public company would be too constraining, and Goldman Sachs was

instructed to sound out prospective purchasers.

H&P, then known as HPI, swiftly emerged as frontrunner. Valentino had worked with GFT since 1976, when the latter manufactured its first ready-to-wear collection. Having failed in a recent attempt to merge GFT with Marzotto, its arch-rival, H&P management saw buying Valentino as an entrée to the luxury goods sector.

The deal was announced last September, and an agreement clinched in January. H&P has bought a brand synonymous with elegance in fashion circles, and retains a whiff of dolce vita glamour among the public, even if it is neither as widely known as Gianni Versace or Gucci, nor as hip as Prada or Helmut Lang.

Many of Valentino's customers have been loyal to the label for decades, but it is burdened with a middle-aged image when other fashion houses, such as Chris-

tian Dior and Hermès, are investing heavily in hiring young designers.

Valentino, which mustered modest operating profits of L31m (\$17m) on wholesale sales of L1,800m in 1997, needs to find a way of attracting new clients without alienating the old ones.

In theory, the H&P deal should give Valentino the capital it needs to modernise, and Mr Giammetti has already mapped out an investment strategy.

Recruiting executives to work alongside him is a priority, as is hiring new assistants for Valentino's studio, one of whom may eventually take over as chief designer.

Another objective is to rescind the company's licensing deals, most of which date back to the 1980s. "Some have been good deals, but others were done for the wrong reason, just to make money," says Mr Giammetti. "Handkerchieves in Japan. That was stupid."

Valentino has 30 licensing

agreements and Mr Giammetti is in talks to terminate them. Some licensees will continue to manufacture for the company, but Valentino will control distribution. It is also developing its Very Valentino brand as an umbrella label for younger ranges.

A longer-term objective is to expand the retail network of 84 outlets, including 11 wholly-owned boutiques. Some stores, including those in Milan and Paris, are to be renovated, and Mr Giammetti hopes to open new ones in North America and Europe, notably in Spain.

Mr Giammetti is also interested in helping H&P (in which he and Valentino will acquire a combined 3 per cent stake) to augment its luxury goods interests. "We see it as an Italian rival to the big French groups like LVMH," he says. "We're looking at acquisitions in leather, jewellery, maybe even another fashion house like Valentino. Why not?"

Shares suspended in two big Italian banks

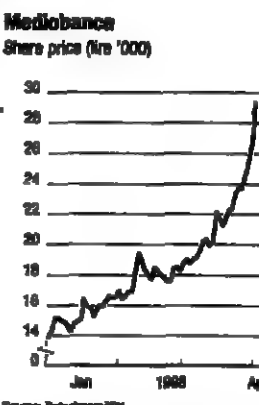
By Paul Boffa in Milan

Shares of both Mediobanca and Istituto San Paolo di Torino, the Italian banks, had to be suspended yesterday just before the close in the Milan stock exchange because of excessive rises.

Mediobanca, the Milan banking group at the centre of an influential network of corporate alliances, was trading 9.85 per cent higher at L29,350 before it was suspended. This followed a 4.4 per cent gain on Tuesday.

San Paolo, Italy's largest commercial bank, about to merge with IMI, the Rome banking group, was also suspended after its shares rose 9.8 per cent to L27,950.

Yesterday attention centred on the bank sector because of the wave of consolidation in the industry - the broad Mibtel index rose 2.35 per cent while the blue-chip Mib 30 index increased 2.65 per cent.



increase involving new shares and warrants would be launched on Monday. As a further sign of change, the bank will also host for the first time a meeting with analysts to discuss its industrial plans.

The capital increase involving a 1-for-5 rights issue with the new shares priced at L14,000 each coupled with warrants is designed to finance the bank's subscription of the recent Assicurazioni Generali cash call as well as its three-year strategic plan.

However, analysts also expect to see eventual changes in Mediobanca's network of alliances and inside the bank's controlling syndicate of shareholders.

Olivetti, the information technology and telecommunications group, is expected to abandon the syndicate now that Mediobanca has disposed of its 3 per cent stake in the company.

ONGC climbs 19% in year

By Shakti in New Delhi

The ONGC group's performance in 1997 was excellent, with a 19% increase in net income. The group's operating income rose by 21.5% over 1996, and its gross operating income rose by 21.5% over 1996. The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996.

The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996. The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996.

The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996. The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996.

The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996. The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996.

The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996. The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996.

The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996. The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996.

The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996. The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996.

The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996. The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996.

The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996. The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996.

The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996. The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996.

The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996. The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996.

The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996. The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996.

The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996. The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996.

The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996. The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996.

The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996. The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996.

NATEXIS GROUP IN 1997

SUBSTANTIAL GAINS IN BUSINESS ACTIVITY AND NET INCOME, PLUS AN IMPORTANT PRECAUTIONARY MEASURE TO PROVIDE AGAINST ASIAN EXPOSURE

- Fine performance by the group's competitive market activities (net banking income up 12.5 %).
- Progression in gross operating income, up 21.5 % over 1996.
- 11 % coverage of Asian exposure through a FRF 550 million precautionary general-purpose provision.
- Substantial gains in net income, group share: FRF 269 million (up FRF 90 million in 1996).
- Recommended dividend per share of FRF 10, or FRF 15, including French tax credit.

Once again, the past year was characterised in France by weak business loan demand, while favourable conditions continued to prevail in the financial markets. On the international plane, the outbreak of the financial crisis in Asia will remain the year's most notable event.

Against this background, Natexis group produced the following results:

GOOD HEADWAY IN NET BANKING INCOME (NBI) FOR MOST BUSINESS LINES

A commentary on the group's business activity for 1997 was presented in a detailed press release dated January 21, 1998. The final figures for the year confirm very favourable trends for most of the group's business lines. In 1997, net banking income (NBI) for the group's competitive market activities was FRF 3,777 million, representing a 12.5 percent increase over 1996. The group's net income rose by 19% over 1996, and its gross operating income rose by 21.5% over 1996.

Revenues generated from Specialised Financing increased by 8 percent. NBI from Market Activities, Asset Management, and Brokerage rose 6 percent to FRF 856 million (accounting for 21 percent of total NBI). Thanks in particular to good performances by Natexis Capital in the stock market brokerage field and ABM Corp. in trading mortgage-backed securities in the United States.

As in previous years, corporate lending and services in France continued with very sharp competition which squeezed profit margins and led to a 6 percent decline in NBI. Nevertheless, by optimising its business base, Natexis strengthened its market share in its main product lines, especially in the cash management and payment services area. Finally, the programmed reduction of institutional activity on behalf of the French State and the decline in revenues from corporate treasury diluted the improvement in the group's NBI. Despite these elements, however, total 1997 Natexis group net banking income amounted to FRF 4,168 million, 5.8 percent above the 1996 figure.

TIGHT EXPENSE CONTROL AND SHARP RISE IN GROSS OPERATING INCOME

Concurrent with its business expansion, the group continued to implement the expense reduction program initiated in mid-1996. Staffing was reduced to 3,515 full-time equivalent employees by year-end 1997, down from 3,777 in 1996 (down by 8 percent over an 18-month period); meanwhile, outside France, the group work force continued to grow (+10 percent).

All together expenses for the year were FRF 2,677 million, 1.4 percent below the 1996 figure. Expenses associated with operations in France were down by 5.9 percent. The combination of rising revenues and reduced expenses led to a strong increase in gross operating income, up 21.8 percent over the previous year to FRF 1,491 million.

SUBSTANTIAL PRECAUTIONARY PROVISION TO COVER EXPOSURE IN ASIA

At year-end 1997 the group's total exposure for the five countries affected by the financial crisis in Asia (South Korea, Thailand, Indonesia, Malaysia,

and the Philippines) was USD 1,250 million, repayments since then through February 28, 1998 have reduced that figure to USD 1,230 million - approximately 5 percent of total Natexis outstanding.

The group's exposure to these countries comes to USD 856 million, excluding exposure guaranteed ultimately by leading international names or secured by cash, and excluding trade financing (letters of credit commitments), but including sovereign and similar risk in Indonesia and Thailand. The main country concerned is South Korea which accounts for 36 percent of the group's exposure, followed by Thailand (26 percent), and Indonesia (24 percent).

Natexis is not directly at risk either in the Asian real estate, stock, foreign exchange, or financial markets. No particular credit risk has to this day required the establishment of provisions in relation to this crisis. Following a detailed analysis of its portfolio, the group remains confident in the quality of its overall exposure. Nevertheless, as a precaution, and to preserve its margins in the face of a possible deterioration in the condition of certain counterparties or countries, the Board of Directors has decided to increase general-purpose provisions by a substantial amount and to withdraw FRF 200 million from the Fund for general banking risk in order to provide an 11 percent cover for the group's exposure to Asian risks. The amount of general-purpose provisions is thus increased from FRF 304 million to FRF 926 million, FRF 550 million of which are earmarked for Asia.

CONSOLIDATED NET INCOME IS RAISED FROM FRF 88 MILLION TO FRF 289 MILLION

Other factors having a significant impact on the group's year-end income statement are:

- provisions established during the first half of the year following the French Banking Commission's technical inspection mission. On the full year, the main headings affected are those concerning provisions for specific credit risks (under additional provisions) and share in equity affiliates, amounting to market the group's property buildings (excluding business premises);

- disposal of the group's 66 percent interest in All Gestion. This sale, announced at the end of December 1997 and produced the bulk of the FRF 227 million in net gains on long-term investments;

- a drawing from the Fund for general banking risk amounting to FRF 804 million (excluding FRF 604 million for the first half of 1997);

- a high pay charge (FRF 237 million) principally due to the high proportion of net income generated by group entities operating outside France and therefore not included in the tax group.

Overall, net income group share for 1997 stands at FRF 269 million, as compared with FRF 98 million the year before.

The Board of Directors will recommend the payment of a net dividend per share of FRF 10 (FRF 15, including French tax credit).

| KEY FIGURES | 1996 | 1997 | Change |
|---|-------|-------|---------|
| (in FRF millions) | | | |
| Net banking income (NBI) | 3,399 | 4,168 | +23.2% |
| of which NBI from competitive market activities | 3,399 | 3,777 | +12.5% |
| Gross operating income | 1,224 | 1,491 | +21.8% |
| Net income, group share | 98 | 269 | +275.0% |

| (in FRF billions) | 1996 | 1997 |
|-------------------------------|-------|-------|
| Total assets | 288 | 290 |
| Total shareholders' equity | 17.4 | 17.4 |
| Solvency ratio: | | |
| Cooke | 93.3% | 85.5% |
| EU capital adequacy Directive | 133% | 123% |



NATEXIS GROUPE



The Annual Meeting of Stockholders of Akzo Nobel N.V. - formerly Akzo N.V. - will be held in Muis Sacrum, Velperbuitensingel, Arnhem, the Netherlands, on Friday, April 24, 1998, at 1:00 p.m.

Agenda

1. Opening
2. Report of the Board of Management for the fiscal year 1997
3. Approval of the 1997 financial statements of Akzo Nobel N.V. and of the dividend; discharge of the members of the Board of Management of their responsibility for their conduct of the business and discharge of the members of the Supervisory Board for their supervision
4. Appointment to the Supervisory Board; remuneration of the members
5. Appointment of F.B. Blaise as a member of the Board of Management
6. Proposal to authorize the Board of Management to issue shares and to restrict or disregard the preemptive rights of stockholders
7. Proposal to authorize the Board of Management to acquire shares of the Company on behalf of the Company
8. Discussion on Corporate Governance within the Company
9. Proposal to amend the Articles of Association of Akzo Nobel N.V.
10. Any other business

Re item 4: F.H. Fentener van Vlissingen, A.E. Cohen, and L.C. van Wachem are nominated for reappointment. It is proposed that starting from 1998, the variable component of the remuneration, as approved by stockholders in the Annual Meeting of Stockholders of April 26, 1994, be abolished, and the remuneration of each of the members of the Supervisory Board be determined at NLG 90,000 per annum as of January 1, 1998.

Re item 6: This proposal concerns the designation of the Board of Management, for a period of eighteen months, as authorized:

- a) to issue - and to grant subscription rights to - shares up to a maximum of 10 percent of the total number of shares outstanding;
- b) to restrict or disregard the preemptive rights allowed to stockholders by virtue of the law in respect of the issue of shares or the granting of subscription rights in conformity with [a], but only regarding shares issued pursuant to a resolution of the Board of Management.

Re item 7: This proposal concerns the authorization of the Board of Management, for a period of eighteen months, within the limits of the law and the Articles of Association, to acquire shares in the Company, through the stock market or otherwise, at a price between par value and the opening price at the day of transaction plus 10 percent.

Re item 8: The Company's response to the report on Corporate Governance in the Netherlands is available for inspection at the Company's office. On request these documents will be sent to stockholders free of costs.

Re item 9: The proposed amendments with explanatory notes are available for inspection at the Company's office. On request these documents will be sent to stockholders free of costs.

This agenda, the signed financial statements, and a list of personal data on the nominees for the Supervisory Board are available for inspection by stockholders at the Company's office, Velperweg 76, Arnhem, the Netherlands. Copies of the aforementioned documents are available to stockholders free of costs at the Company's office and through the banks mentioned below.

Stockholders who wish to attend the meeting or choose to be represented at the meeting shall deposit their shares at the Company's office, Velperweg 76, Arnhem, the Netherlands, alternatively at ABN AMRO Bank N.V., Herengracht 595, Amsterdam, or through one of the banks listed below, before Friday, April 17, 1998, 4:00 p.m. A stockholder who chooses to be represented shall also give a signed power of attorney - either or not using the bottom portion of the certificate of deposit - whilst the proxy shall surrender the certificate of deposit and the power of attorney before the meeting. A separate power of attorney duly completed and signed by the stockholder may also be presented by the proxy in the form of a faxed message.

To facilitate prompt verification of the validity of the power of attorney, Akzo Nobel requests the stockholder or the proxy to make available a copy thereof to: Akzo Nobel N.V., Investor Relations Dept., P.O. Box 9500, 6800 SB ARNHEM, the Netherlands. Fax: +31 26 4424909, not later than one day ahead of the meeting, or to present the certificate of deposit and the power of attorney at least one hour before the meeting at the registration desk.

Banks: In the Netherlands: ABN AMRO Bank N.V., MeesPierson N.V., and ING Bank N.V. in Amsterdam, F. van Lanschot Bankiers N.V. in 's-Hertogenbosch, Rabobank Nederland in Utrecht, and their branches; In Germany: Deutsche Bank AG and Dresdner Bank AG in Frankfurt a.M., BHF-BANK AG in Berlin, and Sal. Oppenheim jr. & Cie. KGaA in Cologne; In Belgium: Generale Bank, Paribas Bank België, and Kredietbank in Antwerp and Brussels; In Luxembourg: Banque Générale du Luxembourg S.A. in the city of Luxembourg; In the United Kingdom: Barclays Global Securities Services and Midland Securities Service in London; In France: Lazard Frères & Cie and Banque Nationale de Paris in Paris; In Austria: Creditanstalt AG in Vienna; In Switzerland: Credit Suisse First Boston, Schweizerische Bankgesellschaft and Schweizerischer Bankverein in Zurich, and their branches, and Pictet & Cie in Geneva.

The Supervisory Board

Arnhem, April 1, 1998

Akzo Nobel N.V.

COMPANIES & FINANCE: EUROPE

BANKING FRANCO-BELGIAN GROUP REMAINS ON TAKEOVER TRAIL DESPITE DECISION NOT TO BID FOR CIC

Dexia still seeking acquisitions

By Neil Buckley in Brussels and Andrew Jack in Paris

Dexia, the Franco-Belgian banking group, made clear yesterday it still despite the acquisition trail still its decision not to bid for CIC, the French bank.

The group - formed by the alliance of Crédit Communal de Belgique and Crédit Communal de France - said it had signed a preliminary agreement to take over the pensions division of SMAP, Belgium's leading insurance company in the pension and life sector.

François Narmon, chairman of Dexia's Belgian arm, said the deal was an impor-

tant step towards creating a "bancassurance" business in Belgium. Dexia already co-operates with SMAP, a mutual insurer owned mainly by Belgian local authorities.

He added that Dexia was in the final stages of talks on acquiring a stake in an international consulting business in the infrastructure financing sector.

That would fit with the ambitions of Dexia - a holding company of which the French and Belgian arms each hold 50 per cent - to become a leading force in public sector and infrastructure financing.

Mr Narmon said Dexia's withdrawal from the bidding for CIC, the French state-owned bank currently being privatised, reflected its analysis that the synergies were insufficient, and that the acquisition would have "weakened our financial profile". But this did not mean Dexia was not seeking new opportunities.

"We are also looking at other acquisitions in Europe," he said. "1998 will be a year of alliances and acquisitions."

His comments were echoed in Paris by Pierre Richard, chairman of Dexia's French arm, who said Dexia was now "a group which counts

in the European banking landscape". With total assets of BFR7,528bn (\$197bn), it is one of Europe's top 25 banks.

The comments came as Dexia reported a 12.9 per cent increase in 1997 net income, from BFR19.4bn to BFR21.9bn. It also reported an exceptional gain of BFR14.6bn on the sale of its stake in Banque Bruxelles Lambert, Belgium's third-largest bank, which was taken over by ING of the Netherlands last December.

Net banking income rose 4.9 per cent, from BFR55.08bn to BFR58.2bn, reflecting only a modest rise in net interest income from BFR65.3bn to BFR67.2bn. The rise was im-

ited by the fact that revenues from the sale of Dexia Belgium shares by Belgian local authorities - which previously owned Crédit Communal de Belgique - were used to pay off their loans, reducing the bank's outstanding commitments.

Non-interest income increased 11.5 per cent to BFR21.97bn.

Earnings per share for the Belgian arm increased from BFR263.8 to BFR294.2, with an 11.1 per cent increase in the dividend proposed, to BFR120.

Earnings for Dexia France rose from FF463.3 to FF482.9, with a gross dividend of FF25.95 proposed.

Shake-up at Crédit Lyonnais brokers

By Clay Harris, Banking Correspondent

Crédit Lyonnais is to integrate its UK stockbroking business, based on Laing & Crutchbank, a firm founded after a poker game in the 1890s, into a Europe-wide structure.

The shake-up at Crédit Lyonnais Securities Europe will also split the management of equities and derivatives operations. The venerable names Laing and Crutchbank will all but disappear in the change as will Cholet Dupont in Paris.

Michael Kerr-Dineen, chief executive of CL Laing in London, has been named head of European brokerage for CLSE. "The wall has come down between the UK and Europe within an integrated management structure," he said yesterday.

The change was intended to enhance the French bank's ability to offer pan-European services to institutional and corporate clients. It completed a process undertaken elsewhere in Europe. Domestic clients in the UK and France should see no disruption, he said. The Laing & Crutchbank name will be retained in private client banking.

The equity derivatives operation run by Joel Jauvel has been separated from Mr Kerr-Dineen's brokerage business. He will gain responsibility for convertible bonds, trading arbitrage and strategic equity risk management. The bank said this would allow it to reinforce its presence in Europe after economic and monetary union and in the US.

Mr Kerr-Dineen and Mr Jauvel will report to Chantal Lanchon, head of CL Capital Markets.

Cholet Dupont and CL Laing will now be called, respectively, CLSE France and CLSE UK. Crédit Lyonnais bought a minority stake in Cholet Dupont in 1987, and full ownership of Alexander Laing & Crutchbank the same year.

NEWS DIGEST

AIRLINES

BA takes 100% of German operation

British Airways has become the 100 per cent owner of Deutsche BA, its German operation. The Deutsche BA holding company said yesterday it was taking over the 19 per cent holding held by Commerzbank and the 16 per cent stake held by BB-Kapitalbeteiligungsgesellschaft, a financial investment group. Deutsche BA said the purchases highlighted its importance to BA's European strategy. Ralph Atkins, Bonn

CHEMICALS

Veba sells Contensio unit

The chemicals subsidiary of Veba, the Düsseldorf-based conglomerate, yesterday announced it had sold operations with sales of DM1.05bn (\$568m) to the petroleum and chemicals division of RWE, its Essen-based rival, for between DM500m and DM600m. The sale of Contensio Chemicals is part of a long-running restructuring programme at Huls, the Veba subsidiary, which is being merged with Degussa, the Frankfurt-based chemicals group. Volkert Bode, Huls management board member, said the divisions sold would only have reached market leading positions in a reasonable time. "If we had spent an inordinate amount of money," RWE said the deal - which is subject to approval by competition authorities - would strengthen core activities and increase the annual sales of RWE-DEA Chemicals to DM4.5bn. The businesses affected include solvents, detergent raw materials and products used in foods such as jelly babies. Ralph Atkins

THYSSEN AND KRUPP

Merger effective by September

Thyssen and Krupp, the German engineering groups, have announced they expect the groups' planned merger to be completed formally on March 1, 1999 but take effect from the end of September this year. In a letter to employees, the groups said an application for approval by European competition authorities had been lodged yesterday. The extraordinary shareholders' meetings are expected at the beginning of December. The combined Thyssen Krupp group will have a turnover of about DM70bn (\$38bn), ranking it among Germany's biggest companies. The administrative centre will be in Düsseldorf. Thyssen and Krupp said the tax consequences of the merger should be "significantly lower" than some observers expect. Ralph Atkins

HOUSEHOLD APPLIANCES

Electrolux eyes Russia base

Electrolux of Sweden, the world's largest supplier of household appliances, said yesterday it was considering the feasibility of establishing a production base in Russia. The company said the rapid growth of the Russian white goods market would make it necessary "sooner or later" for Electrolux to start manufacturing in the country. Folke Hammarling, a senior Electrolux official, said the company had been in contact with several Russian producers but talks had not progressed beyond a preliminary stage. Electrolux's Russian sales doubled last year to almost SKr1bn (\$125m), compared with group turnover of SKr61bn in Europe. Greg Mcivor, Stockholm

PHARMACEUTICALS

Pliva advances 31.8%

Pliva of Croatia, the largest pharmaceuticals group in central and east Europe, increased its net profits last year by 31.8 per cent to 804m kuna (\$93m). Turnover rose 23 per cent to 2.86bn kuna helped by a big increase in exports including a jump of 121 per cent in sales in Russia. The Croatian government is expected to press ahead shortly with the sale of a stake of up to 14.16 per cent in Pliva in an international secondary share offering. The share sale could be expanded to include a small part of the 10.88 per cent stake held by the European Bank for Reconstruction and Development. Merrill Lynch and Daimler Europe are joint global co-ordinators for the share offering.

Exports, which rose by 37.9 per cent last year accounted for 51.9 per cent of group turnover compared with 46.5 per cent a year earlier. Mr Zeljko Covic, Pliva chief executive, said that the group had increased its holding in Polfa Krakow, the Polish drugs company to 77.7 per cent. Kevin Done, East Europe Correspondent

STEEL

SSAB to redeem shares

SSAB, the Swedish steel group, yesterday confirmed plans for a SKr3bn (\$375m) share redemption and a SKr4bn capital expenditure programme to develop its mill operations. It said the share redemption would be funded from net cash reserves of around SKr3bn, adding that it would rely on borrowings for its investment programme. Details are expected later this month. Tim Bart, Stockholm

Go-ahead given to MDI restructuring

By Hilary Barnes in Copenhagen and Maggie Urry in London

A plan to reconstruct MD Foods International (MDI), the Danish dairy company, which has lost DKr1.3bn (\$164m) from investments in operations in the UK since 1989, was approved at a meeting of shareholders in Aarhus, Jutland, today.

The meeting was preceded by a stand-off between Danish institutional investors and the controlling owner of MDI, the MD Foods agricultural co-operative.

The institutional investors - led by insurance company, Codan, and pension funds, PKA and Kommunernes Pensjonsforsikring - which put up almost half the share capital to finance the UK venture, yesterday threatened to put MDI into receivership unless MD Foods gave them better terms.

Under the terms of the reconstruction plan, the share capital in MDI will be written off and MDI's operations transferred to a new company wholly-owned

by MD Foods. MDI itself will be liquidated.

The institutional investors were sweetened today when MD Foods offered them an option to subscribe to shares in the new company within the next four years. If the UK operation finally becomes profitable, this means that the institutional investors will have a chance to recover some of the money.

Four Danish banks - Den Danske Bank, Unibank, BG Bank and Jyske Bank - which have financed MDI, have also lost heavily from the UK venture. The banks are owed about DKr1.5bn. MD Foods, which owns 51 per cent of the share capital in MDI, has so far refused to honour MDI's bank debts.

The losses in the UK, where MDI has bought up dairies to become the third largest dairy operator, have been sustained in a market suffering from excess supply of milk and falling prices.

MD Foods made its first foray into UK dairy processing in 1980 with the acquisition of Associated Fresh

Foods for 292.4m (\$155m). Since then it has invested heavily, and has plans to build a new dairy in Leeds.

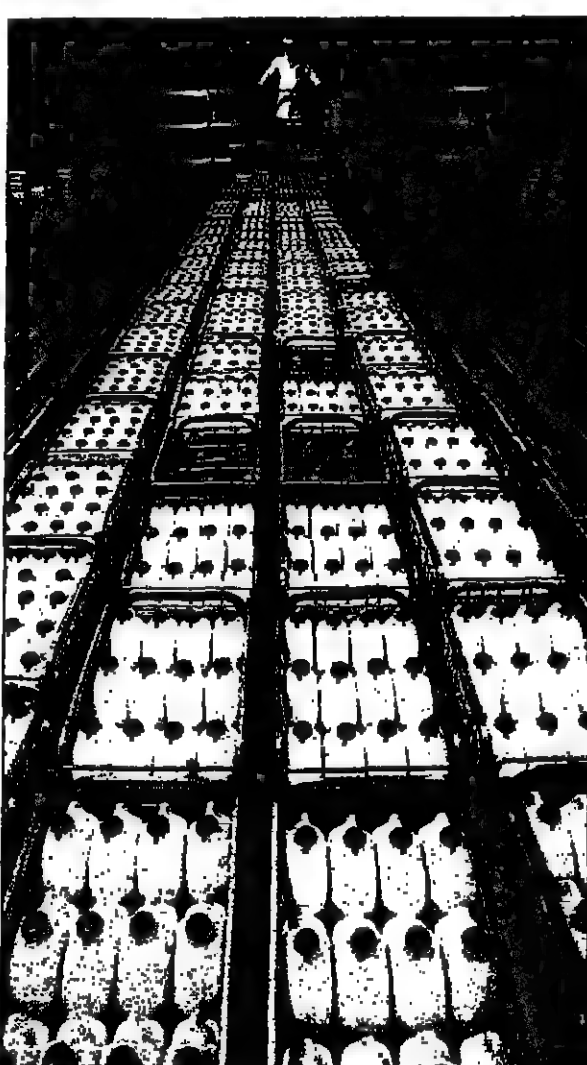
However, in the past couple of years it has sustained heavy losses in the UK, and rumours have circulated that the parent company would eventually pull out.

"The Danish often-repeated determination to stay in the UK appears to have maintained the confidence of its leading supermarket customers, in spite of uncertainty over the reconstruction, and even allowed it to increase market share."

MD Foods' investment in its UK business has amounted to substantially more than its current value, which analysts estimate at about £100m.

The dairy industry is in a state of flux, with many predicting a restructuring of the top companies, but little happening so far.

At the same time the raw milk price has fallen sharply, as sterling has risen, and UK dairy farmers are suffering severe falls in income.



The fall in the price of milk has hit profits of UK dairy farmers

PUTNAM INTERNATIONAL FUND

SICAV
11, rue Aldringen, L-1118 Luxembourg
R.C. Luxembourg B 11.197

NOTICE OF MEETING
Notice is hereby given that the Annual General Meeting of Shareholders will be held at the registered office of the Company on 20 April 1998 at 3.00 p.m. with the following agenda:

1. Presentation of the reports of the Board of Directors and of the Auditor;
2. Approval of the balance sheet and profit and loss account as of 31 December 1997;
3. Discharge of the Directors for the fiscal period ended 31 December 1997;
4. Re-election of the co-opted Mr Mario-François Lhoir de Salenay as a Director in replacement of Mr Jean-Paul Thomas, who has resigned;
5. Re-election of Messrs John R. Verani, Takanobu Watanabe, Thomas M. Turpin, John C. Talarian, Steven Spiegel, Alfred F. Brusch and Marie-Françoise Lhoir de Salenay as Directors for the ensuing year;
6. Any other business which may be properly brought before the Meeting.

The shareholders are advised that no quorum is required for the items of the agenda and that the decisions will be taken at the simple majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act by proxy.

By order of the Board of Directors

Ex-UBS chief to join private Geneva bank

Renaud de Planta, former chief executive of UBS in Hong Kong, is joining Pictet & Cie, Geneva's biggest private bank, where he will be the youngest of eight partners with unlimited liability, writes William Hall in Zurich.

It is highly unusual for Switzerland's private banks to recruit new partners from outside not only their family but also the company.

Mr de Planta is joining Pictet along with Jean-François Demole, who is the son of a former partner of Pictet and nephew of a current partner.

They are Pictet's first new partners since the short-lived appointment of Fabien Pictet, who quit the bank last autumn.

Mr de Planta was considered one of the rising stars

at UBS prior to the announcement of its merger with Swiss Bank Corporation. He had been named head of equity derivatives for the enlarged Warburg Dillon Read.

There has been unrest in UBS management because most senior jobs have gone to SBC personnel.

Ulrich Grete, head of resources at UBS, and Anton Affentranger, head of commercial and institutional banking, have already announced they are leaving UBS's Zurich headquarters.

Following the payment of UBS's annual bonuses in Switzerland, Swiss private banks have reported a surge in job applications from UBS staff, many of whom have also been offered jobs in the enlarged UBS group.

TANJONG PUBLIC LIMITED COMPANY

(Incorporated in England 1926 - Registration No. 210874)
(Registered as a foreign company in Malaysia - No. 990903-7)

NOTICE OF PROPOSED FINAL DIVIDEND AND CLOSURE OF BOOKS

NOTICE IS HEREBY GIVEN that a final dividend of 15.54 sen per share (after having taken account of Malaysian Income Tax at 28%) in respect of the financial year ended 31 January 1998 has been recommended by the Directors for approval by the members at the Twenty First Annual General Meeting of the Company, to be held on 14 August 1998 at 10.00 a.m. at the registered office of the Company, 11, rue Aldringen, Luxembourg, up to the close of business at 5.00 p.m. on 17 July 1998. Shareholders on record of the Company at the close of business on 17 July 1998.

Any employee of the Company who has exercised, or wishes to exercise, the option to subscribe for shares in the Company granted to such employee under the Company's Employees' Share Option Scheme should note that an employee exercising such an option is not entitled to any dividend which relates to a financial year that precedes the date of the employee's exercise of option.

The Register of Members of the Company will be closed from 18 July 1998 to 25 July 1998 (both dates inclusive) for the purpose of determining shareholders' entitlement to the dividend.

Registrable transfers received by the Company's Branch Registers in Malaysia, Singapore & Co. Ltd., at 118, Raffles Place, Singapore, or the Company's Principal Register in the United Kingdom, UK plc, at Balliol House, 200/201 High Road, Biffert, Essex IG1 1NG, England, up to the close of business at 5.00 p.m. on 17 July 1998 will be registered before shareholders to the dividend are determined.

FURTHER NOTICE IS HEREBY GIVEN that the Malaysian Central Depository Sdn. Bhd. shall not be accepting any request for deposit, and for withdrawal of shares commencing 12.30 p.m. on 15 July 1998 until 12.30 p.m. on 17 July 1998. A Depositor shall qualify for entitlement only in respect of:

- (i) Shares deposited into the Depositor's Securities Account before 12.30 p.m. on 15 July 1998;
- (ii) Shares not withdrawn from the Depositor's Securities Account as at 12.30 p.m. on 15 July 1998;
- (iii) Shares transferred into the Depositor's Securities Account before 12.30 p.m. on 17 July 1998 in respect of ordinary transfer;
- (iv) Shares transferred into the Depositor's Securities Account as at or before 3.00 p.m. on 17 July 1998 in respect of express transfer; and
- (v) Shares bought on the Kuala Lumpur Stock Exchange on a cum entitlement basis according to the Rules of the Kuala Lumpur Stock Exchange.

By Order of the Board

Stagamy Ramasamy
Secretary
1 April 1998

17th Floor Menara Suncor
Jalan Ratu Chulan
50200 Kuala Lumpur
Malaysia

JUPITER TYNDALL GLOBAL FUND, SICAV

Registered Office: Luxembourg, 13, rue Goethe
R.C. Luxembourg B34 882

DIVIDEND NOTICE

The Directors resolved to pay a dividend of 2 pence per share to shareholders of the High Yield Portfolio on record on 31 March 1998 with an ex-dividend date of 1 April 1998 and a payment date of 6 April 1998.

By order of the Board

Amethyst Funding Corporation

USD 200,000,000
Secured American Funding
Rate Notes due 2003

For the interest period 1st April, 1998 to 1st May 1998 the Notes will carry a Rate of Interest of 5.000% per annum. The coupon amount per original USD 1,000,000 Note will be USD 4,989.59 payable on 1st May, 1998.

ISI Luxembourg S.A.
Agent Bank since 2 April 1998

To Advertise

Your Legal Notices
Please contact:

Melanie Miles on

Tel: +44 0171 873 3349

Fax: +44 0171 873 3064

To Advertise in the Business Opportunities Section

Please call Marion Wedderburn

on +44 0171 873 4874

Knowledge



Over 24,000 investment professionals from 63 countries have passed three rigorous exams to reach a common goal - the right to use the prestigious CFA® designation - Chartered Financial Analyst. But passing the exams is only the beginning. The CFA charterholders' tireless pursuit of knowledge ensures that they meet the most demanding levels of competence and excellence.

A universal symbol for high professional standards and principles, the CFA charter is sponsored by the Association for Investment Management and Research. AIMR also offers other professional development programs designed to achieve higher standards for CFA charterholders, their employers and their clients.

For more information and a free brochure, call 1-800-863-6825. Or visit our Web site at www.aimr.org.



Deere close to buying Powerscreen arm

By Robert Wright

Powerscreen International, the Northern Irish engineer, appears close to selling its Matbro subsidiary to the US agricultural machinery maker John Deere.

John Deere is thought to have signed a letter of intent to buy Matbro, which makes specialist tractors. But it is delaying a final decision until after April 9, by which time it should have seen a

report by KPMG, Powerscreen's auditors, into the accounting problems.

Powerscreen announced on January 27 it was taking a \$46.7m (\$78m) provision for losses at Matbro for the year to March 31 1998. John Deere was a likely buyer for Matbro because Matbro manufactured John Deere machines under licence.

The sale plans come amid claims from a Powerscreen competitor that the mispric-

ing which partly caused Matbro's problems may also have affected other parts of the group.

Stephen Sly, a solicitor at Russell & Creswick, Sheffield, said he had been retained by Extac Screens and Crushers, one of Powerscreen's competitors, to examine allegations of anti-competitive pricing which might have affected Extac.

Extac competes only against the stone screening and

crushing divisions of Powerscreen, where Powerscreen has so far insisted there was no mispricing.

If machines were deliberately sold at uneconomic prices to gain market share, it might be the kind of behaviour which has previously been held by the Office of Fair Trading to be anti-competitive.

Powerscreen dominates the stone screening and crushing market.

Extac's suspicions back up claims by a former senior member of Powerscreen staff that Peggson, which makes stone crushing machinery, sold machines below advertised prices. The alleged mispricing would be similar to the kind which Powerscreen has admitted occurred at Matbro.

Powerscreen would say only that allegations of wider mispricing would be examined in KPMG's report.

There has been scepticism that Matbro, which had turnover of \$53.2m in 1996, could alone have run up losses of \$46.7m in the first nine months of the 1997 financial year.

Powerscreen would not comment on plans to sell Matbro. John Deere said only: "It has been Deere's policy in the past to inform the media in a timely manner, once an agreement has been concluded."

COMMENT

GEC/Finmeccanica

After a nine month gestation, the first defence joint venture between the UK's General Electric Company and Italy's Finmeccanica is ready to pop. The signs are it is not a beauty, but has promise. Maintaining two separate companies - one for British assets, the other for Italian - looks defensive and will not ease the task of exploiting available savings and boosting revenues. And while having a GEC-Marconi man, Peter Brown, as chief executive should bring a keen eye to the cost base, hints of a Buggins' turn rotation system at the top are discouraging. GEC should move fast towards gaining full control of the joint venture. Fortunately, the history of earlier joint ventures between the two companies, and the Italian government's desire to raise finance through privatisations, suggest this may be possible.

Despite these shortcomings - perhaps inevitable given questions of prestige and national security - this alliance does offer GEC improved access to the Italian market. And in time it could form the kernel of a wider European missiles alliance. The logical start would be with Matra/Bae Dynamics. That might force Aerospaziale and Thomson-CSF to the table at a later date.

Monetary policy

The Bank of England's monetary policy committee meeting next week needs to decide not just what to do with interest rates but how to convey its thinking. A big weakness at present is that its minutes are published six weeks after each monthly meeting. That means they are always one meeting out of date. When the committee's thinking is shifting, the markets and public can be seriously misled. A particularly absurd example occurred after February's meeting. Mervyn King, the Bank's chief economist, had just been converted to the view that rates needed to rise but was not allowed to say so - even when questioned by the Commons Treasury Select Committee.

Why then does the committee stick to its six-week delay? One reason is tradition: this is what happened in the old days of the Ken and Eddie show and is also the US Federal Reserve's practice. Another is fear that up-to-date minutes will attract more scrutiny. Does the committee not realise that its huge power must be balanced by greater accountability?

US consumer group worry on Texas bid

By Andrew Taylor

Commission. The Consumers Union letter to Offer, signed by Ms Briemester, described the offer as "like a rattlesnake trying to swallow an armadillo - possible but not easy."

It said: "The acquisition raises serious questions about the ability of regulators in Texas and Britain to protect customers of regulated utility services from adverse consequences that could result from this investment."

More's move from grotty business to hot property

Andrew Edgecliffe-Johnson on the £475m bid battle for an automated public convenience group

When Coline McConville, a management consultant at McKinsey, was called two years ago about a job as development director of the More Group, the outdoor advertising company, she immediately said "no" and put the telephone down.

Automatic public conveniences, roadside poster sites and illuminated bus shelters do not look that exciting at first glance, but this week, however, More has found itself a hot property at the centre of what promises to be a fierce bid battle.

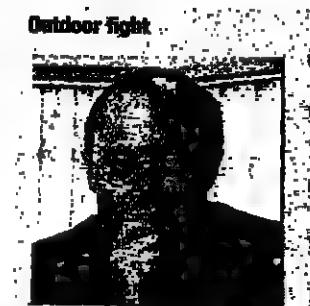
Having agreed a \$446m takeover by Clear Channel, a US media group, More heard on Friday that its arch-rival, Decaux of France, was planning a \$475m offer.

Decaux's bid surprised analysts who assumed that its position as More's only real challenger in the UK street furniture market would rule out any combination on competition grounds.

Predictions that Clear Channel may return with a yet higher bid for a company which made \$28.5m pre-tax profit last year have left other observers wondering why this company holds such appeal.

Mrs McConville, who had a change of heart about the headhunter's proposal and took the More Group job, says the simple answer is that what was once "a grotty business" is now a serious, growing advertising market.

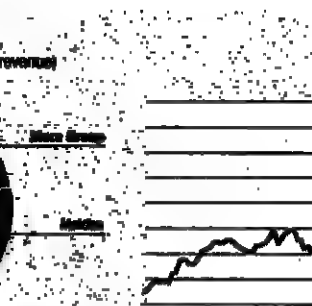
Outdoor advertising is now worth \$180m (£107m) a year, and has 6 per cent share of the world display advertising market. It is dwarfed by print, television and radio advertising, but is growing faster than most other forms of advertising, particularly in bus shelters



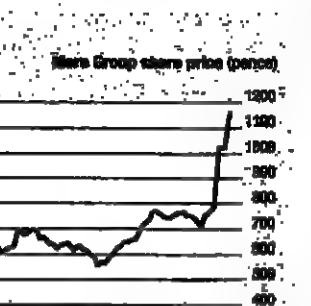
Roger Parry, chief executive of More Group



More Group ownership structure (by revenue)



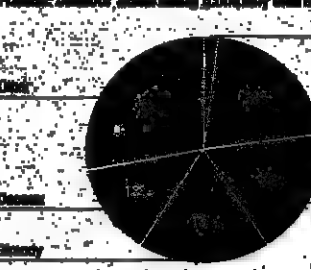
Decaux ownership structure (by revenue)



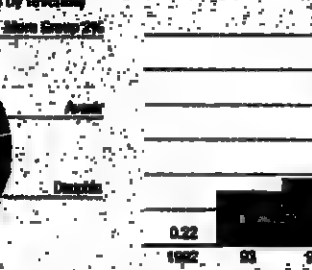
More Group share price (pence)



Jean-Francois Decaux, chief executive of Decaux



Clear Channel ownership structure (by revenue)



More Group pre-tax profits (£m)

and automatic public conveniences - street furniture in the jargon.

It is also one of the rare industries where the US remains an emerging market. Outdoor advertising has a 12 per cent market share in France and 6 per cent in the UK, but it claims just 14 per cent of the advertising spend in the US.

The US has the added appeal of being a highly fragmented market, where the top five companies control less than half of the market.

Clear Channel and Decaux have both decided that they can only attack the US market if they are big enough to fund investment in new products and bids for large contracts.

The industry's other big change has been an invasion of professional management. Decaux and the German group Wall remain family-

controlled. But More's chief executive, Roger Parry, trained at McKinsey and is married to one of the consultancy's partners, while Ron Zengibe of the US poster group Maiden and Lowry Mays of Clear Channel are both Harvard Business School graduates.

Jean-Francois Decaux's father, Jean-Claude, started off 35 years ago by designing a bus shelter and driving it around France on the back of a truck to show to local councils. "Right now, it's basically my father, my brother and myself," Mr Decaux said yesterday, but the family recognises that it needs more international management.

Decaux and More diverge on the question of competition. The British group points to the fact that the pair would control 88 per cent of the UK street furniture market if they combined, with almost every local authority contract in the country.

Decaux, by contrast, believes that the Office of Fair Trading should look at the entire outdoor advertising market - including billboards, buses and trains - where More has a 21 per cent share and Decaux 3 per cent.

Mr Decaux says street furniture is "like the tennis circuit, with a group of big players going from one city to another pitching for contracts."

Many analysts disagree with Decaux's claim that the street furniture market is a genuine hotbed of competition. While Wall and US groups such as OSI and TDI may turn out for large city contracts such as New York, Sydney and Edinburgh, they have made minimal impact in local authority tenders.

One analyst described the UK market as a cartel and dismissed Decaux's claims as "a French farce".

The conspiracy theorists believe that Decaux's bid is a clever way to force Clear Channel to overpay and get a look at its rival's plans.

The OFT is more likely to be swayed by what the local councils have to say. Decaux's arguments were supported by Peter Spalding, a former mayor of Croydon, who welcomed the prospect of a more co-ordinated product range.

Roger Banks, the public transport engineer for Portsmouth council, said he would be concerned to see the two companies link, however: "The fact that More and Decaux have been challenging for the same market does keep prices down and ensures local authorities get a good deal."

CU plans to set up in Russia

By Christopher Adams

Commercial Union, the composite insurer which plans to merge with General Accident, is to enter the Russian insurance market.

It is expected to announce plans shortly for a Moscow-based life assurance operation that would build on the group's presence in eastern Europe.

Few foreign insurers have established a significant presence in Russia, where insurance spending is low

but demand for life and savings products is rising.

Political and legislative uncertainty that followed the collapse of the former Soviet Union has deterred many potential investors as have restrictions on foreign ownership of domestic companies. Those that have invested in Russia include Allianz of Germany and AIG, the leading US-based international insurer.

Edinburgh-based Scottish Provident, the mutually owned life insurer, has inter-

ests in Russia. It set up a joint venture with Employers Re of the US, the independent Trade Union of Russian Servicemen and the European Bank for Reconstruction and Development three years ago.

CU has a fast-growing business in Poland and set up in the Czech Republic last year. The Russian life operation will be modelled along lines similar to the Polish business. CU increased annual sales in Poland last year by 51 per

cent to \$57m, has more than 850,000 policies on its books, and a 40 per cent market share of individual life business.

CU is likely to distribute products in Russia through a tied salesforce. Investment in the business is likely to be small initially, as it was in Poland. It has been talking to possible partners for more than a year.

It is also considering expanding elsewhere in eastern Europe and the former Soviet Union.

British Midland soars to £17m

By Michael Stophard

Investment in its business class service helped British Midland almost triple pre-tax profits from \$6.1m to £17.3m (\$28.9m) last year.

The airline, which is 40 per cent owned by Scandinavian Airlines System, said its outcome had also been buoyed by the three-day British Airways strike last summer. The additional passengers had added \$3m to profits, said Sir Michael Bishop, chairman.

Investment in the airline's business class had increased revenues and yields, the amount charged per passenger per mile. Turnover for 1997 increased by 11 per cent to \$529.5m.

The number of passengers carried grew by 7 per cent to 5.7m.

The load factor, or aircraft seat occupancy, was 65.4 per

cent, compared with 63.2 per cent in 1996.

Sir Michael said British Midland had withstood competition from new low cost carriers.

The airline had won business from Richard Branson's Virgin Express, which had taken over flights between London and Brussels previously operated by Sabena of Belgium.

Competition in the low cost sector increased yesterday when British Airways confirmed that Go, its new no-frills carrier, would fly from London's Stansted airport to Rome, Milan and Copenhagen. Unlike EasyJet and Virgin, Sir Michael said British Midland had no objection to the establishment of Go. Barbara Cassani, Go's chief executive, said fares on all three routes would be £100 return, including taxes.

Four operators in bid for MTL

By Jonathan Ford

Four of the UK's largest public transport operators are understood to have joined the bidding for MTL, the Merseyside bus and train company put up for sale in February after shelving its plans to float on the London Stock Exchange.

The company, which set a deadline of last week for indicative offers, is understood to have received proposals from Stagecoach, FirstGroup, Arriva and Go-Ahead.

MTL is evaluating the bids with its advisers, SBC Warburg and KPMG, and a deal is not expected before the end of this month.

Stagecoach and Go-Ahead are both thought to have made offers to buy the entire company for about £100m (£167m).

MTL is also understood to

be looking at proposals that would involve selling the business in parts. FirstGroup is thought to be interested only in acquiring MTL's London bus operation. Arriva is also believed to be looking at buying just parts of the business.

Peter Coombes, MTL chairman, is determined to realise the maximum value for its 2,500 employee shareholders and is reported to be prepared to withdraw the business from sale unless a high offer is received.

Analysts had pencilled in a flotation value of around £150m for the company. But this would have involved it having to raise fresh capital to repay its £40m of debt.

However, even after adjusting for the debt, the indicative bids received are still lower than the value expected for the company had it floated.

Notes for shareholders attending the 1998 Annual General Meeting of IMI S.p.A. in Rome, Italy, on Wednesday, 29 April 1998, at 9.00 am.

| Shareholder Name | First Name | Last Name | First Name | Last Name | First Name | Last Name |
|------------------|------------|-----------|------------|-----------|------------|-----------|
| IMI S.p.A. | IMI | S.p.A. | IMI | S.p.A. | IMI | S.p.A. |

| Shareholder Name | First Name | Last Name | First Name | Last Name | First Name | Last Name |
|------------------|------------|-----------|------------|-----------|------------|-----------|
| IMI S.p.A. | IMI | S.p.A. | IMI | S.p.A. | IMI | S.p.A. |

| Shareholder Name | First Name | Last Name | First Name | Last Name | First Name | Last Name |
|------------------|------------|-----------|------------|-----------|------------|-----------|
| IMI S.p.A. | IMI | S.p.A. | IMI | S.p.A. | IMI | S.p.A. |

| Shareholder Name | First Name | Last Name | First Name | Last Name | First Name | Last Name |
|------------------|------------|-----------|------------|-----------|------------|-----------|
| IMI S.p.A. | IMI | S.p.A. | IMI | S.p.A. | IMI | S.p.A. |

| Shareholder Name | First Name | Last Name | First Name | Last Name | First Name | Last Name |
|------------------|------------|-----------|------------|-----------|------------|-----------|
| IMI S.p.A. | IMI | S.p.A. | IMI | S.p.A. | IMI | S.p.A. |

| Shareholder Name | First Name | Last Name | First Name | Last Name | First Name | Last Name |
|------------------|------------|-----------|------------|-----------|------------|-----------|
| IMI S.p.A. | IMI | S.p.A. | IMI | S.p.A. | IMI | S.p.A. |

| Shareholder Name | First Name | Last Name | First Name | Last Name | First Name | Last Name |
|------------------|------------|-----------|------------|-----------|------------|-----------|
| IMI S.p.A. | IMI | S.p.A. | IMI | S.p.A. | IMI | S.p.A. |

| Shareholder Name | First Name | Last Name | First Name | Last Name | First Name | Last Name |
|------------------|------------|-----------|------------|-----------|------------|-----------|
| IMI S.p.A. | IMI | S.p.A. | IMI | S.p.A. | IMI | S.p.A. |

| Shareholder Name | First Name | Last Name | First Name | Last Name | First Name | Last Name |
|------------------|------------|-----------|------------|-----------|------------|-----------|
| IMI S.p.A. | IMI | S.p.A. | IMI | S.p.A. | IMI | S.p.A. |

| Shareholder Name | First Name | Last Name | First Name | Last Name | First Name | Last Name |
|------------------|------------|-----------|------------|-----------|------------|-----------|
| IMI S.p.A. | IMI | S.p.A. | IMI | S.p.A. | IMI | S.p.A. |

| Shareholder Name | First Name | Last Name | First Name | Last Name | First Name | Last Name |
|------------------|------------|-----------|------------|-----------|------------|-----------|
| IMI S.p.A. | IMI | S.p.A. | IMI | S.p.A. | IMI | S.p.A. |

| Shareholder Name | First Name | Last Name | First Name | Last Name | First Name | Last Name |
|------------------|------------|-----------|------------|-----------|------------|-----------|
| IMI S.p.A. | IMI | S.p.A. | IMI | S.p.A. | IMI | S.p.A. |

| Shareholder Name | First Name | Last Name | First Name | Last Name | First Name | Last Name |
|------------------|------------|-----------|------------|-----------|------------|-----------|
| IMI S.p.A. | IMI | S.p.A. | IMI | S.p.A. | IMI | S.p.A. |

| Shareholder Name | First Name | Last Name | First Name | Last Name | First Name | Last Name |
|------------------|------------|-----------|------------|-----------|------------|-----------|
| IMI S.p.A. | IMI | S.p.A. | IMI | S.p.A. | IMI | S.p.A. |

| Shareholder Name | First Name | Last Name | First Name | Last Name | First Name | Last Name |
|------------------|------------|-----------|------------|-----------|------------|-----------|
| IMI S.p.A. | IMI | S.p.A. | IMI | S.p.A. | IMI | S.p.A. |

| Shareholder Name | First Name | Last Name | First Name | Last Name | First Name | Last Name |
|------------------|------------|-----------|------------|-----------|------------|-----------|
| IMI S.p.A. | IMI | S.p.A. | IMI | S.p.A. | IMI | S.p.A. |

| Shareholder Name | First Name | Last Name | First Name | Last Name | First Name | Last Name |
|------------------|------------|-----------|------------|-----------|------------|-----------|
| IMI S.p.A. | IMI | S.p.A. | IMI | S.p.A. | IMI | S.p.A. |

| Shareholder Name | First Name | Last Name | First Name | Last Name | First Name | Last Name |
|------------------|------------|-----------|------------|-----------|------------|-----------|
| IMI S.p.A. | IMI | S.p.A. | IMI | S.p.A. | IMI | S.p.A. |

IMI S.p.A. - Istituto Mobiliare Italiano S.p.A.

Headquarters: Viale dell'Arte, 25 Rome, ITALY
Paid-up Share Capital: L. 3,000,000,000,000 - Inscribed in the Company Register in Rome no. 10945/91 (Tribunal of Rome) - Inscribed in the Registry of Banks and Parent Company of the IMI Group - Inscribed in the Registry of Banks Group - Member of the Interbank Deposit Protection Fund - Tax Code no. 00444320585; VAT no. 00896201001

CONVOCAZIONE DEL CONSIGLIO DI AMMINISTRAZIONE
The Ordinary Annual General Meeting of the Shareholders of Istituto Mobiliare Italiano S.p.A. is convened, for the first call, for Wednesday, 29 April 1998, at the hour of 9.00 am, and, if necessary, for the second call, for Thursday, 30 April 1998, at the hour of 11.30 am, in Rome at the Company's Headquarters, Viale dell'Arte, 25 (EUR), to discuss and resolve the following:

1. Approval of the Financial Statements for the year ended December 31, 1997, the reports of the Board of Directors and the Board of Statutory Auditors, the distribution of Net Profit, and distribution of reserves, resolutions related to the above; Consolidated Financial Statements of the IMI Group at December 31, 1997.
2. Determination of the number of members of the Board of Directors.
3. Determination of the compensation for the Board members, including emoluments for attending the Board and Executive Committee meetings as well as the amount of per diem.
4. Nomination of members to the Board of Directors.

Since the election of the Board of Directors will utilize share voting, as per Article 14 of the By-Laws, the outgoing Board of Directors and shareholders, representing at least one percent of the shares having the right to vote, will be able to present slates. They must present the slates according to the modalities provided under the above-mentioned article of the By-Laws, at least 20 and 10 days before the date fixed for the Meeting, respectively, by depositing them at the Company's Headquarters and publishing them in the printed press.

Shareholders desirous of participating in the Annual General Meeting must deposit their Ordinary Shares at least five (5) days before the date of the Meeting at the headquarters of IMI S.p.A. in Rome, Viale dell'Arte 25, or with one of the following designated institutions: BANCA COMMERCIALE ITALIANA, CREDITO ITALIANO, BANCA NAZIONALE DEL LAVORO, CARIPLO - CASSA DI RISPARMIO DELLE PROVINCE LOMBARDE, ISTITUTO BANCA S. PAOLO DI TORINO, BANCA MONTE DEI PASCHI DI SIENA, BANCO DI NAPOLI, BANCA DI ROMA, BANCA CASSA DI RISPARMIO DI TORINO, ROLO BANCA 1473, BANCA FIDELIUM, BANQUE PARIBAS - FILIALE DI MILANO, MORGAN GUARANTY TRUST COMPANY OF NEW YORK, as well as MONTE TITOLI (for the shares administered by it).

The documentation and the related reports relating to the first point on the Agenda will be available starting from April 10 until the date of the Shareholders' Annual General Meeting at the Company Headquarters and the main offices of the designated institutions. With reference to Banque Paribas, the documentation and the related reports will be available exclusively at the Milan Branch Office.

The proposals formulated by the Board of Directors relating to Points 1, 2, 3 and the illustrative reports relating to Points 2 and 3 of the Agenda, will be available as stated above starting from March 28 until the date of the Shareholders' Annual General Meeting. Regarding Point 4 of the Agenda, the slate for the appointment of members to the Board of Directors (deposited and published according to terms set out in the By-Laws) will be made available in a timely fashion in the same manner.

The proxy ballots to exercise the right to vote by correspondence (and the related documentation) will be made available to the Shareholders starting from March 28 at the Company Headquarters, at the main offices of the above-mentioned designated institutions (for Banque Paribas only at the Milan Branch Office) and every branch or sub-branch office of the same as well as at every member of the Monte Titoli system where the Shareholder intends to vote by correspondence and has made a timely request.

The proxy ballots and the admission tickets to the Annual General Meeting must be presented or delivered to the Secretariat for Statutory Affairs of IMI S.p.A. - Viale dell'Arte, 25 00144 Rome, Italy, by April 27, 1998.

Board of Directors
The Office of Investor Relations (Tel: 39-6-5959 3379, Fax: 39-6-5959 3550) and the Secretariat for Statutory Affairs (Tel: 39-6-5959 3666 5959 3925, Fax: 39-6-5959 3031) are available for further clarification or information.

This notice is available also on the Internet site: <http://www.imi.it>

CELESTINE, S.p.A. - 10 April 1998

RESULTS

| | | Turnover (£m) | Pre-tax profit (£m) | EPS (£) | Current payment (£) | Date of payment | Dividends corresponding dividend | Total for year | Total last year |
|-------------------|---------------------|---------------|---------------------|---------------|---------------------|-----------------|----------------------------------|----------------|-----------------|
| Brooks Service | W to Dec 27 | 30.5 (28.3) | 1.66 (1.22) | 0.671 (0.95) | 2.7 | June 2 | 2.3 | 4 | 3.5 |
| CNC Properties | W to Dec 31 | 11.4 (7.36) | 4.11 (2.36) | 10.87 (12.3) | 1.9 | July 3 | 1.7 | 3.3 | 3 |
| French Connection | W to Jan 31 | 63.7 (83) | 8.21 (6.23) | 27.5 (17.8) | 2.5 | July 1 | 2.25 | 2.75 | 2 |
| Hardy Branson | 11 months to Dec 31 | 598.6 (418.1) | 100.19 (73.59) | 23 (18.52) | 5.2 | May 28 | 4.5 | 7.8 | 6.9 |
| Independent House | W to Dec 31 | 212 (165) | 34.66 (24.19) | 11.867 (10.2) | 2 | May 15 | 1.7 | 3 | 2.45 |
| Johnston Press | W to Dec 31 | 112 (88.2) | 0.702 (0.526) | 3.26 (2.2) | 3 | June 1 | 3 | 4.75 | 4.75 |
| Land Improvement | W to Dec 31 | 658.7 (505.5) | 20.26 (14.4) | 16.87 (10) | 4.5 | June 12 | 4 | 7.5 | 7 |

Benchmark eurobond for Slovakia

its preference shares later this year, bringing them in line with its other listed areas. After yesterday's announcement, about 60 per cent of Bank Austria shares are free float.

[illegible][illegible]

Tokyo officials hold dollar back

MARKETS REPORT

By Simon Kuper

Threats of intervention from Tokyo halted the dollar's rise yesterday.

The yen firmed marginally on the first day of Japan's Big Bang of financial deregulation, closing in London at ¥133.2 to the dollar. It managed to buck a 1.78 per cent fall in the Nikkei share average, with which it normally moves in tandem.

Hikaru Matsunaga, Japan's finance minister, said: "The yen's fall is unfavourable. We will continue to monitor market developments and respond in a timely and appropriate manner." He added: "If things continue as they are, there may be criticism from abroad of Japan's external surpluses."

Eisuke Sakakibara, the senior finance ministry official known as "Mr Yen", was quoted as saying: "We are

strongly concerned about the continuing weak yen trend. We are keeping in contact with the US on this issue." The yen's fall below ¥133 to the dollar was "excessive". The Group of Seven industrialised nations would discuss exchange rates at its meeting next month, he added.

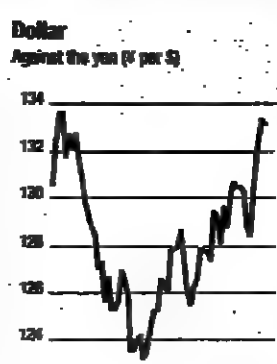
However, Masaru Hayami, governor of the Bank of Japan, undermined his colleagues' implicit threats of intervention. He indicated that Japan's rising current account surplus and its nearly \$1,000bn of foreign assets argued for a stronger yen. However, he also said that markets decided currency rates. If markets thought changes in currencies were excessive, they

would correct them. This implied that the bank would keep its hands off the yen.

In any case, said Gerard Lyons, chief economist at DKB International in London: "I believe that intervention would merely delay the inevitable." The weak economy presaged a further yen slide. The Bank of Japan's quarterly *tanaka* survey of industry, due out today, is widely expected to be extremely pessimistic.

The dollar continued to advance beyond its recent range against the D-Mark, climbing in late US trading to DM1.863, 0.5 pips above Tuesday's London close. There was talk that the Bundesbank had been either selling dollars or enquiring about prices around DM1.850. The dollar's rise dragged the pound a touch higher to DM2.099, its peak since July 1995.

Larry Summers, US deputy treasury secretary, helped the dollar modestly



By saying that US dollar policy remained unchanged, just in case anyone was wondering.

The ruble slipped after Sergei Dubinin, governor of Russia's central bank, told the Financial Times that the currency should devalue in line with inflation. He noted that the ruble had been rising in real terms, because its

fall against the dollar was slower than the rise in prices.

Juliet Sampson, emerging markets analyst at Bank of America in London, welcomed his statement, noting that the strong ruble had reduced Russia's trade surplus virtually to zero over the past year. The slide in the oil price since October has damaged the country's exports.

She also said that Mr Dubinin's comments suggested that the central bank would start to pay attention to the exchange rate instead of concentrating almost obsessively on interest rates.

OTHER CURRENCIES

The South African rand, after piercing the R5 floor against the dollar for the first time at the start of the week, came under attack again yesterday because of comments by Chris Stals, governor of the Reserve Bank. He said he was not unhappy to see the rand "adjust", and indicated that he would not intervene in the market to defend it.

Yesterday, however, traders said the bank had been buying rand at about R5.0450 to the dollar. The currency ended the day at that level, 0.5 cents down from Tuesday. Philip Shaw, chief economist at Investec in London, said the central bank wanted to smooth the rand's decline rather than reverse it.

Today the German constitutional court is due to announce whether it will admit a case filed by 4 professors arguing that European monetary union is unconstitutional.

WORLD INTEREST RATES

MONEY RATES

| Apr 1 | Over night | One month | Three months | Six months | One year | Local | Dis. | Repo |
|-------------|------------|-----------|--------------|------------|----------|-------|------|------|
| Belgium | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 6.00 | 2.75 | - |
| France | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 4.50 | - | 3.30 |
| Germany | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 4.30 | 2.50 | 3.30 |
| Italy | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 4 1/2 | - | 6.75 |
| Japan | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 7.00 | - | 5.50 |
| Netherlands | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | - | 2.75 |
| Switzerland | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 | - | - | 1.00 |
| US | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | - | - | 5.00 |
| UK | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | - | - | 0.50 |

THE FT has replaced the LIBOR FT London Interbank Rate with the BBA London rate. Any comments should be sent to Martin Dixon, Financial Editor, at the FT. All rates are shown for the domestic money market. CIP, CIP, CIP & CIP London Rate.

EURO CURRENCY INTEREST RATES

| Apr 1 | Over night | One month | Three months | Six months | One year |
|--------------------|------------|-----------|--------------|------------|----------|
| Belgian Franc | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Dutch Guilder | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| French Franc | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| German Mark | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Italian Lira | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Portuguese Esc | 4 1/2 | 4 1/2 | 4 1/2 | 4 1/2 | 4 1/2 |
| Spanish Peseta | 4 1/2 | 4 1/2 | 4 1/2 | 4 1/2 | 4 1/2 |
| Swedish Krona | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Swiss Franc | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 |
| UK Pound | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| US Dollar | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Japanese Yen | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| South African Rand | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |

THE FT has replaced the LIBOR FT London Interbank Rate with the BBA London rate. Any comments should be sent to Martin Dixon, Financial Editor, at the FT. All rates are shown for the domestic money market. CIP, CIP, CIP & CIP London Rate.

POUND SPOT FORWARD AGAINST THE POUND

| Apr 1 | Over night | One month | Three months | Six months | One year |
|--------------|------------|-----------|--------------|------------|----------|
| Belgium | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| France | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Germany | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Italy | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Japan | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Netherlands | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Switzerland | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 |
| US | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| UK | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| South Africa | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

| Apr 1 | Over night | One month | Three months | Six months | One year |
|--------------|------------|-----------|--------------|------------|----------|
| Belgium | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| France | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Germany | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Italy | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Japan | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Netherlands | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Switzerland | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 |
| US | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| UK | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| South Africa | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

| Apr 1 | Over night | One month | Three months | Six months | One year |
|--------------|------------|-----------|--------------|------------|----------|
| Belgium | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| France | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Germany | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Italy | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Japan | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Netherlands | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Switzerland | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 |
| US | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| UK | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| South Africa | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

| Apr 1 | Over night | One month | Three months | Six months | One year |
|--------------|------------|-----------|--------------|------------|----------|
| Belgium | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| France | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Germany | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Italy | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Japan | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Netherlands | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Switzerland | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 |
| US | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| UK | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| South Africa | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |

UK INTEREST RATES

LONDON MONEY RATES

| Apr 1 | Over night | One month | Three months | Six months | One year |
|--------------|------------|-----------|--------------|------------|----------|
| Belgium | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| France | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Germany | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Italy | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Japan | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Netherlands | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Switzerland | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 |
| US | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| UK | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| South Africa | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |

UK INTEREST RATES

LONDON MONEY RATES

| Apr 1 | Over night | One month | Three months | Six months | One year |
|--------------|------------|-----------|--------------|------------|----------|
| Belgium | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| France | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Germany | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Italy | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Japan | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Netherlands | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Switzerland | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 |
| US | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| UK | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| South Africa | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |

UK INTEREST RATES

LONDON MONEY RATES

| Apr 1 | Over night | One month | Three months | Six months | One year |
|--------------|------------|-----------|--------------|------------|----------|
| Belgium | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| France | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Germany | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Italy | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Japan | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Netherlands | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Switzerland | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 |
| US | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| UK | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| South Africa | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |

UK INTEREST RATES

LONDON MONEY RATES

| Apr 1 | Over night | One month | Three months | Six months | One year |
|--------------|------------|-----------|--------------|------------|----------|
| Belgium | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| France | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Germany | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Italy | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Japan | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Netherlands | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Switzerland | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 |
| US | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| UK | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| South Africa | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |

UK INTEREST RATES

LONDON MONEY RATES

| Apr 1 | Over night | One month | Three months | Six months | One year |
|--------------|------------|-----------|--------------|------------|----------|
| Belgium | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| France | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Germany | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Italy | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Japan | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Netherlands | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Switzerland | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 |
| US | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| UK | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| South Africa | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |

UK INTEREST RATES

LONDON MONEY RATES

| Apr 1 | Over night | One month | Three months | Six months | One year |
|--------------|------------|-----------|--------------|------------|----------|
| Belgium | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| France | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Germany | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Italy | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Japan | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| Netherlands | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 | 3 1/2 |
| Switzerland | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 | 1 1/2 |
| US | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| UK | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |
| South Africa | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 | 5 1/2 |

UK INTEREST RATES

LONDON MONEY RATES

| | | | | | |
|-------------------------|------|----------------------|------|-------------------------|------|
| Adam & Company | 7.25 | Exeter Trust Limited | 8.25 | Wong & Packer | 7.25 |
| Alfred Isher Bank (Gib) | 7.25 | Financial & Gen Bank | 8.00 | Smith & Williamson | 7.25 |
| Anthony Ametacher | 7.25 | Robert Fleming & Co | 7.25 | Steel Planning Corp Ltd | 7.25 |
| Barclay Beibao Viscaya | 7.25 | Gunness Atoton | 7.25 | 1989 | 7.25 |
| Bank of Cyprus | 7.25 | Hecht Bank AG Zurich | 7.25 | United Bank of Kuwait | 7.25 |
| Bank of Ireland | 7.25 | Hambros Bank | 7.25 | Unity Trust Bank Plc | 7.25 |
| | | Hecht & Clem Inv | 8.75 | Whiteway Ltd | 7.25 |

COMMODITIES & AGRICULTURE

Venezuela offers reassurance over oil output cuts

MARKETS REPORT

By Gary Mead
and Kenneth Gooding

"We were lying to each other and everybody knew we were lying... that's over," said Erwin Arrieta, Venezuela's energy minister in London yesterday, in an effort to persuade doubters that the

new crude oil global output cuts, amounting to 1.5m barrels a day, will stick.

Mr Arrieta was referring to the pre-Vienna agreement, when Venezuela - a leading member of the Organisation of Petroleum Exporting Countries - was the biggest Opec quota-buster.

Some steadiness returned to the oil markets, although

traders probed for signs that the production restraint agreement is taking hold.

Dealers shrugged off data from the American Petroleum Institute, showing inventories of US crude oil up 2.2m barrels in the past week.

On London's International Petroleum Exchange, Brent crude for May slipped 2

cents in late trading, to \$14.24 a barrel, having reached \$14.42.

Analysts said if prices could be maintained for a few days, some traders might be forced to cover short positions, driving prices higher and neutralising doubts that the cut would not be enough to rebalance the market.

A burst of selling by US funds on the London Metal Exchange caused a sharp fall in aluminium's price and this had a knock-on effect, dragging down copper, nickel and zinc.

Aluminium for delivery in three months closed down nearly 2.5 per cent, or \$38 a tonne, at \$1,415.

Copper ended the day down 2.3 per cent, or \$41 a tonne, at \$1,731. Dealers suggested that, while aluminium might have a little further to fall - perhaps to \$1,400 a tonne - copper's drop was overdue.

Nickel ended \$15 a tonne lower at \$5,540. Zinc fell by \$5 a tonne to close at \$1,055. On the London International Financial Futures

Exchange, the May cocoa contract lost \$12 to close at \$1,057 a tonne, with further indications of a large Ivory Coast main crop and the strength of sterling seen as dampening expectations.

Coffee failed to sustain Tuesday's rally, with sellers taking advantage of higher prices. The May contract closed at \$1,817, down \$24.

Darjeeling growers want tea priced in dollars

By Kunal Bose in Calcutta

Tea growers in Darjeeling are pressing for the price of their produce to be quoted in dollars instead of rupees at the Calcutta auction.

The growers, who have the support of the Indian Tea Board, believe the change would lift their earnings. Most of the 88 tea plantations in the Darjeeling region are losing money because of high production costs and low output.

P. K. Sen, chairman of J. Thomas, the world's largest tea broking house, said: "Because of the depreciation in the value of the Indian currency, the price of Darjeeling tea in dollar terms has remained unchanged in the last 20 years."

He said a move to dollar-denominated bidding at the Calcutta auction would increase prices.

"There is a strong case for moving over to a dollar-denominated auction for the world's most prized tea," Mr Sen said. "Mombasa and Jakarta have a dollar denominated tea auction."

Buyers of Darjeeling tea at the Calcutta auction will have an incentive to give quotes in dollars, provided federal and state governments assure them that duties on domestic sales - currently paid at the point of auction - become payable only when they have actually sold tea in the Indian market. Tea exports are not subject to domestic duties.

The buyers have also recommended futures trading in Darjeeling tea. J. Thomas said Darjeeling tea would fetch "a better price" provided the entire production was routed through the Calcutta auction and the producers stopped making direct domestic and export sales.

Corsican honey wins French quality mark

By David Owen in Paris

The beekeepers of Corsica have reason to celebrate: Corsican honey has been added to the list of products accorded France's prestigious appellation d'origine contrôlée quality mark.

"We are very happy," said Joseph Albertini, a producer from Lozzi, near the centre of the mountainous Mediterranean island, yesterday. "We have been trying to obtain it for six or seven years."

Mr Albertini, who usually maintains between 250 and 350 hives, hopes the award will enable Corsican producers to increase the value of their output by distinguishing it from commodity products.

"It would be good to get between 10 and 20 per cent more," he said. He acknowledged, however, that this would not be easy, given that Corsican honey - at FF350-FF400 (\$6-\$13) per kg - was already priced towards the top end of the market.

The world-renowned quality mark is usually associated with fine wine and cheese but has now been bestowed on 18 other food and agricultural products, ranging from grapes and olive oil to poultry.

These items are cultivated in all corners of France, from Brittany in the west to the Camargue in the south. Other products to have received the mark recently include haricot beans from Pampol and potatoes from the Ile de Ré.

Among the products carrying the mark is at least one not normally eaten by humans: namely, hay from Crau in southern France. The list also includes another type of honey - fir honey from the Vosges in the east of the country.

According to Mr Albertini, honey is harvested on Corsica - much of which is impressively wild and covered with thick vegetation - virtually throughout the year. "It is a permanent garden," he said.

The Corsican bee, he added, was dark in colour and similar to those found in Provence. Large tracts of the island are also covered with sweet chestnut trees. The decree recognising the award stipulates that the honey must be exclusively harvested and decanted in Corsica.

It must derive from nectar collected by the apiculture mellifera bees from vegetation growing naturally on the island. Filtration and decantation are obligatory.

Foundation underpins Ethiopian smallholders

Sasakawa-Global 2000 teaches farmers new techniques to help boost productivity, writes, Michela Wrong

In Addis Ababa it is easy to distinguish holidaying Ethiopian emigrants from the locals. Their expensive western clothes and watches are not the only giveaways. The visitors often tower over the diminutive locals, their extra inches a testimony to a lifetime of proper nutrition.

Hunger, the result of unreliable rainfall, primitive farming methods and over-exploited soils, has haunted Ethiopia for centuries, leaving scars both psychological and physical.

In a country of 58m people, half consume less than 75 per cent of the calories considered normal. Two-thirds of children are stunted, the highest rate in the world. With monotonous regularity, the government relies on foreign generosity to import hundreds of thousands of tonnes of grain and prevent a repeat of the 1984 famine that shocked the world.

It was with this in mind that Sasakawa-Global 2000 set up operations. A joint venture between a Japan's Nippon Foundation and Global 2000, former US president Jimmy Carter's initiative, its mandate was to increase productivity of smallholders by communicating new research and technology to them.

The foundation's premise was that given appropriate fertilisers, disease-resistant seeds, pest control and better weeding and husbandry techniques, harvests of



The Sasakawa project includes 553,000 farmers and should be extended to 2m-3m this year. Photos: P. Jones

maize, wheat, barley, sorghum and teff could be doubled or even tripled.

Ethiopia's previous Marxist regime might have regarded such a programme as an infringement of sovereignty. But when Sasakawa started showing its techniques on demonstration plots in 1993, the Ethiopian People's Revolutionary Democratic Front (EPRDF) had seized control.

Meles Zenawi, then president and current prime minister, initially treated ideas he knew could end up affecting the livelihoods of 6m farmers with caution.

"We managed to lure him to see one of our demonstrations and the difference

between our project and Ethiopian farmers working on their own was night and day," says Marco Quinones, Sasakawa regional director. "He was extremely impressed, but he ordered his men to inspect 150 other villages where we were operating to check it was not a fluke. The report that came back was very positive."

Once embraced, the government's eagerness for the project outstretched Sasakawa capacity. The foundation devised a programme to train 8,000 farmers, the government asked for hundreds of thousands to be included. The programme reached was 36,000.

Centring on more fertile areas where new techniques can make the biggest impact, the project now includes 553,000 farmers and should be extended to 2m-3m this year. The problem, says Mr Quinones, is not improving harvests but ensuring changes are sustained.

Part of that involves ensuring farmers are committed to the new techniques. "Nothing is provided for free," says Mr Quinones. "In the first year, farmers pay for inputs on credit and in the second year they must find the income from their own reserves." Should farmers threaten to default on those loans, Sasakawa is ready to pull out of a village.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE
Prices from Associated Metal Trading
IN ALUMINIUM, ONLY FORTY (5 per tonne)

| | Sett. | Day's | High | Low | Open |
|---|------------|-----------|------|-----|------|
| Cash | 1383.5-4.5 | 1421-1 | | | |
| Previous | 1427-28 | 1427-28 | | | |
| High/Low | 1440/1416 | 1440/1416 | | | |
| Al Official | 1417-18 | 1446-48 | | | |
| Rich class | 1417-18 | 1446-48 | | | |
| Open int. | 248,083 | 248,083 | | | |
| Total daily turnover | 95,942 | 95,942 | | | |
| IN ALUMINIUM ALLOY (5 per tonne) | | | | | |
| Cash | 1256-50 | 1285-50 | | | |
| Previous | 1272-78 | 1300-05 | | | |
| High/Low | 1272-78 | 1300-05 | | | |
| Al Official | 1272-78 | 1300-05 | | | |
| Rich class | 1272-78 | 1300-05 | | | |
| Open int. | 1,367 | 1,367 | | | |
| Total daily turnover | 1,367 | 1,367 | | | |
| IN LEAD (5 per tonne) | | | | | |
| Cash | 575-5 | 574-5 | | | |
| Previous | 574-5 | 574-5 | | | |
| High/Low | 574-5 | 574-5 | | | |
| Al Official | 574-5 | 574-5 | | | |
| Rich class | 574-5 | 574-5 | | | |
| Open int. | 36,336 | 36,336 | | | |
| Total daily turnover | 6,305 | 6,305 | | | |
| IN ZINC (5 per tonne) | | | | | |
| Cash | 5445-58 | 5540-46 | | | |
| Previous | 5500-10 | 5590-60 | | | |
| High/Low | 5500-10 | 5590-60 | | | |
| Al Official | 5445-58 | 5540-46 | | | |
| Rich class | 5445-58 | 5540-46 | | | |
| Open int. | 52,832 | 52,832 | | | |
| Total daily turnover | 14,829 | 14,829 | | | |
| IN TIN (5 per tonne) | | | | | |
| Cash | 5650-70 | 5830-40 | | | |
| Previous | 5650-70 | 5830-40 | | | |
| High/Low | 5650-70 | 5830-40 | | | |
| Al Official | 5650-70 | 5830-40 | | | |
| Rich class | 5650-70 | 5830-40 | | | |
| Open int. | 18,808 | 18,808 | | | |
| Total daily turnover | 6,814 | 6,814 | | | |
| IN COPPER, SPECIAL HIGH GRADE (5 per tonne) | | | | | |
| Cash | 10755-50.5 | 11025-50 | | | |
| Previous | 10755-50.5 | 11025-50 | | | |
| High/Low | 10755-50.5 | 11025-50 | | | |
| Al Official | 10755-50.5 | 11025-50 | | | |
| Rich class | 10755-50.5 | 11025-50 | | | |
| Open int. | 75,601 | 75,601 | | | |
| Total daily turnover | 25,473 | 25,473 | | | |
| IN COPPER, GRADE A (5 per tonne) | | | | | |
| Cash | 1705-5 | 1732-5 | | | |
| Previous | 1705-5 | 1732-5 | | | |
| High/Low | 1705-5 | 1732-5 | | | |
| Al Official | 1705-5 | 1732-5 | | | |
| Rich class | 1705-5 | 1732-5 | | | |
| Open int. | 10,567 | 10,567 | | | |
| Total daily turnover | 6,912 | 6,912 | | | |
| IN LIME AND CEMENT (5 per tonne) | | | | | |
| Cash | 77.10 | 77.10 | | | |
| Previous | 77.10 | 77.10 | | | |
| High/Low | 77.10 | 77.10 | | | |
| Al Official | 77.10 | 77.10 | | | |
| Rich class | 77.10 | 77.10 | | | |
| Open int. | 77.10 | 77.10 | | | |
| Total daily turnover | 77.10 | 77.10 | | | |

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

IN COPPER, GRADE A (5 per tonne)

PRECIOUS METALS CONTINUED

IN GOLD COMEX (100 Troy oz. 500 gms)

| | Sett. | Day's | High | Low | Open |
|---|-------|-------|-------|-------|-------|
| Cash | 393.7 | 391.7 | 393.5 | 393.5 | 393.5 |
| Previous | 393.7 | 391.7 | 393.5 | 393.5 | 393.5 |
| High/Low | 393.7 | 391.7 | 393.5 | 393.5 | 393.5 |
| Al Official | 393.7 | 391.7 | 393.5 | 393.5 | 393.5 |
| Rich class | 393.7 | 391.7 | 393.5 | 393.5 | 393.5 |
| Open int. | 393.7 | 391.7 | 393.5 | 393.5 | 393.5 |
| Total daily turnover | 393.7 | 391.7 | 393.5 | 393.5 | 393.5 |
| IN PLATINUM COMEX (100 Troy oz. 311 gms) | | | | | |
| Cash | 411.5 | 412.0 | 412.0 | 412.0 | 412.0 |
| Previous | 411.5 | 412.0 | 412.0 | 412.0 | 412.0 |
| High/Low | 411.5 | 412.0 | 412.0 | 412.0 | 412.0 |
| Al Official | 411.5 | 412.0 | 412.0 | 412.0 | 412.0 |
| Rich class | 411.5 | 412.0 | 412.0 | 412.0 | 412.0 |
| Open int. | 411.5 | 412.0 | 412.0 | 412.0 | 412.0 |
| Total daily turnover | 411.5 | 412.0 | 412.0 | 412.0 | 412.0 |
| IN PALLADIUM COMEX (100 Troy oz. 311 gms) | | | | | |
| Cash | 260.0 | 270.0 | 270.0 | 270.0 | 270.0 |
| Previous | 260.0 | 270.0 | 270.0 | 270.0 | 270.0 |
| High/Low | 260.0 | 270.0 | 270.0 | 270.0 | 270.0 |
| Al Official | 260.0 | 270.0 | 270.0 | 270.0 | 270.0 |
| Rich class | 260.0 | 270.0 | 270.0 | 270.0 | 270.0 |
| Open int. | 260.0 | 270.0 | 270.0 | 270.0 | 270.0 |
| Total daily turnover | 260.0 | 270.0 | 270.0 | 270.0 | 270.0 |

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

IN PALLADIUM COMEX (100 Troy oz. 311 gms)

Offshore Funds and Insurances

© FT Choline Unit Tractor Prices are available near the telephone. Call the FT Choline Unit Desk on 1-44 777 873 4378 for more details.

FT MANAGED FUNDS SERVICE

LUXEMBOURG
(REGULATED)

[illegible]

هكذا من الاصل

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on 1-844-1711-823-6378 for more details.

[illegible]

هكذا من الامم

AINE - Continued

[illegible][illegible][illegible]

• **FT Free Annual**

can obtain the **Comprehensive 10-78** containing key news stories, forecasts and analysis of current price performance data, plus recent company Focus FT news stories. For more information, call (212) 200-0000. **FT Cityline** is the second largest Cityline service. Reports are charged at \$50. International service and annual subscription \$225. For weekly financial performance analysis, key news stories and price performance data, call (212) 200-0000. For more information, call (212) 200-0000.

Templeton**TRADED INDEX SECURITIES**

GUIDE TO LONDON SHARE SERVICE

[illegible]

FT Free Annual Reports Service
You can obtain the current annual/interim report of any companies included with the **FT**. Ring 0181 770 0770 (open 24 hours including weekends) or Fax 0181 770 3622. Reports may also be obtained via the internet at <http://www.ftinfo.com>. All reports will be sent the next working day, subject to availability.

FT Company Focus / Focus Plus
Comprehensive 10-15 page report available on this company, containing key news stories from the last year, latest survey of City **FT** forecasts and investment recommendations, 5 year financial and share price performance review, balance sheet and profit and loss data, plus recent Stock Exchange announcements.
Company Focus **FT** priced £14.95
Company Focus Plus **FT** and Investor Plus **FT** priced £19.95
To order, call 0121 220 4574.
Email: order.ft@ft.com

FT Cityline
 9-to-5-second share prices are available by telephone from the Cityline service. See Monday's share price pages for details.
 Calls are charged at 50p per minute at all times.
 International carrier is available for calls outside the UK.
 Annual subscription £250 pp. Please contact your financial adviser at your financial privacy information obtained via FT Cityline.
 Cautions your investment decision.
 All accounts and all FT Cityline are subject to FT Cityline terms and conditions; your copy will be sent free on request.
 Call 0171 873 4595 for more information on FT Cityline.
 All share prices printed on these pages are also available on the Internet at <http://www.FT.com>

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

[illegible]**FT/S&P ACTUARIES WORLD INDICES**

The FTSE4X Actives World Index is owned by FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The index is compiled by FTSE International and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries. NatWest Securities Ltd. was a co-founder of the index.

[illegible]

Emerging markets:

FC investable indices

| Dollar Index | | Dollars vs. Other Major Currencies | | Dollars vs. Other Major Currencies | |
|----------------|---------|---------------------------------------|--------|---------------------------------------|--------|
| Index | Change | Index | Change | Index | Change |
| Japan | +0.01 | 23.90 | +0.01 | Canada | +0.01 |
| France | +0.01 | 16.50 | +0.01 | West Germany | +0.01 |
| Italy | +0.01 | 13.75 | +0.01 | Switzerland | +0.01 |
| Spain | +0.01 | 16.50 | +0.01 | Belgium | +0.01 |
| UK | +0.01 | 16.50 | +0.01 | Netherlands | +0.01 |
| Sweden | +0.01 | 16.50 | +0.01 | Australia | +0.01 |
| South Africa | +0.01 | 16.50 | +0.01 | New Zealand | +0.01 |
| Portugal | +0.01 | 16.50 | +0.01 | Greece | +0.01 |
| India | +0.01 | 16.50 | +0.01 | South Korea | +0.01 |
| China | +0.01 | 16.50 | +0.01 | Taiwan | +0.01 |
| Hong Kong | +0.01 | 16.50 | +0.01 | Singapore | +0.01 |
| Malaysia | +0.01 | 16.50 | +0.01 | Thailand | +0.01 |
| Philippines | +0.01 | 16.50 | +0.01 | Indonesia | +0.01 |
| Brunei | +0.01 | 16.50 | +0.01 | Myanmar | +0.01 |
| Laos | +0.01 | 16.50 | +0.01 | Cambodia | +0.01 |
| Vietnam | +0.01 | 16.50 | +0.01 | North Vietnam | +0.01 |
| South Vietnam | +0.01 | 16.50 | +0.01 | East Germany | +0.01 |
| Poland | +0.01 | 16.50 | +0.01 | Czech Republic | +0.01 |
| Slovakia | +0.01 | 16.50 | +0.01 | Hungary | +0.01 |
| Romania | +0.01 | 16.50 | +0.01 | Bulgaria | +0.01 |
| Yugoslavia | +0.01 | 16.50 | +0.01 | Serbia | +0.01 |
| Croatia | +0.01 | 16.50 | +0.01 | Slovenia | +0.01 |
| Bosnia | +0.01 | 16.50 | +0.01 | Herzegovina | +0.01 |
| Montenegro | +0.01 | 16.50 | +0.01 | Albania | +0.01 |
| Macedonia | +0.01 | 16.50 | +0.01 | Bulgaria | +0.01 |
| Russia | +0.01 | 16.50 | +0.01 | Ukraine | +0.01 |
| Belarus | +0.01 | 16.50 | +0.01 | Lithuania | +0.01 |
| Latvia | +0.01 | 16.50 | +0.01 | Estonia | +0.01 |
| Finland | +0.01 | 16.50 | +0.01 | Iceland | +0.01 |
| Norway | +0.01 | 16.50 | +0.01 | Denmark | +0.01 |
| Sweden | +0.01 | 16.50 | +0.01 | Switzerland | +0.01 |
| Austria | +0.01 | 16.50 | +0.01 | Germany | +0.01 |
| France | +0.01 | 16.50 | +0.01 | Italy | +0.01 |
| Spain | +0.01 | 16.50 | +0.01 | Portugal | +0.01 |
| Greece | +0.01 | 16.50 | +0.01 | Turkey | +0.01 |
| Israel | +0.01 | 16.50 | +0.01 | Japan | +0.01 |
| South Korea | +0.01 | 16.50 | +0.01 | China | +0.01 |
| Hong Kong | +0.01 | 16.50 | +0.01 | Taiwan | +0.01 |
| Singapore | +0.01 | 16.50 | +0.01 | Malaysia | +0.01 |
| Thailand | +0.01 | 16.50 | +0.01 | Philippines | +0.01 |
| Indonesia | +0.01 | 16.50 | +0.01 | Brunei | +0.01 |
| Myanmar | +0.01 | 16.50 | +0.01 | Laos | +0.01 |
| Cambodia | +0.01 | 16.50 | +0.01 | Vietnam | +0.01 |
| North Vietnam | +0.01 | 16.50 | +0.01 | South Vietnam | +0.01 |
| East Germany | +0.01 | 16.50 | +0.01 | Poland | +0.01 |
| Czech Republic | +0.01 | 16.50 | +0.01 | Slovakia | +0.01 |
| Hungary | +0.01 | 16.50 | +0.01 | Romania | +0.01 |
| Bulgaria | +0.01 | 16.50 | +0.01 | Yugoslavia | +0.01 |
| Serbia | +0.01 | 16.50 | +0.01 | Croatia | +0.01 |
| Slovenia | +0.01 | 16.50 | +0.01 | Bosnia | +0.01 |
| Herzegovina | +0.01 | 16.50 | +0.01 | Montenegro | +0.01 |
| Albania | +0.01 | 16.50 | +0.01 | Macedonia | +0.01 |
| Bulgaria | +0.01 | 16.50 | +0.01 | Russia | +0.01 |
| Ukraine | +0.01 | 16.50 | +0.01 | Belarus | +0.01 |
| Lithuania | +0.01 | 16.50 | +0.01 | Latvia | +0.01 |
| Estonia | +0.01 | 16.50 | +0.01 | Finland | +0.01 |
| Iceland | +0.01 | 16.50 | +0.01 | Denmark | +0.01 |
| Sweden | +0.01 | 16.50 | +0.01 | Switzerland | +0.01 |
| Austria | +0.01 | 16.50 | +0.01 | Germany | +0.01 |
| France | +0.01 | 16.50 | +0.01 | Italy | +0.01 |
| Spain | +0.01 | 16.50 | +0.01 | Portugal | +0.01 |
| Greece | +0.01 | 16.50 | +0.01 | Turkey | +0.01 |
| Israel | +0.01 | 16.50 | +0.01 | Japan | +0.01 |
| South Korea | +0.01 | 16.50 | +0.01 | China | +0.01 |
| Hong Kong | +0.01 | 16.50 | +0.01 | Taiwan | +0.01 |
| Singapore | +0.01 | 16.50 | +0.01 | Malaysia | +0.01 |
| Thailand | +0.01 | 16.50 | +0.01 | Philippines | +0.01 |
| Indonesia | +0.01 | 16.50 | +0.01 | Brunei | +0.01 |
| Myanmar | +0.01 | 16.50 | +0.01 | Laos | +0.01 |
| Cambodia | +0.01 | 16.50 | +0.01 | Vietnam | +0.01 |
| North Vietnam | +0.01 | 16.50 | +0.01 | South Vietnam | +0.01 |
| East Germany | +0.01 | 16.50 | +0.01 | Poland | +0.01 |
| Czech Republic | +0.01 | 16.50 | +0.01 | Slovakia | +0.01 |
| Hungary | +0.01 | 16.50 | +0.01 | Romania | +0.01 |
| Bulgaria | +0.01 | 16.50 | +0.01 | Yugoslavia | +0.01 |
| Serbia | +0.01 | 16.50 | +0.01 | Croatia | +0.01 |
| Slovenia | +0.01 | 16.50 | +0.01 | Bosnia | +0.01 |
| Herzegovina | +0.01 | 16.50 | +0.01 | Montenegro | +0.01 |
| Albania | +0.01 | 16.50 | +0.01 | Macedonia | +0.01 |
| Bulgaria | +0.01 | 16.50 | +0.01 | Russia | +0.01 |
| Ukraine | +0.01 | 16.50 | +0.01 | Belarus | +0.01 |
| Lithuania | +0.01 | 16.50 | +0.01 | Latvia | +0.01 |
| Estonia | +0.01 | 16.50 | +0.01 | Finland | +0.01 |
| Iceland | +0.01 | 16.50 | +0.01 | Denmark | +0.01 |
| Sweden | +0.01 | 16.50 | +0.01 | Switzerland | +0.01 |
| Austria | +0.01 | 16.50 | +0.01 | Germany | +0.01 |
| France | +0.01 | 16.50 | +0.01 | Italy | +0.01 |
| Spain | +0.01 | 16.50 | +0.01 | Portugal | +0.01 |
| Greece | +0.01 | 16.50 | +0.01 | Turkey | +0.01 |
| Israel | +0.01 | 16.50 | +0.01 | Japan | +0.01 |
| South Korea | +0.01 | 16.50 | +0.01 | China | +0.01 |
| Hong Kong | +0.01 | 16.50 | +0.01 | Taiwan | +0.01 |
| Singapore | +0.01 | 16.50 | +0.01 | Malaysia | +0.01 |
| Thailand | +0.01 | 16.50 | +0.01 | Philippines | +0.01 |
| Indonesia | +0.01 | 16.50 | +0.01 | Brunei | +0.01 |
| Myanmar | +0.01 | 16.50 | +0.01 | Laos | +0.01 |
| Cambodia | +0.01 | 16.50 | +0.01 | Vietnam | +0.01 |
| North Vietnam | +0.01 | 16.50 | +0.01 | South Vietnam | +0.01 |
| East Germany | +0.01 | 16.50 | +0.01 | Poland | +0.01 |
| Czech Republic | +0.01 | 16.50 | +0.01 | Slovakia | +0.01 |
| Hungary | +0.01 | 16.50 | +0.01 | Romania | +0.01 |
| Bulgaria | +0.01 | 16.50 | +0.01 | Yugoslavia | +0.01 |
| Serbia | +0.01 | 16.50 | +0.01 | Croatia | +0.01 |
| Slovenia | +0.01 | 16.50 | +0.01 | Bosnia | +0.01 |
| Herzegovina | +0.01 | 16.50 | +0.01 | Montenegro | +0.01 |
| Albania | +0.01 | 16.50 | +0.01 | Macedonia | +0.01 |
| Bulgaria | +0.01 | 16.50 | +0.01 | Russia | +0.01 |
| Ukraine | +0.01 | 16.50 | +0.01 | Belarus | +0.01 |
| Lithuania | +0.01 | 16.50 | +0.01 | Latvia | +0.01 |
| Estonia | +0.01 | 16.50 | +0.01 | Finland | +0.01 |
| Iceland | +0.01 | 16.50 | +0.01 | Denmark | +0.01 |
| Sweden | +0.01 | 16.50 | +0.01 | Switzerland | +0.01 |
| Austria | +0.01 | 16.50 | +0.01 | Germany | +0.01 |
| France | +0.01 | 16.50 | +0.01 | Italy | +0.01 |
| Spain | +0.01 | 16.50 | +0.01 | Portugal | +0.01 |
| Greece | +0.01 | 16.50 | +0.01 | Turkey | +0.01 |
| Israel | +0.01 | 16.50 | +0.01 | Japan | +0.01 |
| South Korea | +0.01 | 16.50 | +0.01 | China | +0.01 |
| Hong Kong | +0.01 | 16.50 | +0.01 | Taiwan | +0.01 |
| Singapore | +0.01 | 16.50 | +0.01 | Malaysia | +0.01 |
| Thailand | +0.01 | 16.50 | +0.01 | Philippines | +0.01 |
| Indonesia | +0.01 | 16.50 | +0.01 | Brunei | +0.01 |
| Myanmar | +0.01 | 16.50 | +0.01 | Laos | +0.01 |
| Cambodia | +0.01 | 16.50 | +0.01 | Vietnam | +0.01 |
| North Vietnam | +0.01 | 16.50 | +0.01 | South Vietnam | +0.01 |
| East Germany | +0.01 | 16.50 | +0.01 | Poland | +0.01 |
| Czech Republic | +0.01 | 16.50 | +0.01 | Slovakia | +0.01 |
| Hungary | +0.01 | 16.50 | +0.01 | Romania | +0.01 |
| Bulgaria | +0.01 | 16.50 | +0.01 | Yugoslavia | +0.01 |
| Serbia | +0.01 | 16.50 | +0.01 | Croatia | +0.01 |
| Slovenia | +0.01 | 16.50 | +0.01 | Bosnia | +0.01 |
| Herzegovina | +0.01 | 16.50 | +0.01 | Montenegro | +0.01 |
| Albania | +0.01 | 16.50 | +0.01 | Macedonia | +0.01 |
| Bulgaria | +0.01 | 16.50 | +0.01 | Russia | +0.01 |
| Ukraine | +0.01 | 16.50 | +0.01 | Belarus | +0.01 |
| Lithuania | +0.01 | 16.50 | +0.01 | Latvia | +0.01 |
| Estonia | +0.01 | 16.50 | +0.01 | Finland | +0.01 |
| Iceland | +0.01 | 16.50 | +0.01 | Denmark | +0.01 |
| Sweden | +0.01 | 16.50 | +0.01 | Switzerland | +0.01 |
| Austria | +0.01 | 16.50 | +0.01 | Germany | +0.01 |
| France | +0.01 | 16.50 | +0.01 | Italy | +0.01 |
| Spain | +0.01 | 16.50 | +0.01 | Portugal | +0.01 |
| Greece | +0.01 | 16.50 | +0.01 | Turkey | +0.01 |
| Israel | +0.01 | 16.50 | +0.01 | Japan | +0.01 |
| South Korea | +0.01 | 16.50 | +0.01 | China | +0.01 |
| Hong Kong | +0.01 | 16.50 | +0.01 | Taiwan | +0.01 |
| Singapore | +0.01 | 16.50 | +0.01 | Malaysia | +0.01 |
| Thailand | +0.01 | 16.50 | +0.01 | Philippines | +0.01 |
| Indonesia | +0.01 | 16.50 | +0.01 | Brunei | +0.01 |
| Myanmar | +0.01 | 16.50 | +0.01 | Laos | +0.01 |
| Cambodia | +0.01 | 16.50 | +0.01 | Vietnam | +0.01 |
| North Vietnam | +0.01 | 16.50 | +0.01 | South Vietnam | +0.01 |
| East Germany | +0.01 | 16.50 | +0.01 | Poland | +0.01 |
| Czech Republic | +0.01 | 16.50 | +0.01 | Slovakia | +0.01 |
| Hungary | +0.01 | 16.50 | +0.01 | Romania | +0.01 |
| Bulgaria | +0.01 | 16.50 | +0.01 | Yugoslavia | +0.01 |
| Serbia | +0.01 | 16.50 | +0.01 | Croatia | +0.01 |
| Slovenia | +0.01 | 16.50 | +0.01 | Bosnia | +0.01 |
| Herzegovina | +0.01 | 16.50 | +0.01 | Montenegro | +0.01 |
| Albania | +0.01 | 16.50 | +0.01 | Macedonia | +0.01 |
| Bulgaria | +0.01 | 16.50 | +0.01 | Russia | +0.01 |
| Ukraine | +0.01 | 16.50 | +0.01 | Belarus | +0.01 |
| Lithuania | +0.01 | 16.50 | +0.01 | Latvia | +0.01 |
| Estonia | +0.01 | 16.50 | +0.01 | Finland | +0.01 |
| Iceland | +0.01 | 16.50 | +0.01 | Denmark | +0.01 |
| Sweden | +0.01 | 16.50 | +0.01 | Switzerland | +0.01 |
| Austria | +0.01 | 16.50 | +0.01 | Germany | +0.01 |
| France | +0.01 | 16.50 | +0.01 | Italy | +0.01 |
| Spain | +0.01 | 16.50 | +0.01 | Portugal | +0.01 |
| Greece | +0.01 | 16.50 | +0.01 | Turkey | +0.01 |
| Israel | +0.01 | 16.50 | +0.01 | Japan | +0.01 |
| South Korea | +0.01 | 16.50 | +0.01 | China | +0.01 |
| Hong Kong | +0.01 | 16.50 | +0.01 | Taiwan | +0.01 |
| Singapore | +0.01 | 16.50 | +0.01 | Malaysia | +0.01 |
| Thailand | +0.01 | 16.50 | +0.01 | Philippines | +0.01 |
| Indonesia | +0.01 | 16.50 | +0.01 | Brunei | +0.01 |
| Myanmar | +0.01 | 16.50 | +0.01 | Laos | +0.01 |
| Cambodia | +0.01 | 16.50 | +0.01 | Vietnam | +0.01 |
| North Vietnam | +0.01 | 16.50 | +0.01 | South Vietnam | +0.01 |
| East Germany | +0.01 | 16.50 | +0.01 | Poland | +0.01 |
| Czech Republic | +0.01 | 16.50 | +0.01 | Slovakia | +0.01 |
| Hungary | +0.01 | 16.50 | +0.01 | Romania | +0.01 |
| Bulgaria | +0.01 | 16.50 | +0.01 | Yugoslavia | +0.01 |
| Serbia | +0.01 | 16.50 | +0.01 | Croatia | +0.01 |
| Slovenia | +0.01 | 16.50 | +0.01 | Bosnia | +0.01 |
| Herzegovina | +0.01 | 16.50 | +0.01 | Montenegro | +0.01 |
| Albania | +0.01 | 16.50 | +0.01 | Macedonia | +0.01 |
| Bulgaria | +0.01 | 16.50 | +0.01 | Russia | +0.01 |
| Ukraine | +0.01 | 16.50 | +0.01 | Belarus | +0.01 |
| Lithuania | +0.01 | 16.50 | +0.01 | Latvia | +0.01 |
| Estonia | +0.01 | 16.50 | +0.01 | Finland | +0.01 |
| Iceland | +0.01 | 16.50 | +0.01 | Denmark | +0.01 |
| Sweden | +0.01 | 16.50 | +0.01 | Switzerland | +0.01 |
| Austria | +0.01 | 16.50 | +0.01 | Germany | +0.01 |
| France | +0.01 | 16.50 | +0.01 | Italy | +0.01 |
| Spain | +0.01 | 16.50 | +0.01 | Portugal | +0.01 |
| Greece | +0.01 | 16.50 | +0.01 | Turkey | +0.01 |
| Israel | +0.01 | 16.50 | +0.01 | Japan | +0.01 |
| South Korea | +0.01 | 16.50 | +0.01 | China | +0.01 |
| Hong Kong | +0.01 | 16.50 | +0.01 | Taiwan | +0.01 |
| Singapore | +0.01 | 16.50 | +0.01 | Malaysia | +0.01 |
| Thailand | +0.01 | 16.50 | +0.01 | Philippines | +0.01 |
| Indonesia | +0.01 | 16.50 | +0.01 | Brunei | +0.01 |
| Myanmar | +0.01 | 16.50 | +0.01 | Laos | +0.01 |
| Cambodia | +0.01 | 16.50 | +0.01 | Vietnam | +0.01 |
| North Vietnam | +0.01 | 16.50 | +0.01 | South Vietnam | +0.01 |
| East Germany | +0.01 | 16.50 | +0.01 | Poland | +0.01 |
| Czech Republic | +0.01 | 16.50 | +0.01 | Slovakia | +0.01 |
| Hungary | +0.01 | 16.50 | +0.01 | Romania | +0.01 |
| Bulgaria | +0.01 | 16.50 | +0.01 | Yugoslavia | +0.01 |
| Serbia | +0.01 | 16.50 | +0.01 | Croatia | +0.01 |
| Slovenia | +0.01 | 16.50 | +0.01 | Bosnia | +0.01 |
| Herzegovina | +0.01 | 16.50 | +0.01 | Montenegro | +0.01 |
| Albania | +0.01 | 16.50 | +0.01 | Macedonia | +0.01 |
| Bulgaria | +0.01 | 16.50 | +0.01 | Russia | +0.01 |
| Ukraine | +0.01</ | | | | |

NEW YORK STOCK EXCHANGE PRICES

| A | | B | | C | | D | | E | | F | | G | | H | | I | | J | | K | | L | | M | | N | | O | | P | | Q | | R | | S | | T | | U | | V | | W | | X | | Y | | Z | | AA | | AB | | AC | | AD | | AE | | AF | | AG | | AH | | AI | | AJ | | AK | | AL | | AM | | AN | | AO | | AP | | AQ | | AR | | AS | | AT | | AU | | AV | | AW | | AX | | AY | | AZ | | BA | | BB | | BC | | BD | | BE | | BF | | BG | | BH | | BI | | BJ | | BK | | BL | | BM | | BN | | BO | | BP | | BQ | | BR | | BS | | BT | | BU | | BV | | BW | | BX | | BY | | BZ | | CA | | CB | | CC | | CD | | CE | | CF | | CG | | CH | | CI | | CJ | | CK | | CL | | CM | | CN | | CO | | CP | | CQ | | CR | | CS | | CT | | CU | | CV | | CW | | CX | | CY | | CZ | | DA | | DB | | DC | | DD | | DE | | DF | | DG | | DH | | DI | | DJ | | DK | | DL | | DM | | DN | | DO | | DP | | DQ | | DR | | DS | | DT | | DU | | DV | | DW | | DX | | DY | | DZ | | EA | | EB | | EC | | ED | | EE | | EF | | EG | | EH | | EI | | EJ | | EK | | EL | | EM | | EN | | EO | | EP | | EQ | | ER | | ES | | ET | | EU | | EV | | EW | | EX | | EY | | EZ | | FA | | FB | | FC | | FD | | FE | | FF | | FG | | FH | | FI | | FJ | | FK | | FL | | FM |
|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|
|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|---|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|--|----|

GLOBAL EQUITY MARKETS

31

US INDICES

| Index | Mar 31 | Mar 30 | Mar 29 | 1998 | Low | High | Open | Close | Change |
|-----------|---------|---------|---------|---------|---------|---------|---------|---------|--------|
| Dow Jones | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | -7.67 |
| S&P 500 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | -0.19 |
| Nasdaq | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | -8.66 |
| NYSE | 253.94 | 254.00 | 253.84 | 253.94 | 254.00 | 253.84 | 253.94 | 254.00 | -0.06 |

INDEX FUTURES

| Index | Mar 31 | Mar 30 | Mar 29 | 1998 | Low | High | Open | Close | Change |
|-----------|---------|---------|---------|---------|---------|---------|---------|---------|--------|
| Dow Jones | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | -7.67 |
| S&P 500 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | -0.19 |
| Nasdaq | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | -8.66 |

US DATA

| Index | Mar 31 | Mar 30 | Mar 29 | 1998 | Low | High | Open | Close | Change |
|-----------|---------|---------|---------|---------|---------|---------|---------|---------|--------|
| Dow Jones | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | -7.67 |
| S&P 500 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | -0.19 |
| Nasdaq | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | -8.66 |

INDEX FUTURES

| Index | Mar 31 | Mar 30 | Mar 29 | 1998 | Low | High | Open | Close | Change |
|-----------|---------|---------|---------|---------|---------|---------|---------|---------|--------|
| Dow Jones | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | -7.67 |
| S&P 500 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | -0.19 |
| Nasdaq | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | -8.66 |

JAPAN

| Index | Mar 31 | Mar 30 | Mar 29 | 1998 | Low | High | Open | Close | Change |
|-----------|---------|---------|---------|---------|---------|---------|---------|---------|--------|
| Dow Jones | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | -7.67 |
| S&P 500 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | -0.19 |
| Nasdaq | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | -8.66 |

INDEX FUTURES

| Index | Mar 31 | Mar 30 | Mar 29 | 1998 | Low | High | Open | Close | Change |
|-----------|---------|---------|---------|---------|---------|---------|---------|---------|--------|
| Dow Jones | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | -7.67 |
| S&P 500 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | -0.19 |
| Nasdaq | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | -8.66 |

FRANCE

| Index | Mar 31 | Mar 30 | Mar 29 | 1998 | Low | High | Open | Close | Change |
|-----------|---------|---------|---------|---------|---------|---------|---------|---------|--------|
| Dow Jones | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | -7.67 |
| S&P 500 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | -0.19 |
| Nasdaq | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | -8.66 |

INDEX FUTURES

| Index | Mar 31 | Mar 30 | Mar 29 | 1998 | Low | High | Open | Close | Change |
|-----------|---------|---------|---------|---------|---------|---------|---------|---------|--------|
| Dow Jones | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | -7.67 |
| S&P 500 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | -0.19 |
| Nasdaq | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | -8.66 |

GERMANY

| Index | Mar 31 | Mar 30 | Mar 29 | 1998 | Low | High | Open | Close | Change |
|-----------|---------|---------|---------|---------|---------|---------|---------|---------|--------|
| Dow Jones | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | -7.67 |
| S&P 500 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | -0.19 |
| Nasdaq | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | -8.66 |

INDEX FUTURES

| Index | Mar 31 | Mar 30 | Mar 29 | 1998 | Low | High | Open | Close | Change |
|-----------|---------|---------|---------|---------|---------|---------|---------|---------|--------|
| Dow Jones | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | 8796.88 | 8789.81 | 8782.12 | -7.67 |
| S&P 500 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | 105.25 | 105.09 | 105.28 | -0.19 |
| Nasdaq | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | 2572.32 | 2577.99 | 2569.33 | -8.66 |

WORLD MARKETS AT A GLANCE

| Country | Index | Mar 31 | Mar 30 | Mar 29 | 1998 | Low | High | Open | Close | Change |
|-----------|-------|---------|---------|---------|---------|---------|---------|---------|---------|--------|
| Argentina | 1000 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 0.00 |
| Australia | 1000 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 0.00 |
| Canada | 1000 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 0.00 |
| France | 1000 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 0.00 |
| Germany | 1000 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 0.00 |
| Japan | 1000 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 0.00 |
| UK | 1000 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 1000.00 | 0.00 |

THE NASDAQ STOCK MARKET

THE NASDAQ STOCK MARKET

| Symbol | Price | Change | Volume | High | Low | Open | Close | Change |
|--------|-------|--------|--------|-------|------|-------|-------|--------|
| AAOI | 10.00 | +0.25 | 100 | 10.25 | 9.75 | 10.00 | 10.25 | +0.25 |
| ABT | 10.00 | +0.25 | 100 | 10.25 | 9.75 | 10.00 | 10.25 | +0.25 |
| ABT | 10.00 | +0.25 | 100 | 10.25 | 9.75 | 10.00 | 10.25 | +0.25 |
| ABT | 10.00 | +0.25 | 100 | 10.25 | 9.75 | 10.00 | 10.25 | +0.25 |
| ABT | 10.00 | +0.25 | 100 | 10.25 | 9.75 | 10.00 | 10.25 | +0.25 |
| ABT | 10.00 | +0.25 | 100 | 10.25 | 9.75 | 10.00 | 10.25 | +0.25 |
| ABT | 10.00 | +0.25 | 100 | 10.25 | 9.75 | 10.00 | 10.25 | +0.25 |
| ABT | 10.00 | +0.25 | 100 | 10.25 | 9.75 | 10.00 | 10.25 | +0.25 |
| ABT | 10.00 | +0.25 | 100 | 10.25 | 9.75 | 10.00 | 10.25 | +0.25 |
| ABT | 10.00 | +0.25 | 100 | 10.25 | 9.75 | 10.00 | 10.25 | +0.25 |

AMEX PRICES

EASDAQ

STOCK MARKETS

No sign yet of any slackening in bull run

WORLD OVERVIEW

The first quarter of 1998 may be over, but there was no sign of the bull market's pace slackening in western markets yesterday, writes Philip Coggan.

Whereas the Tokyo stock market struggled to come to terms with the new Big Bang era, another set of European bourses established record closing highs. Leading the pack were Copenhagen, Frankfurt, Hel-

sinki, Madrid, Milan, Paris and Zurich.

Activity in continental Europe is steadily picking up, as was shown by the purchasing managers' indices in Germany and Italy, which both revealed healthy manufacturing sectors.

Given the low level of inflation across Europe, this is the stage of the cycle where equity markets can take heart from signs of a buoyant economy, rather than worry that central

banks will start to raise interest rates.

"The markets are telling you that there is a huge amount of value creation in Europe," says Gary Dugan of J.P. Morgan Securities. "Lower bond yields and higher returns on capital constitute an environment made in heaven for European equities. Most markets may not rise another 30 per cent but we believe there is still scope for returns that will beat cash, bonds and

most other major equity markets in the world."

Morgan has cut its recommended weightings in Italy and Switzerland from overweight to neutral and reinforced the overweight positions in France and the Netherlands.

In Japan, the Nikkei 225 fell nearly 2 per cent, dragged down by the collapse of a finance company, Daiichi. Bank shares were under pressure on fears that the Big Bang reforms would

weaken their position. Meanwhile, comments by Eisuke Sakakibara, the vice finance minister known as "Mr Yen", failed to give the Japanese currency much support.

"The arrival of Japan's Big Bang means, among other things, that many domestic funds are now allowed to invest overseas," said Robin Aspinall of National Australia Bank. "Stand by for a dangerous few days as the Nikkei and yen lurch downwards."

Gail Foster, chief economist of the Conference Board, said that while Asia's financial markets had stabilised, their recovery would be threatened by the sluggish economy in Japan.

She said the region should enjoy a clear recovery by mid-1999, but it was questionable whether previous growth rates of 6-7 per cent could be regained.

Currencies, Page 21
London market, Page 28

MARKET FOCUS

Euro euphoria buoys Lisbon

The Lisbon stock market, where the BVL 30 index has gained 47 per cent since January, has been one of the biggest beneficiaries of what describes as "euro euphoria". The term denotes a flood of funds into equities because of the rapid convergence of European interest rates to German levels ahead of the single currency.

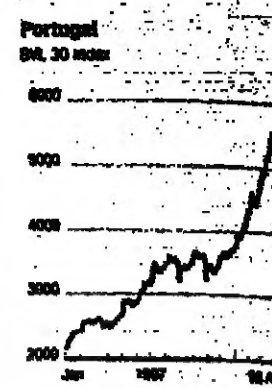
In Portugal, this liquidity flow is the one element that could drive indices even higher this year in a market where analysts say share prices are now approaching fair value.

"New money coming into the market is creating very strong pressure that makes normal valuations based on price/earnings ratios ineffective," says Diego Hernandez, head of research at Midas Investimentos, the Lisbon brokers. "You have to go back to the drawing board to take the effect of liquidity flows more strongly into account."

The flood of money into equities contributed to Mr Hernandez's forecast of a 50 per cent gain for the BVL 30 in 1998. His estimate was made last December, after a gain of more than 100 per cent over the previous two years, when the consensus forecast was 25-30 per cent.

But Mr Hernandez's optimistic forecast has almost been overtaken in little more than three months. José Salgado, head of equity at Banco Financieira, says the market had discounted Portugal's membership of European economic and monetary union more than six months ago. Portugal, one of the fastest-expanding economies in the European Union, was now benefiting from a flow of funds into southern European economies, partly in response to the Asian crisis.

"Because liquidity pressure is so strong, the fact that Portuguese shares are reaching the top end of their



valuations in terms of corporate earnings no longer applies," Mr Salgado says. A fall in interest rates has been the driving force behind rapid growth in Lisbon, upgraded at the end of last year from emerging to developed market status. Rates on 10-year government bonds have fallen 2.3 percentage points over the past two years to 5.3 per cent and are now almost equal to German rates.

But short-term rates have a further 83 basis points to fall to the core European level, a convergence expected to stimulate further liquidity flows into shares. Falling interest rates have also contributed to a strong lift in corporate profits.

But most of the earnings growth in Portuguese companies has been due to lower interest rates and the resulting improvement in debt-to-capital ratios: the growth of operating profits generally has not risen above single digits.

"There is not much room for any disappointments in terms of company profits or interest rates," says one asset manager. Either of these would almost certainly trigger a correction and most analysts agree that a 50 per cent gain by the end of 1998 is as much as Lisbon can expect.

Peter Wise

Dow recovers Dax back in record territory after weak start to day

AMERICAS

Wall Street made a calmer start to the new quarter, following Tuesday's volatile session, writes John Labate in New York.

"There was a lot of end-of-the-quarter activity yesterday. Today is like the day after the party," said Dan Mathison, head stock trader at D.E. Shaw Securities in New York. "The market's just drifting around."

The Dow Jones Industrial Average slumped 50 points in early trade, but had recovered by midday. By noon, the blue-chip index was 15.20 higher at 8,515.01, but the broader Standard & Poor's 500 index was up by less than one point at 1,101.51. Technology and small-cap shares were holding up, with the Nasdaq composite index up 1.31 to 1,336.98. The Russell 2000 index of small company stocks gained 1.74 to 482.42.

Leading computer retailer CompUSA tumbled 18 per cent or \$4% to \$21% after a warning about weaker fourth-quarter gross margins.

Tobacco stocks were also sharply lower on dimming expectations of an agreement between companies and regulators.

RJR Nabisco fell \$1% to \$30%, while Philip Morris, a Dow member stock, lost \$2 to \$39%.

A downgrading by Paine Webber sent Deere shares down \$4 to \$61%.

Treasury bonds were mixed after a report by the National Association of Pur-

chasing Management showed a rise in business activity without pricing pressures. The benchmark long bond was down 1/8 to 102 1/8, yielding 5.948 per cent. In spite of the downcast tone in the market, some stocks pulled higher. Oxford Health Plans rose 5 per cent or \$% to \$15% after a new executive was named.

In the transport sector, Airborn Freight gained \$3% to \$39% after Morgan Stanley raised its rating to "strong buy".

Lyco, the internet company, rose by more than 7 per cent or \$% to \$47% after announcing new service agreements with several companies, including CDNow. Shares of CDNow gained more than 6 per cent or \$% to \$29%.

Adaptac climbed \$% to \$20% after the company's announcement of job cuts on Tuesday.

TORONTO was weak at midsession, weighed down by a dull gold sector, and the TSE-300 composite index lost 35.80 to 7,522.70 in volume of 28m shares.

Analysts noted that 10 of the market's 14 sub-indices opened lower, led by dips in the gold and conglomerates sectors. By contrast, the metals, and oil and gas groups just managed to keep their heads above water.

Philip Services eased 10 cents to C\$14.55 on news that it would take an additional \$13.5m in pre-tax charges for 1997, on top of previously announced \$15.4m in charges, to cover losses from copper trading.

group Banorte B shares were down 30 centavos to 13.50 pesos.

CARACAS edged lower in very quiet morning trade and by midsession, the IBC index was 64.64 lower at 7,821.19.

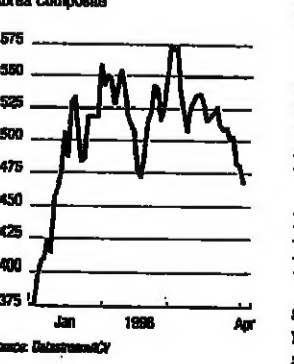
Telephone monopoly CANTV eased 18.50 bolívares to 3,085.50 bolívares.

SAO PAULO was pulled down by a weak telecommunications sector and by midsession the Bovespa index was 78 weaker at 11,988.

enthusiasm. The LDP continued to send unclear signals about its economic stimulus package.

While there is a growing consensus that the package is likely to include income tax cuts, the LDP has refused to clarify that point for fear of arousing criticism of its policy reversal.

The Topix index of first-



section stocks fell 20.17 to 1,231.53. Trading volume declined to 650m shares from 650m on Tuesday.

Among widely traded issues, commercial banks were sold heavily as fears of the negative impact of financial deregulation on Japanese financial institutions spread.

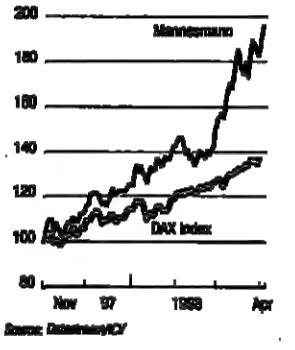
Sakura Bank fell ¥52 to ¥421 and Long-Term Credit

EUROPE

Shares in FRANKFURT returned to record territory, but closed off their best levels of the day after Wall Street's uncertain early trend. The Xetra Dax index finished late electronic trade 38.10 better at 5,135.35, off a high of 5,170.22.

Mannmann was the biggest gainer in the Dax, advancing DM84 to DM1,430. This extended its rise since the start of March to more than 30 per cent, helped by a number of bullish assessments on the company. Last week, Morgan Stanley repeated its strong buy recommendation and raised its target price on the stock to DM1,550.

Mannmann



The merging Bavarian banks were also sharply higher after Tuesday's annual news conference.

Hypo-Bank added DM4.25 to DM105.20 and Vereinsbank was marked DM5.50 up to DM140.40.

Motor stocks continued to be actively traded in response to Monday's news that BMW was to buy Britain's Rolls-Royce Motor Cars.

BMW was DM33 higher at DM2,064, while VW, which denied that it had raised its unsuccessful bid, rose DM26 to DM145.1.

PARIS closed at a second consecutive high, helped by the dollar's strength. The CAC 40 index rose 7.50 to

7,615.5.

Among the financials, CS Group stood out with a rise of SF10 to SF315 on a retelling of old rumours that a merger or acquisition was in the air.

Nestlé, a recent outperformer, rose another SF7 to SF2,930 as Salomon Smith Barney upgraded the stock and set a 12-month price target of SF3,300.

SMH, down SF14 to

14,377.6, helped by RMB Holdings' plans to create a financial services group.

RMB rose 125 cents to R19.50. Industrials rose 147.2 to 3997 and golds 28.4 to 942.

Anglo moved up R10.20 to R241 as benchmark De Beers gained 80 cents to R110.60.

Financials rose 248.1 to

14,377.6, helped by RMB Holdings' plans to create a financial services group.

RMB rose 125 cents to R19.50. Industrials rose 147.2 to 3997 and golds 28.4 to 942.

Anglo moved up R10.20 to R241 as benchmark De Beers gained 80 cents to R110.60.

Financials rose 248.1 to

14,377.6, helped by RMB Holdings' plans to create a financial services group.

RMB rose 125 cents to R19.50. Industrials rose 147.2 to 3997 and golds 28.4 to 942.

Anglo moved up R10.20 to R241 as benchmark De Beers gained 80 cents to R110.60.

Financials rose 248.1 to

FTSE Actuaries Share Indices

| April 01 | End | Day's | change | Yield | net adj | Total |
|---------------------------------|---------|-------|--------|--------|---------|---------|
| Market & Foreign | Index | % | points | rate % | yield | return |
| FTSE Europe 300 | 1230.72 | +1.21 | +14.71 | 1.89 | 5.20 | 1945.90 |
| FTSE Europe 100 | 2027.28 | +1.12 | 31.58 | | | |
| FTSE Europe 300 Regions | | | | | | |
| 300 UK | 1214.62 | +1.62 | +19.36 | 2.76 | 11.36 | 1247.37 |
| 300 EU-UK | 1240.59 | +0.98 | +12.08 | 1.41 | 1.59 | 1245.57 |
| 300 Europe | 1217.45 | +1.00 | +12.09 | 1.59 | 2.04 | 1244.29 |
| 300 E-Scandinavia | 1244.16 | +1.35 | +16.82 | 2.16 | 7.47 | 1244.38 |
| FTSE Europe 300 Economic Groups | | | | | | |
| Resources | 1041.83 | +1.08 | +11.13 | 3.84 | 3.82 | 1080.44 |
| General Industrials | 1132.46 | +0.77 | +8.86 | 1.76 | 4.87 | 1181.45 |
| Consumer Goods | 1194.40 | +1.72 | +20.21 | 1.54 | 5.32 | 1212.67 |
| Services | 1188.52 | +1.12 | +13.10 | 1.85 | 4.51 | 1208.67 |
| Utilities | 1344.61 | +0.89 | +13.17 | 2.29 | 1.84 | 1382.94 |
| Financials | 1388.05 | +1.28 | +17.38 | 1.78 | 7.27 | 1383.77 |

Net adjustment on Wednesday: Europe 300 +1.21 and "Europe" an adjusted index of the London Stock Exchange. All figures are in pounds sterling. Source: FTSE Actuaries. "Europe" is a composite index of the European Stock Exchange. FTSE Europe before the merger by FTSE International. © FTSE International Limited 1998. All rights reserved.

3,883.31, off a high of 3,911.59. Air Liquide, the industrial gases company, jumped FF68 or 6.5 per cent to FF1,118 after one broker raised its rating and earnings estimate on the share after the chairman gave a bullish forecast at an analysts' meeting on Tuesday.

Bouygues picked up to a high of FF1,137 on better-than-expected 1997 net profits before turning back to close FF108 lower on the day at FF1,044. The turnaround followed a reported boardroom dispute over concerns about the capital cost of Bouygues' telecommunications strategy.

Pinault-Printemps, up sharply on Tuesday, fell FF167 to FF4,623 after the company denied rumours that it planned to sell its Printemps store chain.

Dexia advanced FF29 to FF785 ahead of its results, after the market's close.

ZURICH extended its steady rally to the peaks and the SMI index climbed 30 to 7,615.5.

Among the financials, CS Group stood out with a rise of SF10 to SF315 on a retelling of old rumours that a merger or acquisition was in the air.

Nestlé, a recent outperformer, rose another SF7 to SF2,930 as Salomon Smith Barney upgraded the stock and set a 12-month price target of SF3,300.

SMH, down SF14 to

14,377.6, helped by RMB Holdings' plans to create a financial services group.

RMB rose 125 cents to R19.50. Industrials rose 147.2 to 3997 and golds 28.4 to 942.

Anglo moved up R10.20 to R241 as benchmark De Beers gained 80 cents to R110.60.

Financials rose 248.1 to

14,377.6, helped by RMB Holdings' plans to create a financial services group.

RMB rose 125 cents to R19.50. Industrials rose 147.2 to 3997 and golds 28.4 to 942.

Anglo moved up R10.20 to R241 as benchmark De Beers gained 80 cents to R110.60.

Financials rose 248.1 to

14,377.6, helped by RMB Holdings' plans to create a financial services group.

RMB rose 125 cents to R19.50. Industrials rose 147.2 to 3997 and golds 28.4 to 942.

Anglo moved up R10.20 to R241 as benchmark De Beers gained 80 cents to R110.60.

Financials rose 248.1 to

14,377.6, helped by RMB Holdings' plans to create a financial services group.

RMB rose 125 cents to R19.50. Industrials rose 147.2 to 3997 and golds 28.4 to 942.

Anglo moved up R10.20 to R241 as benchmark De Beers gained 80 cents to R110.60.

Financials rose 248.1 to

14,377.6, helped by RMB Holdings' plans to create a financial services group.

RMB rose 125 cents to R19.50. Industrials rose 147.2 to 3997 and golds 28.4 to 942.

Anglo moved up R10.20 to R241 as benchmark De Beers gained 80 cents to R110.60.

Financials rose 248.1 to

TOTAL NOTICE OF SHAREHOLDERS MEETING

Shareholders are hereby informed that the Board of Directors is to convene a Combined General Meeting (Annual Ordinary and Extraordinary), to be held on Wednesday, May 13, 1998, at CNIT La Défense - Amphithéâtre Goethe - 2, place de la Défense - 92053 Paris La Défense at 10 a.m. on the following agenda:

- | Agenda | Falling under the authority of an Ordinary General Meeting | Falling under the authority of an Extraordinary General Meeting |
|--|---|---|
| Report of the Board of Directors and Auditors' general report on the transactions and accounts for the year ended December 31, 1997 | Report of the Board of Directors | Report of the Board of Directors |
| Approval of these reports, the accounts and the balance sheet at December 31, 1997 | Special Report of the Auditors | Special Report of the Auditors |
| Appropriation of net income, determination of the dividend and of the date of payment | Capital increase reserved for employees participating in an Employee stock ownership plan; | Capital increase reserved for employees participating in an Employee stock ownership plan; |
| Special Report of the Auditors on the agreements covered by Article 101 of the French Companies Act of July 24, 1966 | Authorization to be given to the Board of Directors to act on the authorizations to issue securities while a takeover bid is in progress. | Authorization to be given to the Board of Directors to act on the authorizations to issue securities while a takeover bid is in progress. |
| Authorization to be given to the Board of Directors to trade in the Company's shares on the Stock Market in order to stabilize the price if necessary. | Authorization to be given to the Board of Directors to cancel the shares of the Company within a limit of 15 million shares. | Authorization to be given to the Board of Directors to cancel the shares of the Company within a limit of 15 million shares. |
| Renewal of the mandate of two Directors | | |
| Renewal of a statutory Auditor | | |
| Appointment of a statutory Auditor | | |
| Renewal of the alternate Auditors | | |

THE BOARD OF DIRECTORS



TOTAL SOCIETE ANONYME CAPITAL STOCK FF.12,216,658,800 - 542 051 180 R.G.S. NANTERRE HEAD OFFICE: TOUR TOTAL, 24 COURS MICHELET PUTEAUX (HAUTS-DE-SEINE) FRANCE

مكتبة جامعة القاهرة